



Board of Directors

September 9, 2019

Clallam • Jefferson • Kitsap

Welcome & housekeeping

- Board & guest introductions
- In-person participants, please speak close to or toward a microphone and speak one at a time (use your outdoor voice)
- Phone participants, please mute when you're not speaking
- Phone participants, option to use the chat box for questions and comments

Note: OCH staff are working to improve the audio experience for phone participants. Please continue to provide us with feedback.

Approve agenda

- Consent agenda
 - Draft minutes: August 12, 2019
 - Executive Director report
- Retreat follow-up
 - Draft 2020 workplan
 - Notes from retreat
 - Visioning workgroup
- Commons Community Information Exchange
- Performance, Measurement & Evaluation Committee
 - Intermediary metrics
 - Charter update
- Board Elections
- Adjourn

Consent agenda

- Draft: Minutes from August 12 Board of Directors meeting
- Executive Director report

Retreat follow-up: 2020 workplan draft

• **Inputs:**

- August 2019 Board retreat
- Site visits
- Pre-retreat survey
- Progress-to-date reports
- HCA requirements
- OCH staffing plan

• **Principles & purpose:**

- Guide 2020 budget planning
- Advance OCH mission, vision, purpose
- Advance the work
- Achieve goals & transformation vision
- Transparent and achievable body of work

Retreat follow-up: 2020 workplan draft

Olympic Community of Health – 2020 Workplan (Draft)	
Strategy	Key Priorities
Programs (Medicaid Transformation, 3CCORP, Oral Health, Commons, Integrated Managed Care)	• Care coordination strategy, approach, resource sharing • Community-clinical linkages strategy and approach • Broaden approach of 3CCORP to include additional substances • Update and evaluate 3CCORP regional response plan • Launch oral health local impact network implementation phase • Plan and approach for community information exchange • Support regional transition to Integrated Managed Care
Advocacy	• Create and implement an advocacy plan to engage local and state decision makers, the Health Care Authority, and the broader regional community • Civic engagement

Retreat follow-up: 2020 workplan draft

Olympic Community of Health – 2020 Workplan (Draft)

Partnerships & Engagement	• Convene regional partners in a variety of formats to support and advance collaborative work (NCC, workforce development, provider infrastructure, etc.) • Resource sharing and peer-to-peer learning • Community education and engagement • Grow partnerships and the broader OCH network
Training & Partner Support	• Create and deploy a training plan with a variety of options based on input from partners • Create and implement systems to support partner success

Retreat follow-up: 2020 workplan draft

Olympic Community of Health – 2020 Workplan (Draft)	
Data & Analytics	• Track and share population health data in collaboration with P MEC • Program evaluation and recommend course corrections (MTP, 3CCORP, Oral Health LIN, Commons) • Intermediary metrics – progress toward P4P • Progress-to-Date management and review • Assessments (6BB, MeHAF, PCMHA) • Process for data disaggregation and enhancing SDOH data
Future State Visioning	• Establish OCH Visioning Workgroup (principles, goals, functions, next steps) • Expand the table • Statewide and xACH sustainability planning
Administration	• HCA reporting and administrative requirements • Approve and operationalize 2020 Implementation Partner payment model • Build OCH staff capacity and subject matter expertise • Team building

Retreat follow-up: 2020 workplan draft

Olympic Community of Health – 2020 Workplan (Draft)

Overarching Strategies

Communications

- Create and implement a strategic communications plan
- Storytelling and success sharing

Equity

- Collaboratively advance a pro-equity agenda (equity plan TBD)

Retreat follow-up: Visioning workgroup proposal

- Overview: In August 2019, the OCH Board of Directors voted unanimously to move forward a Visioning Team to advance “Scenario 2”, one of four scenarios proposed and discussed for the organization post-MTP. In this scenario, the ACH exists after MTP, but its resources and capabilities are reconfigured. A team is needed to envision and plan out next steps.
- Purpose & Role: Reports to the OCH Board of Directors. The group will propose principles, goals, functions, and potential funding streams to the Board of Directors for review and approval. The group will stay connected to efforts and discussions regarding ACH sustainability and next steps at the state and federal levels.
- Participants: Ideally, the Visioning Team will consist of 10-12 dedicated members with a wide range of perspectives and representation. The group should consist of both current partners and people who are not currently active or engaged with OCH.
- Timeline: Launch in the fourth quarter of 2019 and meet throughout 2020. The team will determine meeting frequency. At the end of 2020, the Board of Directors will determine next steps.

Retreat follow-up: Visioning workgroup proposal

Role	Name
1. Chair (Current OCH Board Member or Alternate)	
2. At-large, Clallam County	
3. At-large, Jefferson County	
4. At-large, Kitsap County	
5. Tribal Partner	
6. Tribal Partner	
7. Public Health	
8. Physical Health	
9. Behavioral Health	
10. Community-Based Organization	
11. Hospital	
12. OCH Staff (non-voting)	Celeste Schoenthaler



Community Information Exchange System SBAR



Situation

Community Information Exchange (CIE) systems

health information technology that
enables whole-person care in traditionally-
disconnected care settings



Situation

Gaps exist in care coordination

largely due to a lack of modern, efficient communication among sectors - primary care, substance use disorder, first responders, etc.



Situation

OCH facilitated communication. Organizations are looking to continue working collaboratively to better meet health needs of their communities.

As a byproduct this new collaboration, it was determined that communications between health care entities could be facilitated through a secure “digital commons” or Community Information Exchange system



Background

Original pilot was formed
(NOHN and OPG)

Pilot program bogged down because of difficulties
addressing 42 CFR Part 2



Background

NOHN and PAFD Community Paramedic

Working together to implement a scalable model



Background

Clallam Co. Suicide Prevention Task Force

Identified a case where a digital tool may have
made a difference



Action

Clallam County partners have developed options for OCH Board to consider



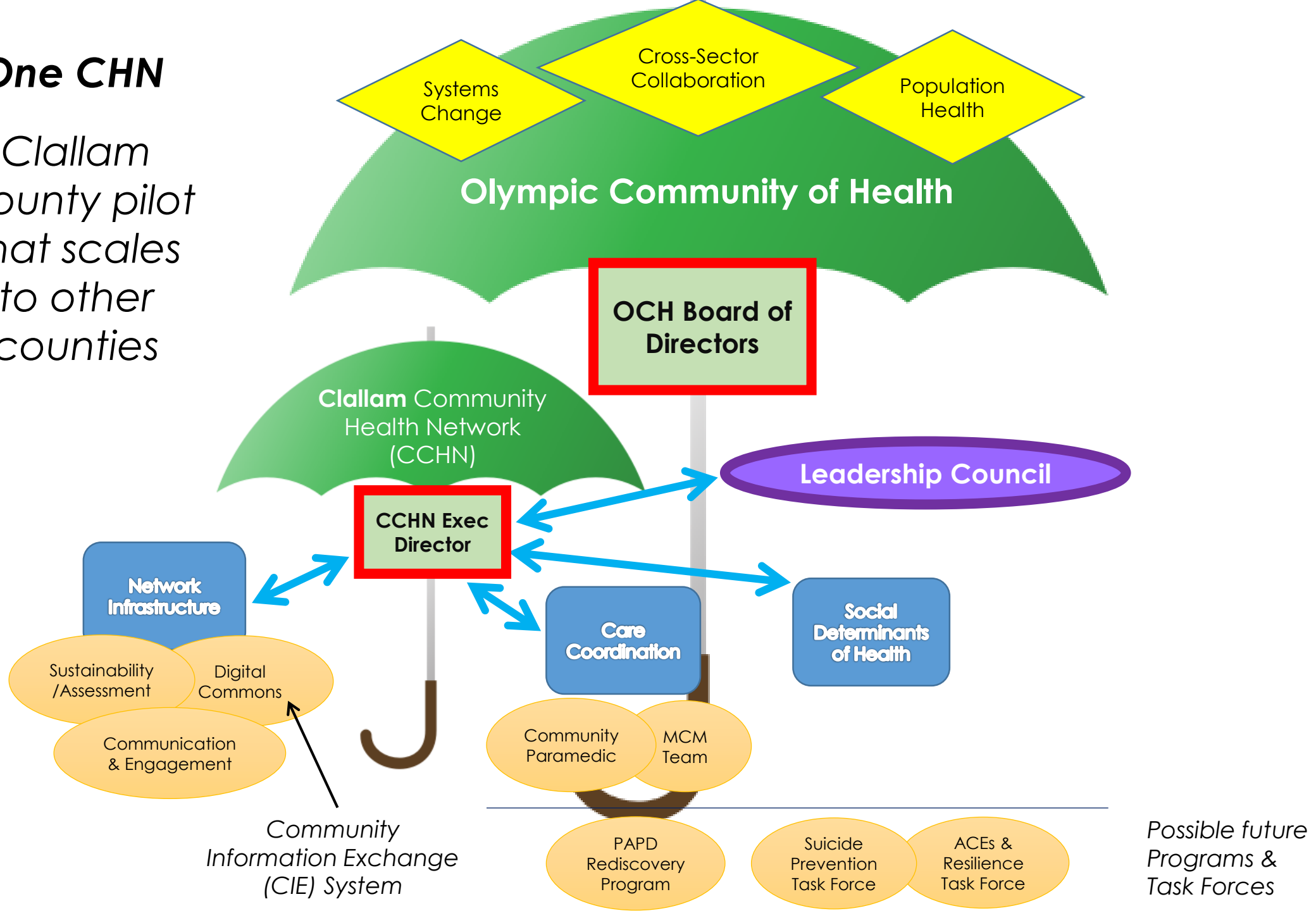
Action

OCH Creates Community Health Networks (CHNs) to facilitate ongoing collaboration between community partners

First, need to decide if we want 1,2 or 3 CHNs

One CHN

Clallam
County pilot
that scales
to other
counties



Two CHNs

*Clallam-Jefferson
combined
CHN*

*Kitsap has
its own
CHN*



**OCH Board of
Directors**

**CHN Exec
Director**

**Clallam-Jefferson
Community Health
Network (CJCHN)**

Leadership Council

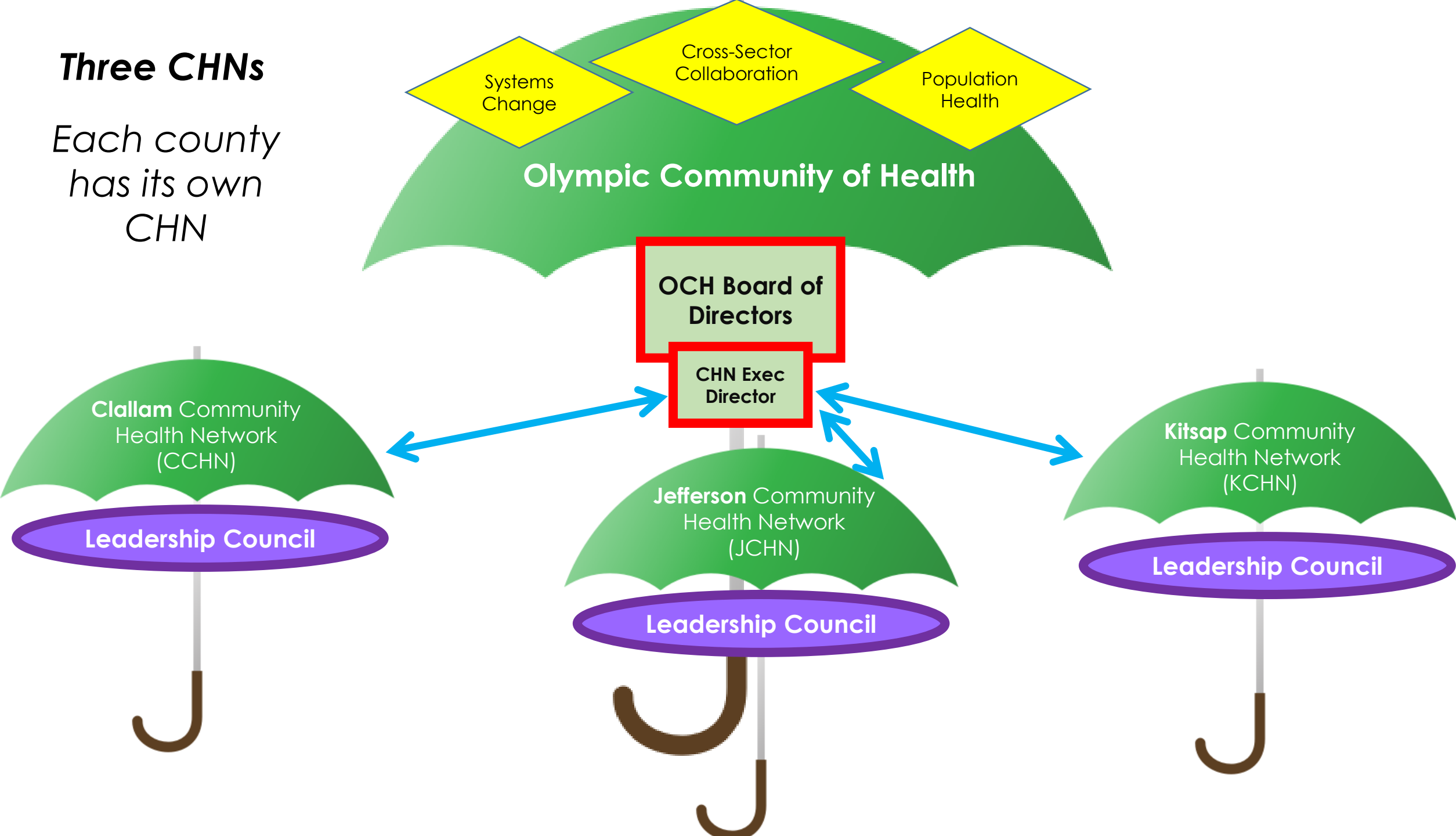
**Kitsap Community
Health Network (KCHN)**

Leadership Council



Three CHNs

*Each county
has its own
CHN*





Action

If the OCH continues...

CHN's "live within" the OCH, which becomes a HIPPA compliant 501c3 organization (with the help of the CHN Executive Director)

*Can still have
1, 2 or 3 CHN*



OCH Board of Directors

CHN Exec Director



Clallam Community Health Network (CCHN)

Leadership Council

Jefferson Community Health Network (JCHN)

Leadership Council

Kitsap Community Health Network (KCHN)

Leadership Council

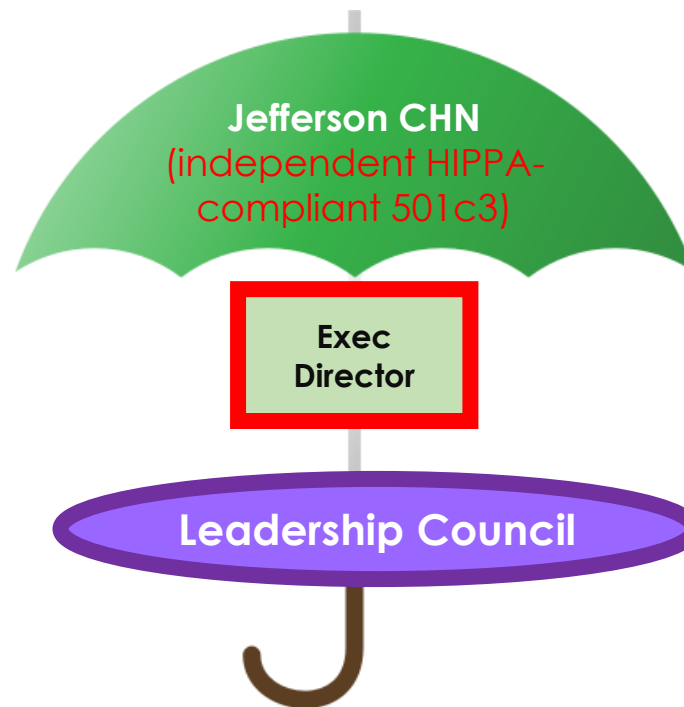
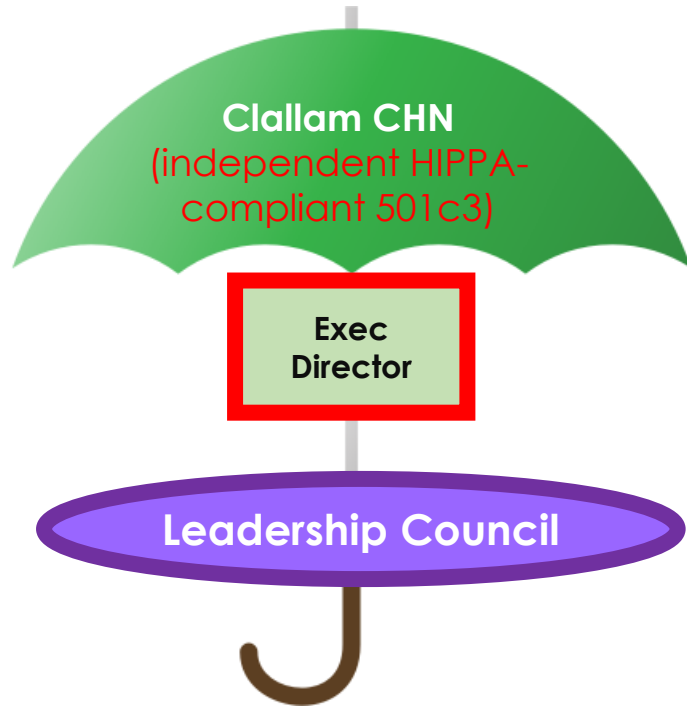


Action

If the OCH sunsets...

CHN's become their own independent HIPAA 501 c3 organizations (with the help of the CHN Executive Director)

*Can still have
1, 2 or 3 CHN*





Recommendation

\$42k in funds in 2019 to:

- create Community Health Network(s)
- enable OCH to become HIPPA compliant
- Hire 1 FTE (for the rest of 2019)

\$68k in remaining 2019 funds carry over to 2020 to:

- create Digital Commons for 1 CHN (\$45k)
- put towards 1 FTE (\$23k)

OCH commits funds for 2020 to:

- complete 1 FTE salary (\$59k)

Intermediary metrics are in alignment with:

OCH Board Transformation Vision

1. Accessible, patient-centered healthcare system that effectively integrates physical, behavioral and dental health services
2. Effective linkages between primary care, behavioral health, social services and other community-based service providers
- 3. Common data metrics and shared information exchange**
4. Provider adoption of value-based care contracts

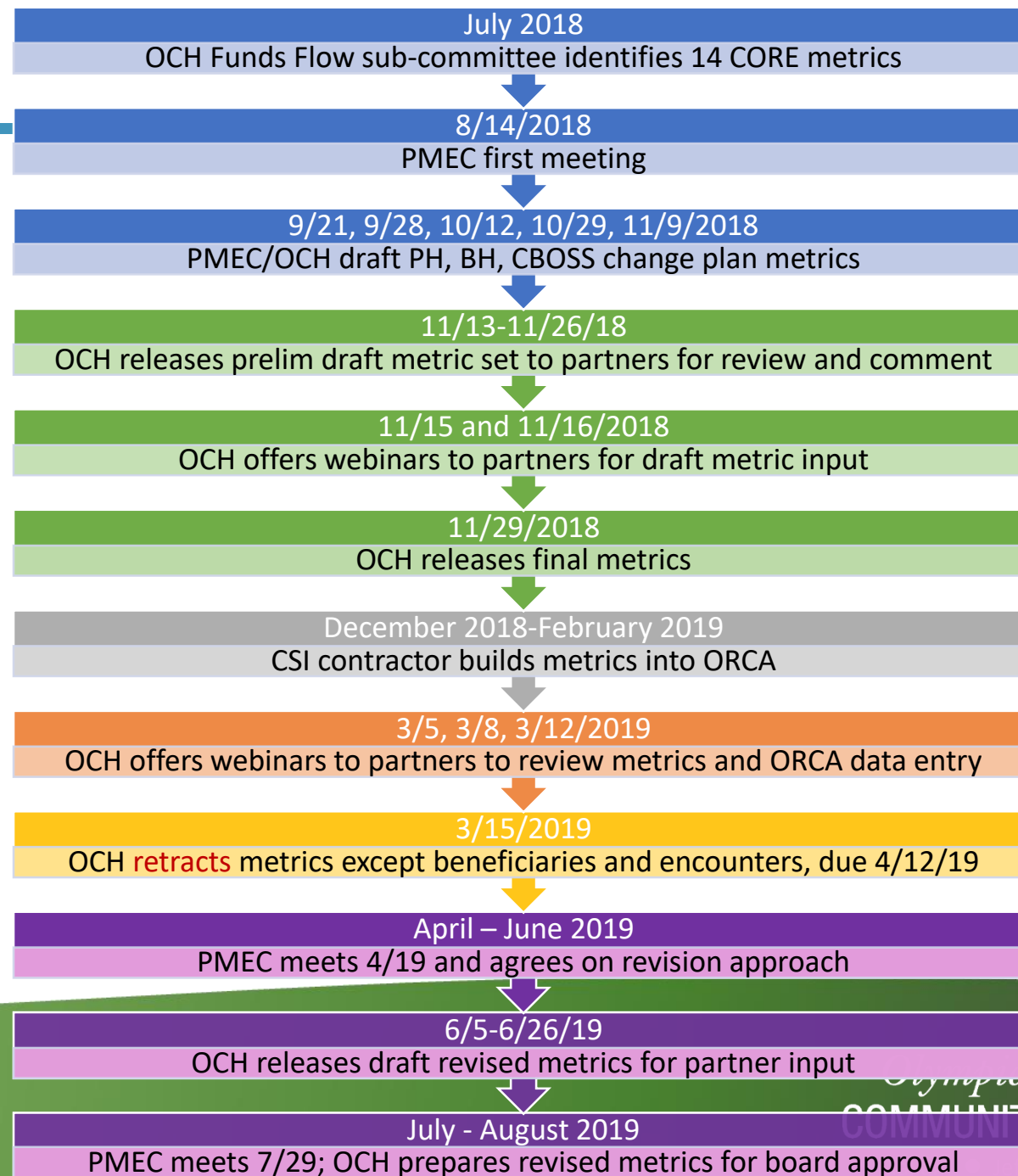
OCH Board Retreat discussions 8/12/19:

- **an approach to monitor the short-term results of the change plan work and identify opportunities for course correction.**

Why do we need *intermediary metrics*?

- build and reinforce capacity among implementation partners for data collection and reporting
- one element of monitoring progress on the change plan
 - Part of the OCH quality improvement strategy, a requirement of HCA
- monitor progress toward Medicaid Transformation Project (MTP) performance measures
 - OCH earns incentive funds from the Health Care Authority (HCA) based progress on the MTP performance measures

Process and Timeline



Intermediary Metric Revision Summary

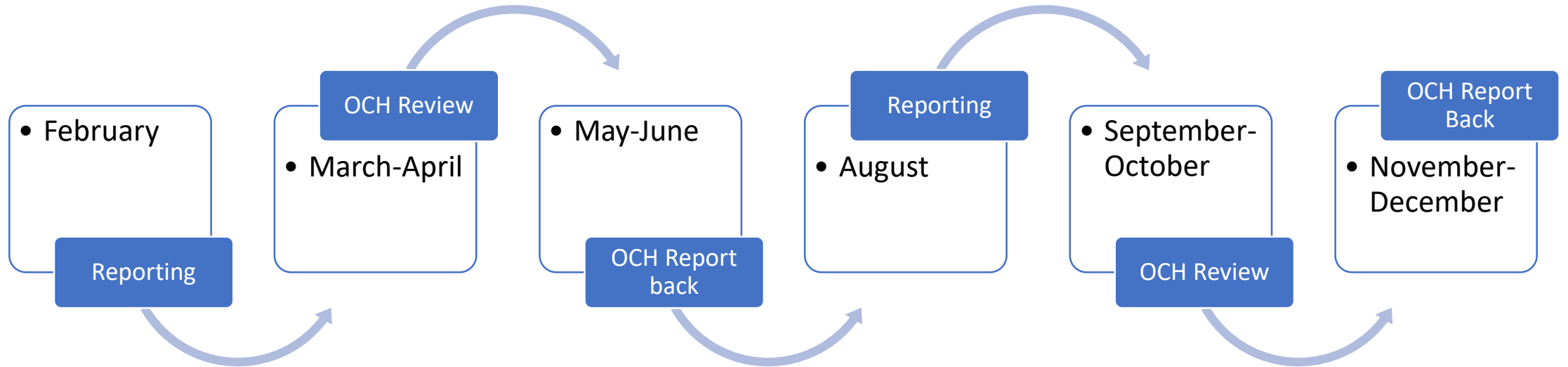
Change Plan Type	Original Nov 2018 release	Revised	
		Required	Optional
Behavioral health	20	6	5
Substance Use Disorder	14	6	4
CBOSS	11	4	4
Hospital	15	10	0
Primary Care	36	8	12
Integrated Physical Health/Behavioral Health	48	10	12

Optional metrics

- Stretch metrics, VBP metric monitoring, many HEDIS
- BH and CBOSS partners connecting clients to PCP -- referrals and care coordination
- Seeking board approval today for authorization to build incentive into 2020 budget
 - Up to \$1,000 for reporting on one or more optional metrics
 - 37 change plans – 4 hospitals (no optional metrics) = 33 – 5 duplicative integrated change plans = 28.
 - $28 * \$1,000 = \$28,000$ per year in 2020 and 2021

Intermediary Metric Reporting and Review

Timeline: 2020 and 2021



Proposed Intermediary Metric Release

- Release to partners Monday September 16
- Review metrics with partners during site visits, September-December to identify needs and offer clarifications
- Offer webinars, dates TBD
- First reporting deadline: February 28, 2020

Intermediary Metric Recommended Motions

- The OCH Board of Directors approves the intermediary metrics associated with the change plan and the timeline proposed.
- The OCH Board of Directors authorizes staff to build incentive payments into the 2020 and 2021 budget of up to \$1,000 per change plan for implementation partners who report on any of the optional intermediary metrics.

Performance Measurement and Evaluation Committee (PMEC) Revised Charter

- At July 29 PMEC meeting, committee together reviewed, discussed and revised to better reflect actual responsibilities
- Meriah Gille volunteered to be Chair following resignation of Dunia Faulx

Performance Measurement and Evaluation Committee (PMEC) Revised Charter

Recommended Motion:

The OCH Board of Directors approves the revisions to the PMEC charter.

Board elections

Board seats with 9/2020 term expiration:

Sector	Current Member & Alternate	Nomination
Area Agency on Aging	Roy Walker/ None	M: Roy Walker A:
Behavioral Health Organization	Stephanie Lewis/ Jolene Kron	M: Stephanie Lewis A: Jolene Kron
Chronic Disease Across the Lifespan	Vacant	M: Karlena Brailey A:
Community Action Program	Dale Wilson/ Kathy Morgan	M: Dale Wilson A: Kathy Morgan
Federally Qualified Health Center	Jennifer Kreidler-Moss/ Mike Maxwell	M: Jennifer Kreidler-Moss A: Mike Maxwell
Housing/ Homelessness	Vacant	M: Doc Robinson A: Kelsey Stedman
Oral Health Access	Thomas Locke/ Scott Kennedy	M: Thomas Locke A: Scott Kennedy
Primary Care	Gary Kriedberg/ Heather Denis	M: Gary Kriedberg A: Heather Denis
Public Health	Vicki Kirkpatrick/ Susan Turner	M: Susan Turner A: Vicki Kirkpatrick
Public Hospital	Bobby Beeman/ Eric Lewis	M: Bobby Beeman A: Eric Lewis
Rural Health	Hilary Whittington/ Tim Cournyer	M: Heidi Anderson A: Jennifer Wharton
Substance Use Disorder Treatment	Gill Orr/ Ford Kessler	M: A:

Elections – next steps

- Staff will update email and distribution lists
- Staff will conduct a Board member orientation on 10/14
- Staff will include in next weekly partner communication

Adjourn

Thank you!