Olympic COMMUNITY of HEALTH

Board of Directors

October 8, 2018

1:00 pm to 3:00 pm

Clallam • Jefferson • Kitsap

1. Approve Agenda

2. Consent Agenda

#	Item	Page #
1	Draft Minutes September 10, 2018 Board Meeting*	2-3
2	MTP Payment Report	4-5
3	Opioid Summit Agenda (please see separate handout)	~~6~~
5	Executive Director's Report	7-9

** Several Board members have identified errors in the minutes related to attendees. These are being addressed in the revised version.*

Upcoming Important Dates

1. **2018 Opioid Summit,** October 17, 12:00 pm – 4:30 pm, Suquamish Clearwater Resort (*Open to the public)*
2. **Behavioral Health Transformation: Preparing for Integrated Managed Care**, November 1, 10:00 am – 4:00 pm, Little Creek Casino Resort (*Behavioral Health Agencies*)*
3. **Board Retreat**, November 2, 11:00 am – 4:30 pm, Port Gamble S'Klallam Tribe (*Board Members and Alternates*)
4. **Behavioral Health Transformation: Value-Based Payment Preparation**, November 14, 10:00 am – 4:00 pm, Little Creek Casino Resort (*Behavioral Health Agencies*)*

** Sponsored by United Healthcare, Molina and Amerigroup; Organized by the Practice Transformation Support Hub and Department of Health, in collaboration with the Cascade Pacific Action Alliance*

Informational item to add to the Directors Report

- Next round of the Shared domain 1 payments, also called *Intergovernmental Transfer (IGT) Payment* is due November 7.
- The amount this round for OCH is $1,111,125. The total amount for all ACHs is $27,778,125.
- Decision from March Board meeting: *The OCH Board of Directors authorizes the executive director to execute any transactions that are needed under the IGT strategy.*
- At the start of the November 2 Board Retreat, we will have one hour protected for Board business

On-Site Customized Integrated Billing Support Project

1. Discovery Behavioral Health Services (BHA)
2. Kitsap Mental Health Services (BHA)
3. Peninsula Behavioral Health Services (BHA)
4. Olympic Personal Growth (SUD)
5. Reflections Counseling Services Group (SUD)
6. West Sound Treatment Services (SUD)
7. Cedar Grove Counseling (SUD)
8. Kitsap Recovery Center (SUD)
9. Beacon of Hope/Safe Harbor (SUD)
10. True Star Behavioral Health (SUD)

Provided by carry-over Department of Health funds passed through the Practice Transformation Support Hub

3. Draft 2019 Budget

#	Item	Page #
5	Draft 2019 Budget	10
6	Draft 2019 Budget Narrative	11-12

Purpose of this agenda item

The Finance Committee reviewed this budget twice and recommended it go to the Board for discussion and input at the October Board meeting.

Indian Health Care Provider Medicaid Transformation Project Update

Lena Nachand, MPH

Tribal Liaison for Medicaid Transformation

Washington Health Care Authority

MTP IHCP Projects Plan

An overview of the Indian Health Care Provider (IHCP) projects and how they fit within the Medicaid Transformation Project (MTP)

Washington State Health Care Authority

Medicaid Transformation Project STCs

- Objectives
  - Integrate physical and behavioral health purchasing and service delivery to better meet whole person needs
  - Convert 90 percent of Medicaid provider payments to reward outcomes instead of volume*
  - Support provider capacity to adopt new payment and care models
  - Implement population health strategies that improve health equity

*IHCPs are exempt from the statewide strategy on value-based payments

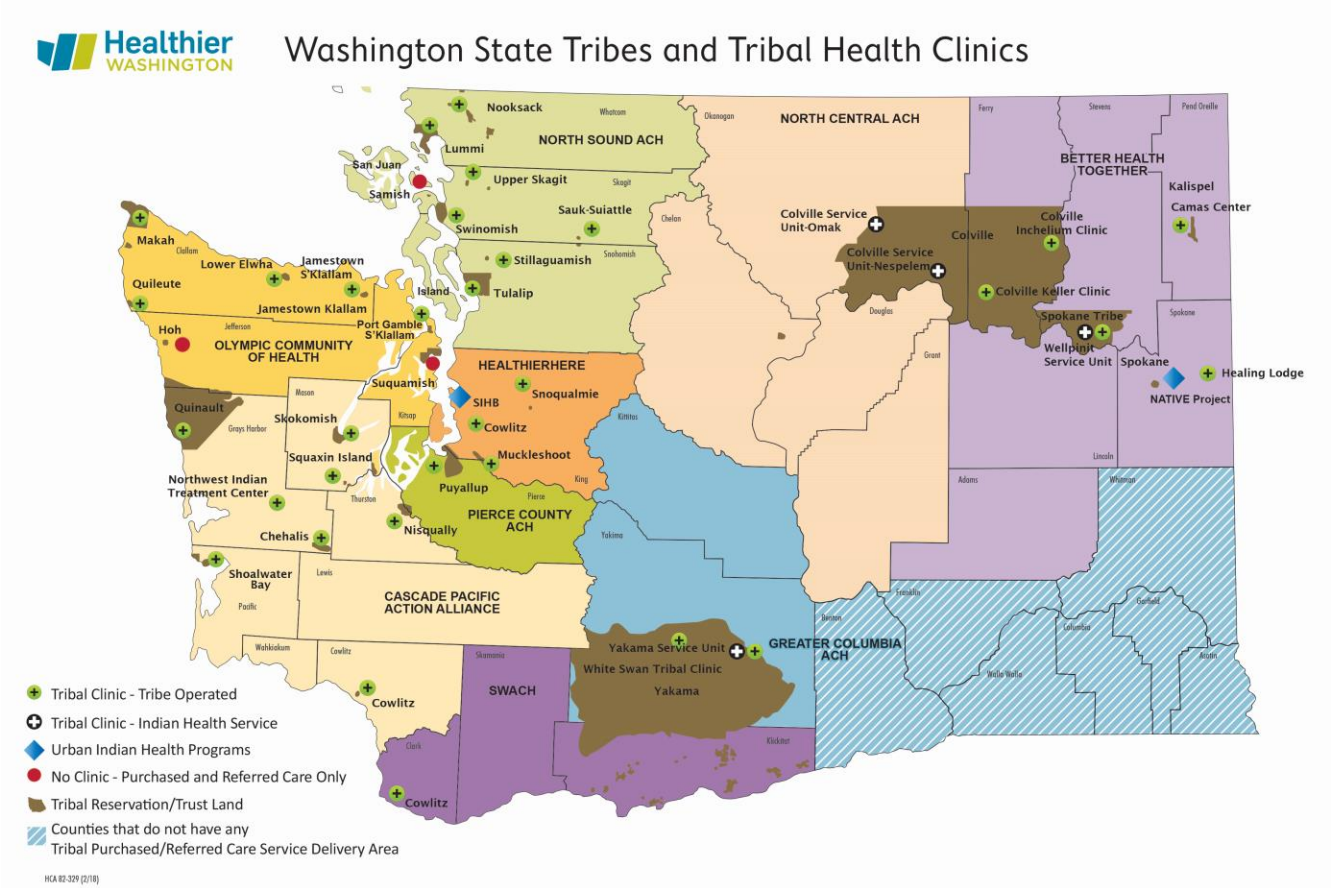
Washington State Health Care Authority

Indian Health Care Provider Protocol (Attachment H)

- Objectives
  - Collaborative Medicaid Transformation
  - IHCP Health Systems and Capacity
    - Workforce Capacity and Innovation
    - Health Systems
  - Financial Sustainability
    - CMS State Health Official Letter #16-002 (February 26, 2016)
    - CMS Frequently Asked Questions (FAQs): Federal Funding for Services "Received Through" an IHS/Tribal Facility and Furnished to Medicaid-Eligible American Indians and Alaska Natives (SHO #16-002) (January 18, 2017)
  - Statewide Improvement of Behavioral Health for AI/AN Medicaid Clients
    - The National Tribal Behavioral Health Agenda

IHCP Projects Plan Development Process

- We hit the open road!
- HCA and the American Indian Health Commission of Washington State visited 26 of the 31 IHCPs in Washington.



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IHCP Projects*

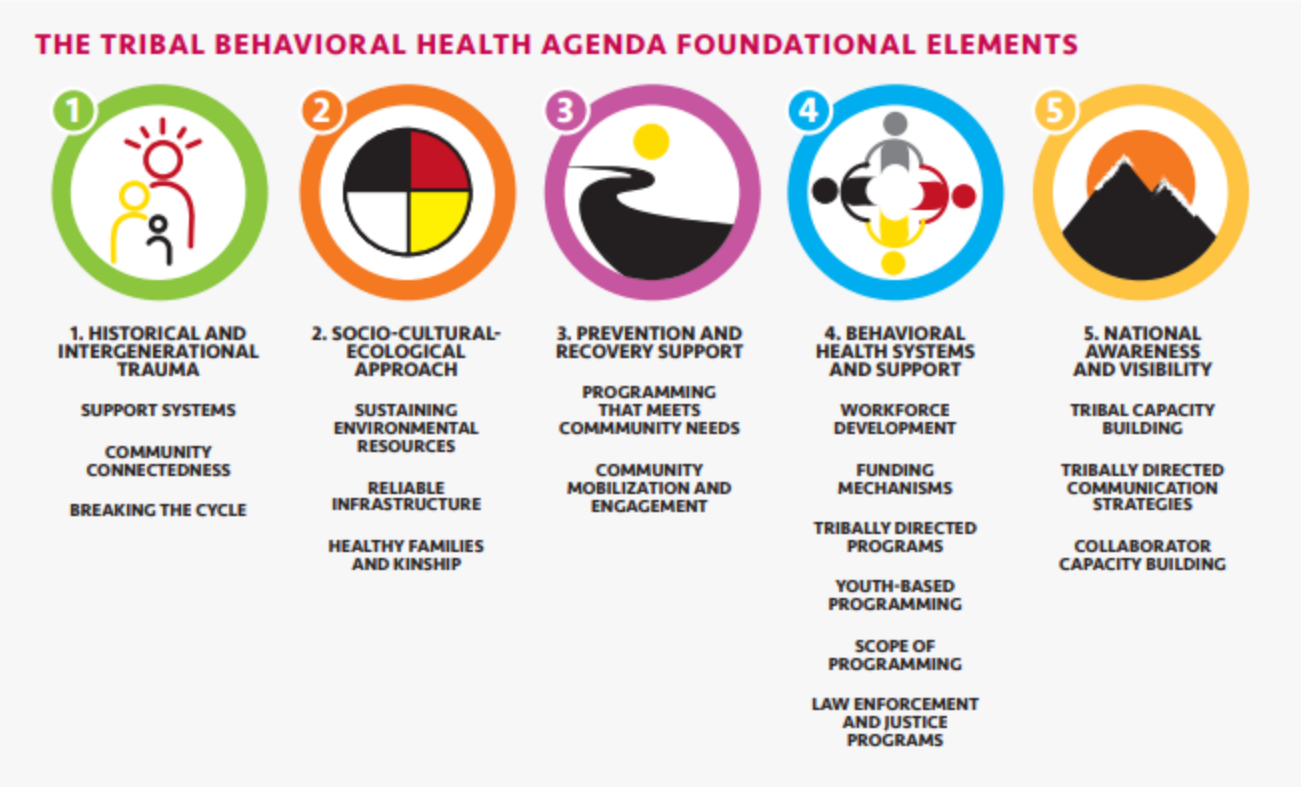
- Behavioral Health Integration** – 12
- Tribal FQHC – 7
- Care Coordination – 5
- Public health – 2
- Start/expand a Tribal 638 clinic – 2
- Traditional healing – 2
- Workforce Development/CHAP Board – 2
- Falls Prevention – 1
- Community Outreach – 1
- Telemedicine – 1
- Integrate behavioral health and law enforcement – 1
- Quality Childcare – 1
- Dental Integration – 1

*Inclusive Counting, will total more than 31
**Includes clinical and systems level integration

Washington State Health Care Authority

The National Tribal Behavioral Health Agenda

"As indigenous people, we possess the culturally relevant knowledge and expertise to address and enhance the overall health and well-being of all American Indian and Alaska Native people across the country."



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TBHA Foundational Element 1

- Historical and Intergenerational Trauma
  - Support Systems
  - Community Connectedness
  - Breaking the Cycle
- Projects
  - Elder Care Coordinating

TBHA Foundational Element 2

- Socio-Cultural-Ecological Approach
  - Sustaining Environmental Resources
  - Reliable Infrastructure
  - Healthy Families and Kinship
- Projects
  - Tailored Prevention Program for Elders
  - Increase Access to Quality Childcare

TBHA Foundational Element 3

- Prevention and Recovery Support
  - Programming that Meets Community Needs
  - Community Mobilization and Engagement

TBHA Foundational Element 4

- Behavioral Health Systems and Support
  - Workforce Development
  - Funding Mechanisms
  - Tribally Directed Programs
  - Youth-based Programming
  - Scope of Programming
  - Law Enforcement and Justice Programs
- Projects
  - Community Health Aid Program with focus on Behavioral Health
  - Telemedicine
  - Healthcare Workforce Development
  - Tribal FQHC (x 7)
  - Start/Expand Tribal 638 Clinic (x 2)
  - Public Health Accreditation – Community Health Assessment
  - Behavioral Health Integration, Traditional Healing and Care Coordination
  - Traditional Healers Integrated into Provider Teams
  - Behavioral Health Integration (x 7)
  - SUD Response Integrated into Law Enforcement

TBHA Foundational Element 5

- National Awareness and Visibility
  - Tribal Capacity Building
  - Tribally Directed Communication Strategies
  - Collaborator Capacity Building

Intersection of IHCP work and ACH work

- Overlap between the IHCP Projects Plan and the Medicaid Transformation Toolkit
- How could this work?
- More to come…

IHCP-specific Projects and MTP Objectives

- Integrate physical and behavioral health purchasing and service delivery to better meet whole person needs
  - Behavioral Health Integration, Traditional Healing, Start/expand a Tribal 638 clinic
- Support provider capacity to adopt new payment and care models
  - Tribal FQHC, Telemedicine, Community Outreach
- Implement population health strategies that improve health equity
  - Workforce Development/CHAP Board, Public Health, Integrate Behavioral Health and Law Enforcement, Childcare, Dental Integration

Next Steps

- Establish workgroups based on projects
  - Behavioral Health Integration
  - Tribal FQHC
  - Traditional Healing
  - Expand/start a 638 Clinic
  - Public Health

Questions?

HCA Tribal Affairs Office

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Washington State Health Care Authority

5. CBOSS Change Plan and Fund Allocation Strategy

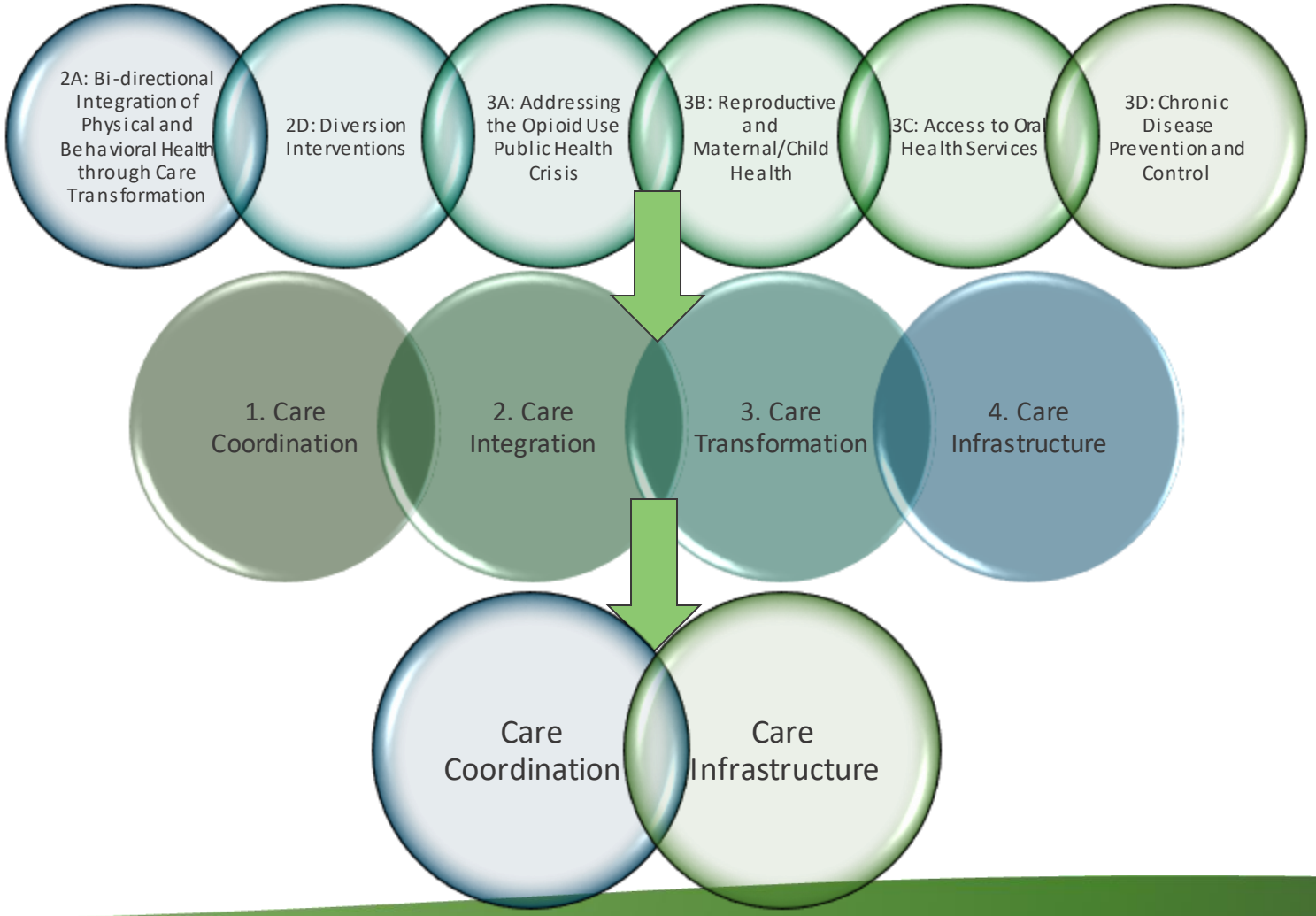
#	Item	Page #
7	CBOSS Change Plan	14-24
8	Draft 2019 Budget Narrative	25

Purpose of this agenda item

Shared understanding of the CBOSS Change Plan and approval of a 2018 CBOSS MTP payment strategy

CBOSS: Community-Based Organization and Social Services

Community Based Organizations and Social Services Change Plan



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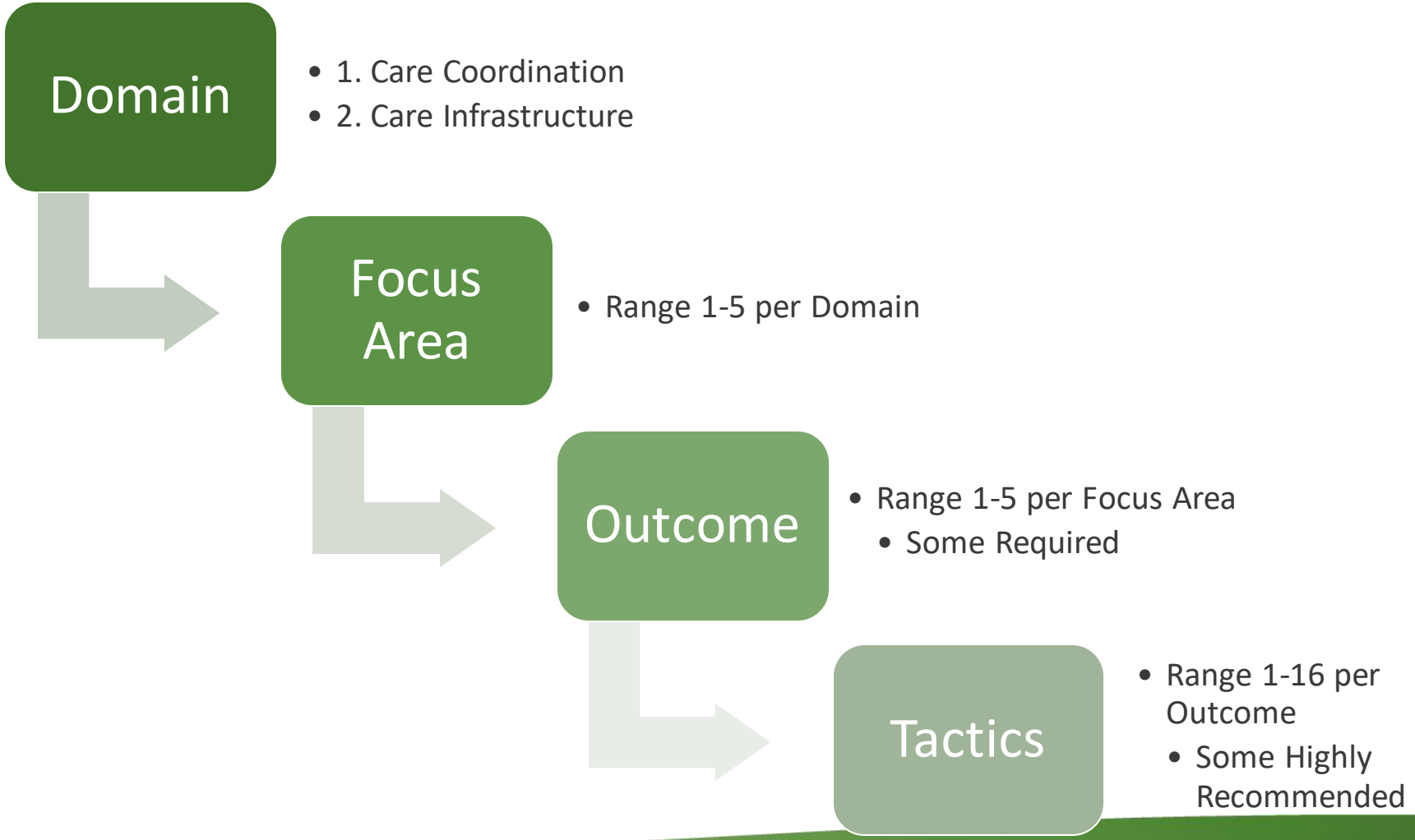
Community Based Organizations and Social Services Change Plan



Community Based Organizations and Social Services Change Plan

- Aligned with Physical Health Behavioral Health Change Plans
- Some Outcomes are Required
- Some Tactics are Highly Recommended

Community Based Organizations and Social Services Change Plan

OCH PARTNERSHIPS	BCB PCC	BoH SHR	DBH	FCH	HHP PCC	HMC H	JFHC	JH H	JH PC	KCC	KMG	KMHS	KRC	NOHN	NWFMR	OMC H	OMC PC	OPG	PBH	PCHS	PGST	RCSG	STIHC	WEOS	WSTC
Care Coordination																									
Population Health Management																									
Care coordination protocols that include screening, appropriate referal, and closing the loop on referrals are developed to connect specific subpopulations to clinical or community services																									
Sign Business Associate Agreements or equivalent with partners invovled with the patient's care to support referrals OR sub-contract with community partners to ensure shared patients/clients receive appropriate services																									
List Partners:	5	5	1	1	1	2	6		3	1	2	8		2		3		6	1			3	3	1	6
Benedict House						■																			
Big Club							■																		
Boys and Girls Club																		■							
Cedar Grove Counseling		■																						■	
CHI Franciscan HMC including residency program												■													
DBH	■								■																
District Court	■																								
Forks Abuse Concerned Citizens				■																					
Forks Community Hospital		■														■									
Harrison Hospital		■										■													
Healthy Start							■																		
Housing Authority																		■							
Hub and Spoke							■																		
Integrated Health Services																									■
Jamestown																		■				■			
JHC	■																								
KCR												■													■
Kitsap Children's Clinic												■													
Kitsap County Drug Court																									■
Kitsap Medical Clinic												■													

SBAR: CBOSS Fund Allocation Strategy

- The breadth and scope of CBOSS services range dramatically and are highly specialized.
- CBOSS MTP payment strategy should align with PHBH strategy while also allowing for the diversity and specification of services of CBOSS partners.

CBOSS: Community-based organization and social services

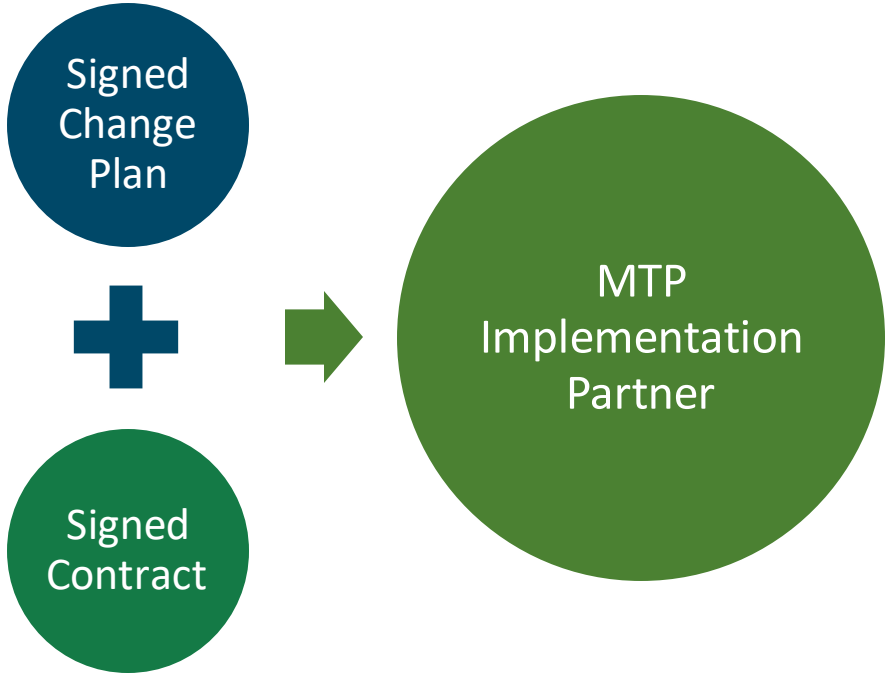
PHBH: Physical health and behavioral health

MTP: Medicaid Transformation Project

SBAR: CBOSS Fund Allocation Strategy

Signed CBOSS Change Plans and Contracts
October 23, 2018

First Payments to CBOSS MTP Implementation Partners
November 16, 2018



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SBAR: CBOSS Fund Allocation Strategy

The amount of the MTP payment to a CBOSS Implementation Partner will depend on two drivers

- **Partnerships**: # of new and expanded partnerships with PHBH Change Plan Implementation Partners that are required to achieve Outcomes in the CBOSS Change Plan (In 2018, the entire MTP CBOSS payment is based on partnerships)
- **Performance**: process and intermediary measures reported by CBOSS Implementation Partners that track progress towards achieving the Outcomes in the CBOSS Change Plan and the 14 selected OCH Core Measures

Estimated Available Incentive Pool by NCC, Incentive Category and MTP Year

	Allocations by MTP Year						
	2018	2019	2020	2021	2022	2023	Total
NCCs and Allocation Categories	25%	20%	20%	15%	10%	10%	100%
Partnership Allocation Rate	100%	70%	60%	50%	40%	30%	
Performance Allocation Rate	0%	30%	40%	50%	60%	70%	
Clallam - partnership	$101,230	$56,690	$48,590	$30,370	$16,200	$12,150	$265,230
Clallam - performance	$0	$24,290	$32,390	$30,370	$24,290	$28,340	$139,680
Clallam - total	$101,230	$80,980	$80,980	$60,740	$40,490	$40,490	$404,900
Jefferson - partnership	$58,450	$32,730	$28,060	$17,540	$9,350	$7,010	$153,140
Jefferson - performance	$0	$14,030	$18,700	$17,540	$14,030	$16,370	$80,670
Jefferson - total	$58,450	$46,760	$46,760	$35,070	$23,380	$23,380	$233,800
Kitsap - partnership	$196,750	$110,180	$94,440	$59,030	$31,480	$23,610	$515,490
Kitsap - performance	$0	$47,220	$62,960	$59,030	$47,220	$55,090	$271,520
Kitsap -total	$196,750	$157,400	$157,400	$118,050	$78,700	$78,700	$787,000
Total CBOSS Incentives	$356,430	$285,140	$285,140	$213,860	$142,570	$142,570	$1,425,710

SBAR: CBOSS Fund Allocation Strategy

Other factors

- Payment will vary by whether the organization is a direct service provider or a coordinating center for services.
- Payment drivers for CBOSS partners will change over time, with higher weights awarded for performance each year.
- CBOSS payments will be once per year.

SBAR: CBOSS Fund Allocation Strategy

Proposed Recommendation

The Board approves the above methodology for 2018 CBOSS Implementation Partner MTP payments.

Summary Natural Community of Care Convenings

August 2018

Daniel Schafer

Communications and Development Coordinator

Olympic Community of Health

Clallam NCC

Jefferson NCC

Kitsap NCC

Kitsap NCC Survey Results

- 32 respondents.
- 8/32 reported this was their first NCC
- 12/32 reported PHBH CP was "somewhat difficult," with one "very difficult."
- 5/32 reported PHBH CP was "somewhat easy."
- 26/32 say they feel "very" or "somewhat" connected to their NCC.
  - 5 say "a little."

Kitsap NCC Survey Results

- 27/32 feel “very” or “somewhat” connected to the work connected to the work of OCH.
  - 4/32 say the feel “a little” or “not at all” connected to the work of OCH.
- How can OCH help partners feel more connected?
  - “Do instead of plan and talk.”
  - Partner outreach.
  - Continue to convene all partners.

7. Board Retreat Planning

#	Item	Page #
9	Board Retreat Discussion Guide	26-27

Purpose of this agenda item

Get input from Board on how to focus the discussion for Board retreat next month.

Board Retreat: Overview

Goal

Planning a renewed direction

Date

November 2

Location

Port Gamble S'Klallam Tribe

Attendees

Board Members and Alternate Members

Forecast

Five years from now (2019-2023)

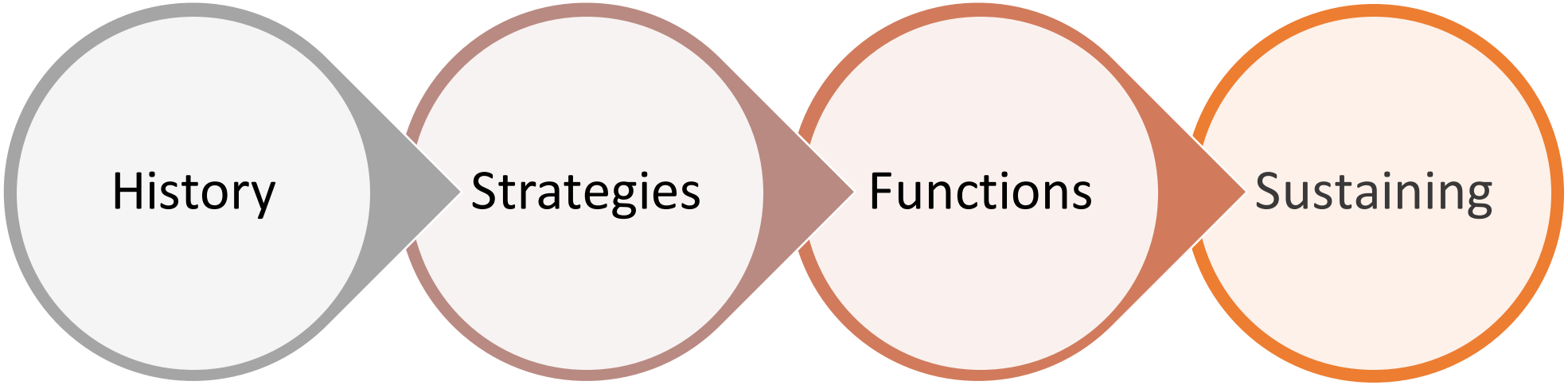
Agenda

Board Business: 11 am to 12 pm

Lunch: 12 to 12:30 pm

Board Retreat: 12:30 to 4 pm

Board Retreat: Objectives



1. What will success look like in five years?
2. What are the handful of strategies to get to success?
3. What are the resources and assets needed to take on these strategies?

The answers to these questions will tell me what I need what I need to know as your ED so I can build the appropriate steps to meet your definition of success.

Upcoming Important Events

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