Agenda

Board of Directors Meeting April 8, 1 pm to 3 pm

Location: Red Cedar Hall, Jamestown Tribal Center, 1033 Old Blyn Hwy, Sequim, WA 98382

Web: https://global.gotomeeting.com/join/937538149

Phone: +1 (872) 240-3311 Access Code: 937-538-149

Key Objective: To collaboratively advance the work of Olympic Community of Health

Agenda(Action items are in red)

#	Time	Topic	Purpose	Lead	Att	tachment	Pg#
1	1:00	Board and Guest Introductions		Roy Walker			
2	1:10	Approve Agenda	Action	Roy Walker	1.	Board Agenda	1
3	1:15	Consent Agenda	Action	Roy Walker	2. 3. 4. 5.	DRAFT: Board Minutes: March 11, 2019 Executive Director Report SBAR: MTP Compliance Policy MTP Compliance Policy with minor clarifying edits	2-9
4	1:20	Revenue Recognition	Discussion	Hilary Whittington Margaret Moore		·	
5	1:30	2019 BOD Planning calendar	Discussion	Celeste Schoenthaler	6.	2019 BOD OCH Planning Calendar draft	10
6	2:10	OCH Grant Application – process and principles	Discussion	Celeste Schoenthaler	7. 8.	SBAR: OCH Grant Application process and principles Overview of submitted grant and potential opportunity	11-13
7	2:30	Arcora Oral Health Local Impact Network project	Discussion	Celeste Schoenthaler			
8	3:00	Adjourn	Action	Roy Walker			

Acronyms

BOD: Board of Directors

DSRIP: Delivery System Reform Incentive Payments

OCH: Olympic Community of Health MTP: Medicaid Transformation Project

SBAR: Situation. Background. Action. Recommendation.



Meeting Minutes

Board of Directors

Date: 3/11/2019	Time: 2:14 pm-	Location: Red Cedar Hall, Jamestown S'Klallam
	3:18 pm	

Chair: Roy Walker, Olympic Area Agency on Aging

Members Attended: Andrew Shogren, Suquamish Tribe; Bobby Beeman, Olympic Medical Center; Brent Simcosky, Jamestown S'Klallam Tribe; Gary Kreidberg, Harrison Health Partner; Hilary Whittington, Jefferson Healthcare; Jennifer Kreidler-Moss, Peninsula Community Health Services; Laura Johnson, United Healthcare; Roy Walker, Olympic Area Agency on Aging; Stephanie Lewis, Salish Behavioral Health Organization; Thomas Locke, Jefferson County Public Health; Vicki Kirkpatrick, Jefferson County Public Health; Wendy Sisk, Peninsula Behavioral Health

Non-Voting Members Attended: Marissa Ingalls, *Coordinated Care*; Jorge Rivera, *Molina*; Mike Maxwell, *North Olympic Healthcare Network*

Members Attended by Phone: Joe Roszak, *Kitsap Mental Health Services. Due to technical difficulties we were not able to gather a full list of those individuals attending by phone. If there are names to add here, please let us know.*

Guests and Consultants: Amy Etzel, Department of Health; Dan Vizzini, Oregon Health Sciences University (via phone); Dot Thordarson, United Healthcare; G'Nell Ashley, Reflections Counseling; Jolene Kron, Salish Behavioral Health Organization; Jon Schenefeld, Cedar Grove Counseling; Leslie, Olympic Peninsula Healthy Communities Coalition; Maria Klemesrud, Qualis Health; Martiann Lain, Salish Behavioral Health Organization; Siri Kushner, Kitsap Public Health Department

Staff: Celeste Schoenthaler, Margaret Moore, JooRi Jun, Lisa Rey Thomas, Miranda Burger, Daniel Schafer, Debra Swanson

Person Responsible for Topic	Topic	Discussion/Outcome	Action/Results		
Roy Walker Welcome Celeste!		Meeting called to order at 2:14 pm			
	Board and Guest Introductions	(Following a Tribal Sovereignty Training)			
Roy Walker	Approve Agenda	Board approval of agenda	APPROVED unanimously.		
Roy Walker	Consent Agenda	DRAFT: Board Minutes February 11, 2019Directors Report	Board Minutes February 11, 2019 APPROVED unanimously.		
Margaret Moore	MTP Compliance Policy	 Draft: MTP Compliance Policy SBAR: MTP Compliance Implementation partners are provided a clear deadline for each 	MTP Compliance APPROVED One Nay: Wendy Sisk		



Hilary Whittington & Margaret Moore	Reclassifying DSRIP Payments from the Financial Executor Portal	reporting period. If they miss it, they are given a second deadline without penalty. If they miss the second deadline, there is a 5% penalty assessed on the incomplete element and the Partner will be referred to the CMAC for determination. • Brent Simcosky likes the new version. The goal is to get partners back into compliance. For clarity, Brent suggests a matrix and Stephanie Lewis mentions a "decision tree". • The policy is to be re-evaluated in Dec 2020. • SBAR: Revenue Recognition Discussion • Hilary explains that OCH is not reporting the money in the portal as revenue or expense. • PCG issues 1099 to OCH. • HCA acknowledged that some ACH's
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11:1	Dealessif in a DCDID	
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WIOOTC	1 Ortal	
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		are recognizing this as revenue in
		their books.
		When questioned HCA says, "We
		don't provide accounting advice."
		An ACH meeting is scheduled March
		12 th , where this will be discussed.
		Wendy asks if OCH touches the
		money? And Roy explains that OCH
		does not.
Roy Walker	Adjourn	The meeting adjourned at 3:18 PM.

Acronym Glossary

BHO: Behavioral Health Organization CBO: Community-Based Organizations

CBOSS: Community-Based Organizations and Social Services CMAC: Contract Monitoring and Compliance committee DSRIP: Delivery System Reform Incentive Payments

IMC: Integrated Managed Care LIN: Local Impact Network

MTP: Medicaid Transformation Project OCH: Olympic Community of Health PHBH: Physical Health, Behavioral Health

SBAR: Situation. Background. Action. Recommendation.



Executive Director Report: Prepared for the April 8, 2019 Board of Directors Meeting

Hot Topics

- Intermediary Metrics OCH offered webinars by Change Plan type to go over specifications and data entry of the intermediary metrics for Implementation Partners on March 5, 8, and 12. We received a lot of feedback; the overall message was that the metrics needed more work. Our process did not include adequate time and appropriate steps for scoping, vetting, and approving the metrics before releasing them to partners. On Friday March 15, OCH distributed an email to all Implementation Partners and webinar participants announcing a retraction of the previously released Intermediary Metrics and changing the required deliverable for April 12 to just beneficiaries or encounters depending on partner type. We acknowledged that many partners had already invested a great deal of effort into preparing their systems for reporting these metrics and apologized for the inconvenience. Staff are working on a plan and will work with PMEC to develop a revised intermediary metrics recommendation for OCH Board of Directors consideration over the summer.
- <u>DZA Audit</u> Board Treasurer Hilary Whittington and OCH staff met with our auditing firm, Dingus Zarecor and Associates (DZA), on March 26 and 27 to conduct our annual audit. We anticipate that the auditors will be prepared to meet with the OCH Finance Committee and Board in June to discuss the audit.
- Getting oriented to the work and acquainted with partners Thank you to everyone for supporting my first month with OCH. I'm feeling more comfortable with the work and have enjoyed meeting partners. I'm still in learning mode and appreciate any and all opportunities to read, listen, and engage. The staff have been supportive and we're working through next steps on each of our projects.

Recent successes and notables

- <u>First round of site visits complete</u> OCH staff completed the first round of 31 Implementation Partner site visits, one of the required components of the Medicaid Transformation Project (MTP) 2019 payment model. Staff are now working to compile a list of themes and action items from the site visits to be shared with the Board and partners in June.
- <u>League of Women Voters Opioid Panel</u> OCH Director of Community & Tribal Partnerships, Lisa Rey Thomas, was invited to speak at a <u>recent forum</u> in Kitsap County. The panel discussed opioid use disorder and available treatments.

Subcommittee reports

- <u>Finance Committee</u> Did not meet, next meeting is May 6.
- <u>Performance Measurement and Evaluation Committee (PMEC)</u> Did not meet, next meeting is April 19. This group is seeking additional members. Contact Siri Kushner or Celeste Schoenthaler if you are interested in participating.
- Contract Monitoring and Compliance Committee (CMAC) Did not meet, next meeting is TBD.
- <u>Community and Tribal Advisory Committee (CTAC)</u> The second convening of the Community and Tribal Advisory Committee (CTAC) took place on March 19. The group was oriented to

current work of OCH, the sectors and structure of the Board as well as draft Board priorities, OCH organizational chart and team roles, and MTP work. CTAC members generated a list of potential nominees to broaden representation. The group began to identify specific questions for the Board that will help shape their work going forward. These questions will be presented at a future meeting.

• 3-County Coordinated Opioid Response Project Steering Committee (3CCORP) - The Steering Committee met on March 18 and is reviewing the current regional opioid response plan to identify accomplishments and update goals and strategies for the work. Examples of potential new goals include a focus on more upstream prevention, developing a more efficient system for alerts, and notifications of spikes in overdoses, and tracking regional data more closely.

Upcoming meetings and events

- April 2, Six Building Blocks meeting with Forks/Bogachiel, conference call
- April 3, monthly HCA/DOH Tribal meeting, webinar
- April 3, Six Building Blocks meeting with Sophie Trettevick Indian Health Center, webinar
- April 5, SBHO Advisory Board meeting, Sequim
- April 10, ED is for Emergencies (WSHA Patient Safety), Seattle
- April 12, 3CCORP Treatment Workgroup, Sequim
- April 15, Cross ACH Executive Director meeting, Portland
- April 19, PMEC, Port Townsend
- April 23, Executive Committee
- April 29, CTAC, Sequim
- May 1, Statewide LIN Learning Collaborative, Seattle
- May 2, OCH Team Retreat, Port Townsend
- May 13, OCH Board of Directors meeting, Sequim

Upcoming opportunities

- We are waiting to learn our status regarding an OCH application in response to the HRSA notice of funding opportunity for "Rural Communities Opioid Response Program Planning or RCORPP". If successful, this would provide \$200,000 for one year to focus on the next phase of 3CCORP planning and allow for the addition of two additional 3CCORP workgroups workforce and criminal justice. The grant year runs June 1, 2019 May 31, 2020 and successful applicants will be notified prior to June 1, 2019.
- Opioid Funding Opportunity: "Rural Communities Opioid Response Program Implementation or RCORP-I". This grant opportunity provides three years of funding September 1, 2019 – August 31, 2022. The due date is May 6. OCH is collaborating with partners on a potential response to this funding opportunity.

Staffing updates

No updates this month.

Administrative updates

No updates this month.

S.B.A.R. 2019 MTP Compliance Policy

Presented to the OCH Board of Directors April 8, 2019

Situation

This SBAR presents minor edits to a passed policy to bring Implementation Partners who submit late reports or who do not complete site visits with OCH staff for their MTP Change Plan deliverables into compliance. The proposed edits are for clarity only and do not change the intent of the policy.

Background

In March 2019, the OCH Board of Directors adopted the MTP Compliance Policy. After the Board discussion, staff developed a plan to communicate the policy to Implementation Partners. Minor edits are proposed to simplify and clarify language in the policy. These minor edits are intended to clarify, especially for partners distal to OCH Board meetings and jargon.

Action

OCH staff are committed to clearly and succinctly communicating with Implementation Partners and recommend approval of these minor edits. Following approval, OCH staff will share the policy with partners, along with an accompanying visual flow chart.

Recommended Motion

The Board approves the 2019 MTP Compliance Policy, with minor edits, as presented on April 8, 2019.





Medicaid Transformation Compliance Policy Policy M02

Approved: March 11 April 8, 2019
Next Review: December 2020

Purpose

Theis Medicaid Transformation Compliance Policy clarifies mutual expectations between Implementation Partners and the Olympic Community of Health (OCH) in the event of non-compliance by Implementation Partners. This policy applies to qualitative reporting (Progress to Date), quantitative reporting (Intermediary Metrics) and site visit completion requirements, which must be complete for OCH to remit payment to partners. Other deliverables outlined under the Medicaid Transformation Project (MTP) Payment Model are linked to points that are tied to the proportion of funds earnable by partners.

OCH Commitment

OCH will provide prompt outreach and communication to <u>supporthelp</u> partners <u>in</u> understand<u>ing</u> MTP requirements. OCH is committed to <u>supportinghelping partners feel supported</u> throughout the MTP <u>through provision of technical assistance and to providing technical assistance to help partners successfully meet MTP requirements.</u>

Background

The Implementation Partner Specific Agreements (IPSA) state that Medicaid Transformation Project Payments are, "contingent on PartnerARTNER complying with the terms of this Agreement, including (i) timely submission of data to the OCH to meet the OCH's reporting obligations to the Health Care Authority." Missed reporting deadlines may negatively impact the ability of the entire region to earn funding. Reporting deadlines are set in a schedule provided to partners at a site visit with OCH staff, posted on the OCH website and in Olympic Reporting and Community Activities (ORCA), and are available to partners upon request.

Definitions

Deadline: Dates set by OCH for Implementation Partners to submit reports and complete site visits.

Compliance: Adherence to bi-annual qualitative and quantitative reporting deadlines and completion of site visits with OCH staff.

Medicaid Transformation Project (MTP): A five-year contract between OCH and Health Care Authority (HCA) to transform the Medicaid delivery system. The Medicaid delivery system is defined as clinical (e.g., physical, mental, dental and substance use disorder treatment) and non-clinical (e.g., housing and



social services) providers for the Medicaid population. MTP is funded by the Centers for Medicare & Medicaid Services (CMS) through section 1115 of the Social Securities Act.

Medicaid Transformation Project Payments: Performance-based incentive payments earned through achievement of milestones and outcomes in the Change Plan.

Olympic Reporting and Community Activities (ORCA): the online tool for partners Implementation Partners to report progress against the Change Plan.

Implementation Partners: Partners that serve Medicaid beneficiaries within the three-county region with a completed Change Plan and signed IPSA with OCH.

Contract Management and Compliance Committee: A committee authorized by the OCH Board of Directors (Board) to provide oversight and technical assistance to OCH staff and assist the Board in partner adherence to contracts, Change Plans, performance and MTP payment.

Procedures for Missed Quantitative and Qualitative ORCA Reporting Deadline(s)

Implementation Partners are required by the terms of their IPSAs to report progress against Change Plans. Implementation Partners are issued earned MTP payments upon completion of deliverables. The following procedures are established for Implementation Partners who miss required deadlines.

First instance an Implementing Partner is late in reporting

- 1. Implementing Partner does not meet initial deadline: Within one week of the missed deadline, OCH reaches out to Implementation Partner by phone and email to determine reason behind the missed submission and to set secondary deadline in consultation with the partner.* Partner is offered technical assistance and a site visit to successfully meet the second deadline. Barring unusual circumstances, if second deadline is not set within 1 week, partner is considered to have missed the second deadline.
- 2. Implementing Partner does not meet second deadline: The remainder of Partner's MTP Payment for the current reporting period is temporarily withheld pending consultation with the Contract Management and Compliance (CMAC) Committee for further discussion and recommended action, up to and including contract termination. Partner is invited to participate in the CMAC Committee meeting before action is recommended to Board. If partner successfully comes back into compliance at this time, a 5% late fee will be applied to the incomplete scope element (as outlined in the MTP Payment Model) for the current reporting period.** Collected late fees will be redistributed to Implementation Partners according to the 2019 MTP Payment Model (Bonus Pool). These funds will be allocated to all partners according to the MTP Payment Model.

Repeat instance an Implementing Partner is late in reporting in a subsequent reporting period.

3. Partner does not meet initial deadline: Within one week of the missed deadline, OCH reaches out to Implementation Partner by phone and email to determine reason behind the missed submission and to set secondary deadline in consultation with the partner.* Partner is offered technical assistance and a site visit to successfully meet the second deadline. Barring unusual circumstances, if second deadline is not set within 1 week, partner is considered to have missed the second deadline. The CMAC Committee is notified of Partner's reporting status.



4. Partner does not meet second deadline: The remainder of Partner's MTP Payment for the current reporting period is temporarily withheld pending consultation with the Contract Management and Compliance (CMAC) Committee for further discussion and recommended action, up to and including contract termination. Partner is invited to participate in the CMAC Committee meeting before action is recommended to the OCH
Board of Directors. If partner successfully comes back into compliance at this time, a 10% late fee will be applied to the incomplete scope element (as outlined in the MTP Payment Model) for the current reporting period.** Collected late fees will be redistributed to Implementation Partners according to the 2019 MTP Payment Model (Bonus Pool). These funds will be allocated to all partners according to the MTP Payment Model.

Procedures for Missed Site Visits

Biannually, Implementation Partners are given a two-month window to complete a site visit with OCH staff. OCH will work in good faith with partners to schedule site visits within this window. Should a site visit fail to be completed within this window, OCH will set a secondary date during the following month to complete a site visit with the partner. Barring unusual circumstances, if the OCH is unable to schedule or complete a site visit with a partner within this timeframe, the partner's MTP Payment for the current reporting period is temporarily withheld pending consultation with the Contract Management and Compliance (CMAC) Committee for further discussion and recommended action, up to and including contract termination. Partner is invited to participate in the CMAC Committee meeting before action is recommended to the OCH Board of Directors. If partner successfully comes back into compliance at this time, a 5% late fee will be applied to the incomplete scope element (as outlined in the MTP Payment Model) for the current reporting period. These funds will be allocated to all partners according to the MTP Payment Model.

*At which point a partner's inability to meet reporting deadlines impacts OCH's ability to meet MTP contract obligations with HCA, quick action will be taken by OCH to prevent penalties that would impact the entire region.

**Hypothetical example: a partner's total payment for the period is \$20,000 and \$1,600 is related to quantitative reporting. If the partner were late in submitting their intermediary metrics, the partner's late fee would be 5% of \$1,600 (\$80) for a total payment of \$19,920 when the partner comes back into compliance.



2019 Board of Directors Planning Calendar (Draft for discussion at April 8 meeting)

April 2019:	May 2019:
Review planning calendar	Community & Tribal Advisory Committee update
Revenue recognition discussion	Q1 2019 budget update
OCH Grant application process	Nominating process for June elections
<u>June 2019</u> :	<u>July 2019</u> :
Auditor presentation	Data and targets update and discussion
Revenue recognition	Natural Communities of Care regional convening
Officer elections	report
Winter 2018 MTP site visit report and discussion	Restate budget based on revenue recognition
August 2019:	September 2019:
3-County Coordinated Opioid Response Project &	2020 Work Plan discussion
6 Building Blocks presentation	Tribal Training
Q2 2019 budget update	
Board elections	
October 2019:	November 2019 (note: we need to change the
2020 Budget discussion	date of this meeting due to Veteran's holiday):
Community & Tribal Advisory Committee update	2020 Budget Final
2020 Work Plan Final	Opioid Summit report
	Q3 2019 budget update
	Board retreat?
December 2019:	<u>January 2020</u> :
	Fall 2018 MTP site visit report and discussion
February 2020:	
Q4 2019 budget update	

Other topics with timing to be determined:

- Arcora oral health local impact network
- 2019 bonus pool
- IT Health Commons
- Integrated Managed Care
- Conflict of Interest policy (update)
- Intermediary metrics
- Equity
- CBOSS payment
- Contract Monitoring and Compliance Committee update
- Performance, Measurement, and Evaluation Committee update
- HCA updates
- Collaboration with other ACHs
- Any new policies

S.B.A.R. OCH Grant Applications – Principles and Process

Presented to the OCH Board of Directors April 8, 2019

Situation

This SBAR presents draft principles and a draft process for responding to grant applications and other funding opportunities.

Background

In November 2018, the OCH Board of Directors drafted a strategic plan and work plan to guide the next three years (2019-2021) of OCH activities and priorities. "Financing the goals" is one of three key ways to accomplish the goals and priorities set in this document. As OCH staff and partners identify potential funding opportunities, it will be helpful to have a defined process and list of principles to guide decision making. While OCH is committed to transparency and discussion on new funding streams, a process must be nimble to match the pace of funding opportunities.

Action

Proposed principles:

- Funding opportunity fits with OCH mission, goals, and priorities
- Documented community need
- Staff capacity to prepare and respond to opportunity
- Staff experience and credentials related to opportunity
- Partnerships (not in competition with others in the region)
- Sustainability
- Ability to develop a competitive proposal
- Worthwhile and commensurate funding amount

Proposed process:

- OCH staff become aware of and familiar with funding opportunity
- Staff crosswalk opportunity with principles
- If opportunity meets principles, staff bring opportunity to OCH Executive Committee and Board of Directors for discussion
- If timeline for funding opportunity does not align with above meetings, OCH staff will communicate with Executive Committee via email to determine path forward

OCH staff are committed to fully implementing the Board's vision and 3-year work plan set in November, 2018. Staff are also committed to transparency and communication in decision making related to funding opportunities and will bring decisions to Board members in a timely, deliberative way.

Recommended Motions

1. The OCH Board of Directors approves the proposed principles and process regarding grant and funding opportunities outlined in this SBAR.



- 2. The OCH Board of Directors authorizes OCH staff to respond to the Rural Communities Opioid Response Program Implementation (RCCORP-I) funding opportunity for up to \$1,000,000 in collaboration with interested partners.
- 3. The OCH Board of Directors authorizes OCH to accept the Rural Communities Opioid Response Program Planning (RCCORPP) funding if approved by HRSA.



Overview of opioid response grant opportunities – prepared for the April 8, 2019 Board of Directors meeting

Rural Communities Opioid Response Program – Planning (RCORPP)

Funding Agency: Health Resources and Services Administration (HRSA)

Dollar amount: \$200,000

Timeline: One year – June 1, 2019-May 31, 2020

Summary: This planning grant would allow for the formation of two new 3CCORP workgroups above and beyond current capacity. If funded, the new Workforce workgroup and Criminal Justice workgroup would be convened under the 3CCORP steering committee and the groups would collaboratively develop action plans in each area.

Notes:

- Jefferson Public Health also submitted a grant to this opportunity to support the work of the Community Health Improvement Plan to establish a crisis stabilization center in Jefferson County.
- A grant application for this opportunity was submitted by OCH in January, 2019.
- Kitsap county is excluded from this opportunity, as it is not a designated rural county.

Rural Communities Opioid Response Program – Implementation (RCCORP-I)

Funding Agency: Health Resources and Services Administration (HRSA)

Dollar amount: up to \$1,000,000

Timeline: Three years – September 1, 2019-August 31, 2022

Summary: HRSA will make approximately 75 awards of up to \$1,000,000 each to networks and/or consortia to advance substance use disorder (SUD), including opioid use disorder (OUD), service delivery in high-risk rural communities. Recipients will implement a set of core SUD/OUD prevention, treatment, and recovery activities that will align with the US Department of Health and Human Services' Five-Point Strategy to Combat the Opioid Crisis.

Notes:

- OCH reached out to 3CCORP partners in Clallam and Jefferson (Kitsap is ineligible for this opportunity) to learn which partners are considering an application and whether a collaborative application is possible. A call with interested partners was held on April 1.
- Deadline is May 5, 2019.
- On a technical assistance call, HRSA clarified that receiving a planning grant does not preclude an organization from also receiving an implementation award.