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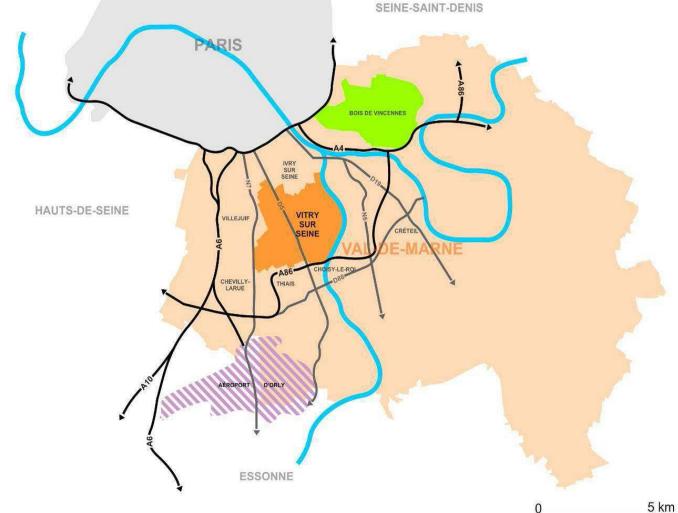




### PRESENTATION OF VITRY-SUR-SEINE

3/4

- Town with a population of 90 000 inhabitants
- Town in the great ring forming Paris agglomeration (3 km south-east of Paris)





### PRESENTATION OF VITRY-SUR-SEINE

3V2

- Densely populated town (more than 7 000 inhabitants/km²)
- > 75% live in flats, a third in social housing



The town centre with large blocks



### PRESENTATION OF VITRY-SUR-SEINE



#### Waste management

➤ Household waste collection carried out by the town council using packer vehicles and wheeled bins

- > Treatment delegated to an inter-municipal organisation (Syctom)
- > Characteristics:
  - ➤ Weak performance with selective collection. In 2015: 37.5 kg of selected waste per inhabitant (51 kg per inhabitant in all Syctom's territory).
  - ➤ A comparatively low quantity of residual household waste. In 2015: 281 kg/inhab/year (329 kg per inhabitant in all Syctom's territory).
  - > Many illegal dumps on public land



# THE REASONS FOR THE PROJECT AND ITS ORIGINS



- ➤ A poorly performing form of household waste collection causing nuisance to the town residents
  - Weak performance with selective collection
  - Lack of space for putting bins inside homes
  - Selective bins not always offered to residents by site managers
  - Degraded public spaces (overflowing bins, bin fires, proliferation of rats ...)



### THE REASONS FOR THE PROJECT AND ITS

## 3/6

### **ORIGINS**

- ➤ An urban renewal operation begun in 2007 in the Balzac district
- Demolition of 660 homes
- Construction of 470 homes
- Renovation of 530 social homes
- Creation of public facilities (2 nurseries, 1 square, 1 social centre)
- Opening up of the district with the creation of 5 new streets



- ➤ A visit to Barcelona by the previous mayor of Vitry-sur-Seine in 2008 with the French Mayors' Association (discovery of the PWC)
- ➤ A technical and financial feasibility study for the development of the PWC in Vitry-sur-Seine



# THE REASONS FOR THE PROJECT AND ITS ORIGINS



➤ Following the results of the feasibility study, integration of the PWC development project into the town's cleaning plan

This multi-annual action programme includes 5 themes

Waste collection

Cleaning

Communication

Projects, studies and prospects

Waste reduction

#### And 5 main lines

Service level development

Strengthening communication

Innovation through pneumatic collection

Carrying out an overall study to optimise the collection operation (done in 2010)

Feasibility study for a recycling centre in the municipality (in progress)

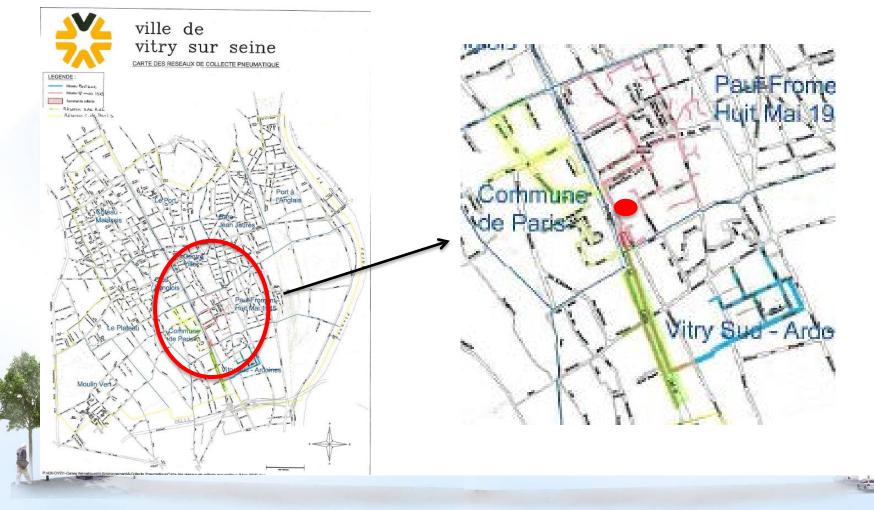






### THE MAIN STAGES OF THE PROJECT

- 1. 1st quarter 2008: technical and financial feasibility study
- 2. 2<sup>nd</sup> quarter 2008: approval of the project by councillors and integration into the cleaning plan
- 3. Beginning of 2009: finalisation of the project's scope and the site of the collection terminal



### THE MAIN STAGES OF THE PROJECT



- 3. **November 2009**: launch of a European tender process to appoint the designer/constructor of the system as part of a design/implementation contract:
  - 4 candidates registered an interest, 3 were retained and 2 submitted a bid (Véolia-Envac group and Sita-Ros Roca group)
  - November 2010: after analysis of the 2 bids, the tender committee declared the process void (technical deficiencies in one bid, too high cost for the other)
  - Following this decision, the group decided to organise a negotiated contract procedure in accordance with the public contracts code and to negotiate with the two candidates that had sent a bid in the original tender process.
- 4. **January 2011**: adjustment of the Business Consultation Pack which is then sent to the 2 candidates
- 5. **Between January and May 2011**: negotiation meetings with the 2 candidates
- 6. July 2011: award of the contract to design and carry out the works for pneumatic waste collection (terminal, network and inlets) to the Sita-Ros Roca group for a total sum of 26 000 000 € (not including VAT)



### THE DESIGN-IMPLEMENTATION CONTRACT

#### > Composition of the contract:

- A confirmed part consisting of 5 phases:
  - 1. Stage 1: creation of the file for authorisation to build the terminal
  - 2. Stage 2: design studies (terminal, network and inlets)
  - 3. Stage 3: construction of the terminal and installing the network and inlets in the Balzac district (39 collection points including 5 indoor ones and 2 km of network)
  - 4. Stage 4: linking the Rouget de Lisle new district to the system (1,5 km of network and 25 collection points including 4 outdoor ones)
  - 5. Stage 5: linking the 8 Mai 1945 district to the system (4 km of network and 75 collection points including 7 indoor ones)

In total: around 22 000 inhabitant-equivalents served (households + activities)

 A conditional part: linking the south of the Commune de Paris district to the system (2,4 km of network and 39 outdoor collection points)

In total: 7 800 inhabitant-equivalents served (households + activities)





### THE DESIGN-IMPLEMENTATION CONTRACT

#### > Technical elements of the contract

- 29 000 inhabitant-equivalents served (households + activities)
- A terminal and collection points dimensioned for the collection of 2 streams of waste (residual household waste and selective collection) and pre-equipped for the collection of a 3<sup>rd</sup> stream: fermentable fraction of household waste (large producers only)
- 178 collection points (2 or 3 inlets)
- About 10 km of networks

#### > Principal technical constraints imposed by the contracting authority

- Collection points on private land
- Bins accepting sacks with a volume of 50 litres (110 litres for commercial users)
- Outdoor collection points located 50 metres from property entrance halls
- New buildings serving more than 20 homes: indoor collection points
- Main network on public land

PROJECT DEVELOPMENT

- ✓ Start of work at the beginning of 2012 in the Balzac district as part of the urban renewal operation then in progress.
  - Constraints: insertion into the organisation of various works in the area (building constructions, roadworks, various networks)
  - Difficulties:
  - many agents working in the area: many worksite interfaces to manage
  - Significant additional cost of works due to a large amount of polluted land
  - Adaptation of the network layout due to "surprises" in the subsoil





### PROJECT DEVELOPMENT

3V2

- ✓ End of 2014: start of works installing networks in the 8 Mai 1945 district
  - Constraints: existing housing and crowded subsoils
  - Difficulties:
  - Significant additional cost of works due to utility networks being poorly drawn on the plans which required a general deepening of the network
  - Continual adaptation of the network layout due to "surprises" in the subsoil









### PROJECT DEVELOPMENT



- ✓ Final quarter 2015: start of works installing the network in the Rouget de Lisle new district
- ✓ March 2013 to March 2015: construction of the collection terminal
  - Very complicated works carried out
  - Taking twice as long as planned

Main reasons: very difficult relationship between the project manager, the main contractor, the subcontractors and the instructing party (Ros Roca)



#### VdV-presentation Tvx Terminal.m4v

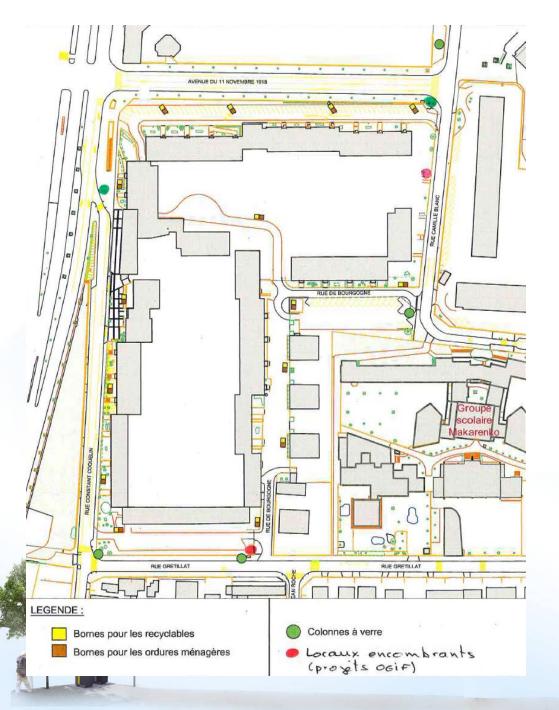
#### ✓ Summary:

- The project needs to be continually adapted to the real situation on the ground and the schedules and constraints of partners (concession-holders, planners, developers, backers ...)
- · Many additional civil engineering costs because of the crowded subsoil



### **IMPLEMENTATION OF THE SYSTEM**





### June 2015.



#### **OGIF** unit

(811 homes + 3 shops)

33 inlets distributed between 15 collection points

5 columns for used glass collection

Project to build 2 large waste storage facilities (including buried columns for glass)







### February 2016

Valophis unit
Av. Albert Thomas

(249 homes + 7 shops)

12 inlets distributed between 5 collection points

2 columns for used glass

collection



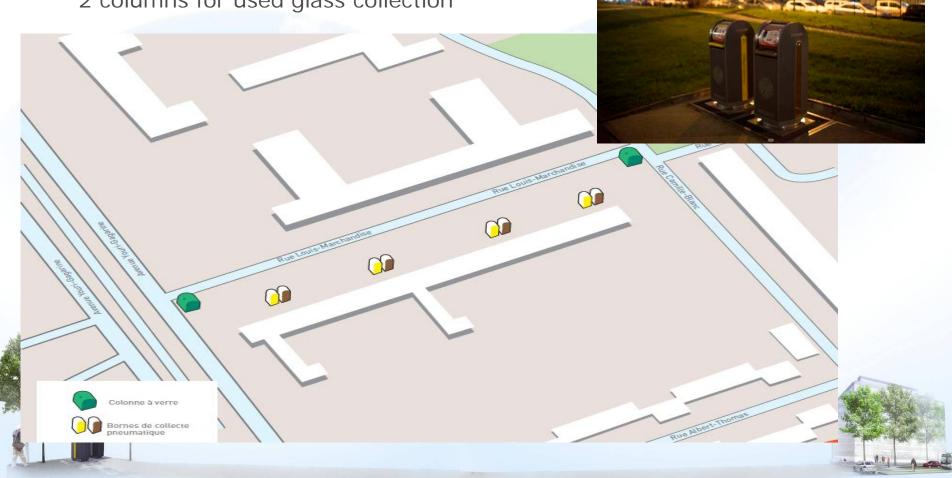
### February 2016



Co-ownership located 182, Av. Rouget de Lisle (157 homes)

8 inlets distributed between 4 collection points

2 columns for used glass collection



#### **Assessment:**

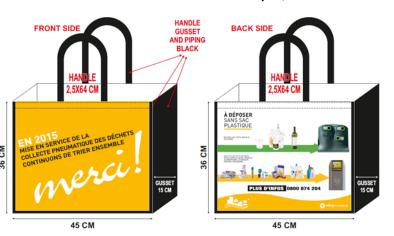
- 1×2
- 1 210 homes served (out of a total of 7 000 household equivalents), or 17% of the project
- 53 inlets in service (out of a total of 312 inlets and hatches), or 17% of the project
- 9 columns for glass installed
- 732 tonnes of waste collected

### The accompanying effort:

- Before the system came into service:
  - Public information meetings and meetings with site managers

Door-to-door visits with delivery of communication media (bags, separation

reminders, comic strips)







LA COLLECTE



- At the start of service:
  - Sticking separation labels on the inlets











• Presence beside the inlets on the first day of service (with users invited)



 Presence of council waste animators around the inlets during the first weeks after the start of service

#### After the start of service:

follow-up (actions in entrance halls)

### SYSTEM OPERATION



#### June 2015– August 2016:

- Operation by the Sita-Ros Roca group under the design/implementation contract
- End of June 2016: acceptance of the collection terminal and service network by the contracting authority
- July-August 2016: training of workers from the new operator (Europe Service Maintenance) by the Ros Roca teams

#### Since September 2016:

- Maintenance and operation of the terminal, the inlets and the network carried out by Europe Service Maintenance as part of a public contract lasting one year and renewable twice
- Provisions by ESM: preventive and corrective maintenance for the whole process, on-call service, establishment of a replacement collection if the inlets are not available > 48 hours
- Monthly invoicing depending on the number of inlets in service (for instance 22 500 € /month for 53 inlets - not inc. VAT)
- Utilities (water, electricity, telephony) paid by the contracting authority



### **ASSESSMENT OF THE PROJECT TO DATE**





#### **NEGATIVE POINTS**



Poor quality of selective collection

Cause: user separation errors (more than 40% household waste) and very demanding collection system in terms of separation quality





- Significant additional costs or works(+ 5 millions euros to date -not inc. VAT)
- Many contingencies and agents involved in the project, requiring the continual revision of work schedules
- Complex relationships between the contracting authority (Vitry sur Seine Town Council) and the Sita-Ros Roca group because of the considerable sums involved

#### **POSITIVE POINTS**



#### User satisfaction

- In December 2015 and July 2016: distribution of a satisfaction questionnaire at the sites in service
- Returns: in the 186 questionnaires returned (return rate of 15%):
  - 89% of users are satisfied with the new system
  - 92% of users find the system is easy
  - 79% of users find the system has made the block cleaner
  - 79% of users find the system has encouraged selective separation
- No congestions in the network
- Permanent availability of the inlets
- System operating continuously since it came into service
- Good management of inlets and their surroundings by the site managers for the inlets installed on private land
- Meeting performance targets in terms of noise and vibrations, smells and electricity consumption (< 177 kWh/T).</p>



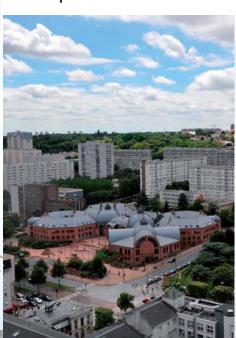
### THE PROSPECTS

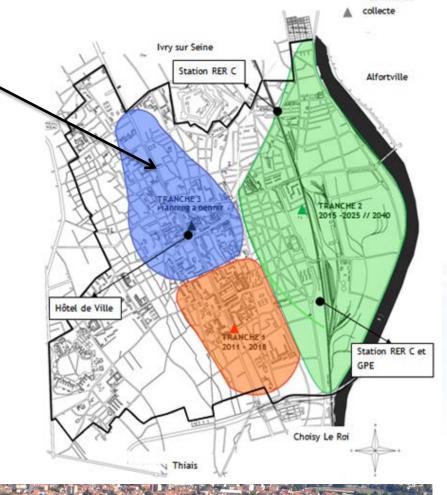




Town centre district

Study in progress as part of a new urban renewal operation to replace door-to-door collections with voluntary sorting (buried containers and/or pneumatic collection).





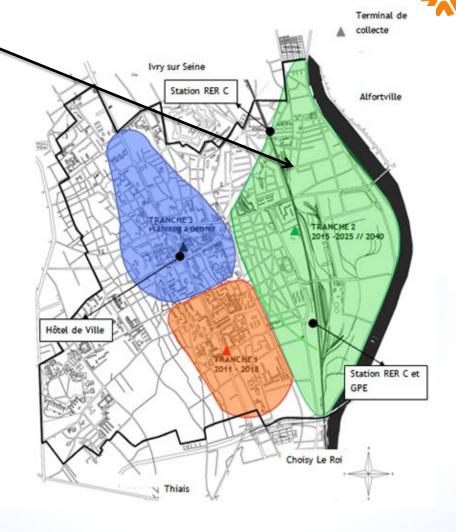
Terminal de



#### Vitry Seine-Station and Ardoines-Station new districts

At the beginning of 2017, launch of a comparative study of 3 different ways of collecting waste (wheeled bins, pneumatic collection, buried containers) to help with the decision









## Thank you for your attention



