Tom is the immediate past Chairman of the Goldwater Institute, where he spent over a decade overseeing the Institute's growth into a leading think tank with a national footprint. He is also a retired emergency room physician who led a 60+ physician practice serving emergency departments in the greater Phoenix area. It was during this time that he served as the President of the Arizona Chapter of the American College of Emergency Physicians. He received his BA from Yale University and his MD from University of Nebraska. Throughout his medical career, Tom was also involved in Arizona state politics and community organizations. He served in the Arizona State Senate from 1989-1996, during which he was the Senate Minority Leader from 1991-1992 and then Majority Leader from 1993-1996. From 1999 to 2014, Tom was a member of the board of directors of the Goldwater Institute, and chaired the board from 2001 to 2014. He has also chaired the Arizona Advisory Committee to the United States Commission on Civil Rights. His community and civic activities, include the Americans for Tax Reform, Goodwill of Arizona, Arizona School Choice Trust, and Hospice of the Valley. He is a political columnist for the East Valley Tribune and a blog page contributor to the Arizona Independent Newspapers.