

## Metropolitan Council Candidate Applications – District 16

More than 200 applicants recently applied to serve on the [Met Council](#) representing one of its [16 districts](#). The [nominating committee](#) identified a few finalists from each district. The finalists from District 16 will be provided the opportunity to provide public testimony at [Savage City Hall](#) on Tuesday, February 12, 2019. The meeting begins at 6 p.m., but will also include the finalists from districts 3, 4, and 15, so the District 16 finalists will likely not begin speaking until later in the evening. The meeting will be streamed live on the Met Council's Twitter page, [@MetCouncilNews](#). Comments from the public will not be accepted at the meeting, but individuals may submit input regarding the candidates via email to [katie.driscoll@metc.state.mn.us](mailto:katie.driscoll@metc.state.mn.us).

You may view the applications submitted by each of the District 16 finalists below. The finalists include:

- [Danna Elling](#)
- [Bryce Lebrun](#)
- [Raj Rajan](#)
- [Wendy Wulff](#)

After their interviews, the finalists will be narrowed to three from each district, then the nominating committee will submit their recommendations to Governor Walz by February 18, 2019. Governor Walz intends to appoint council members by March 4, 2019.

The Met Council is also looking for new members to serve on its advisory committees. You may read about the committee openings and the application process [here](#).

EXPORT TO PDF      PRINT THIS PAGE

# Application for the position District 16 Rep.

## Part I: Position Sought



Agency Name: Metropolitan Council  
Position: District 16 Rep.

## Part II: Applicant Information

Name: Danna Sue Elling  
Phone: (651) 270-1655  
Mailing Address: [REDACTED] Hastings 55033  
Email: dellling76@gmail.com  
County: Dakota  
Felony Conviction: No  
Mn House District: 54B  
US House District: 2  
Recommended by the Appointing Authority: False









## Part III: Appending Documentation

### Cover Letter and Resume

Type	File Type	
Cover Letter	application/vnd.openxmlformats-officedocument.wordprocessingml.document	
Resume	application/msword	

Additional Documents (.doc, .docx, .pdf, .txt)

Type	File Name
------	-----------

Type	File Name	
Letter of Recommendation	elling-danna-recommendation-bigham-metcouncil.pdf	
Letter of Recommendation	elling-danna-recommendation-gutknect-metcouncil.pdf	
Letter of Recommendation	elling-danna-recommendation-hicks-metcouncil.pdf	
Letter of Recommendation	elling-danna-recommendation-sieben-metcouncil.pdf	
Letter of Recommendation	elling-danna-recommendation-wiger-metcouncil.docx	
Letter of Recommendation	elling-dana-recommendation-clausen-metcouncil.pdf	
Letter of Recommendation	elling-dana-nonrecommendation-metcouncil.pdf	
Letter of Recommendation	schultz-dana-non-recommendation-beissel-metcouncil.pdf	

## Part IV: Optional Statistical Information

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**Race and Natural Origin:** White or Caucasian

**Political Party:** Democratic-Farm-Labor

**Age:** 61

**Gender:** Female

**Disability:** No

**Hispanic, Latino or Spanish origin:** No

## Part V: Signature

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**Signature:** Danna S. Elling

**Date:** 11/25/2018 4:38:23 PM

## APPLICANT INDEX

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To Whom It May Concern:

I am applying to be appointed to the Metropolitan Council/District 16 because I believe our district needs strong leadership and representation to ensure the southern half of Dakota County receives the attention and services it deserves.

I served for 16 years on the Hastings City Council and ran unsuccessfully for mayor this past fall. As I door knocked our city, residents told me they wanted clean water, better transportation options and more quality housing for both young people and seniors. Despite clear ideas and strong support for my platform, I was bested by a lifelong Hastings resident in November. I have lived in Hastings for 32 years.

With a strong representative, the Metropolitan Council can help bring the positive changes we need to Dakota County. I have an excellent working relationship with our District 1 County Commissioner Mike Slavik, know well our state representatives and senators and have a close working relationship with city council members across District 16. I have spent over 30 years working with legislators from both sides of the political aisle and know how to get things done.

I would be honored to be appointed to this position and promise to carry forward the One Minnesota vision laid out by Governor-Elect Walz and Lt. Governor-Elect Flanagan.

Thank you very much for your interest. If you would like to speak with me further, please feel free to contact me at 651-270-1655 or [delling76@gmail.com](mailto:delling76@gmail.com)

Sincerely,

Danna S. Elling

# **Danna S. Elling**

  
**Hastings, Minnesota 55033**  
**651-270-1655**

## ***Local Government Experience***

### **Hastings Natural Resources and Recreation Commission 1987-1992**

- Oversaw parks and outdoor recreation development in a quickly growing community
- Worked to establish funding mechanism for parks development as neighborhoods expanded

### **Hastings Planning Commission 1996-2000**

- Oversaw planning and development of expanding Hastings community
- Worked with residents on comprehensive plan and best housing development practices
- Served as chair from 1998-2000.

### **Hastings City Council Member, 2000-2016**

- Served as the 4<sup>th</sup> Ward Hastings City Council member, representing 5,300 people on the seven-member council;
- Chaired the City's Finance, Public Safety and Administration committees; member of the Utilities committee, chair/member member of Operations Committee (transportation) and member of the Hastings Economic and Redevelopment Authority.
- Worked with staff, council members and public to design and implement city's \$26 million annual budget.

### **Association of Metropolitan Municipalities (Metro Cities) member 2008-2016**

- Transportation and General Government committee member
- Municipal Revenues Committee, chair for two years

### **Candidate for Hastings Mayor, Summer/Fall 2018**

- Ran to represent the 22,000 residents of Hastings
- Positive campaign based on issues: housing, transit/transportation, workforce development/economic development and clean water
- Raised funds mainly in small donations; endorsed by IBEW110 and Carpenter's Union

## ***Professional Experience***

### **Researcher III, Minnesota State Senate, DFL caucus, 1996-present;**

- Conduct research and provide analysis of legislative bills and proposals for the E-12 Education Finance and Policy committees and the Higher Education Finance and Policy Committee members;
- Track all legislation relating to E-12 and Higher Education; analyze education budgets;
- Provide information, analysis and advice to leadership on education and higher education issues;
- Prepare committee and floor briefs on all bills and budget analysis on omnibus legislation and conference committee reports;
- Help draft legislation and provide guidance on legislative issues as requested by senators and senate leadership;

- Work closely with non-partisan staff on bills, budget requests and amendments;
- Prepare written materials for senators; write press releases, opinion pieces, columns, speeches, talking points, and media response and other public information announcements concerning the work of the Senate, individual members or the caucus;
- Work with graphic designers to provide charts, graphs and other visuals;
- Provide constituent service for members; respond to requests via e-mail, letters and phone calls;
- Prepare detailed education memos, letters, talking points, Power Point, speeches and general information for all members of the caucus;
- Work closely with other staff members, state education officials, lobbyists and educators, parents and students on a variety of education issues;
- Work closely with committee chair/committee lead senators on pending legislation and designing legislative proposals;
- Stay abreast of current affairs, federal, state and local government issues and their potential effect on Senate activities.

**Committee Administrator – E12 Education Finance Division-2013 Legislative session (January-May, 2013)**

- Worked with committee chair and committee members to design and pass Omnibus Education Finance Bill;
- Organized all Finance Division meetings, wrote agendas, scheduled bill hearings and helped chair run meetings;
- Wrote policy analyses of bills, implications of legislation and worked with chair to write balanced education budget for FY14-15;
- Worked with non-partisan staff, advocates, parents, lobbyists and agency employees on bills, legislative initiatives and amendments to bills;
- Met with constituents and advocates on behalf of the Senator;
- Drafted press releases, memos, budget analyses bill briefs and columns;
- Provided information to media outlets on pending legislation and budgets.

**Media Relations/Aide to House Speaker, Minnesota House of Representatives, House DFL Caucus, 1988-91**

- Prepared written materials for DFL House caucus members; wrote press releases, opinion pieces, columns, letters to the editor and speeches;
- Handled all constituent service work and coordinated media relations for House Speaker Robert Vanasek.

**Contributing Writer/Editor, Sci/MathMN, 1995-1996**

- Gathered information and wrote two chapters on educational programs across the United States for large scale education informational book for Minnesota math and science teachers.

**Newsletter Editor, M3, Math and Science Project, St. Olaf College, 1991-1995**

- Designed, wrote and edited education newsletter for math and science teachers as part of National Science Foundation grant project;
- Coordinated St. Olaf College Math Day for high school students.

**Newspaper Reporter**

**Belle Plaine Herald, 1981-1983**

**LeSueur News Herald, 1983-1985**

### **Northfield News, 1986-1988 (Assistant Editor)**

- Wrote news and feature articles covering all aspects of local community, including education, city council, politics, business, obituaries, etc.;
- Contributed photos for all stories and wrote cut lines;
- Helped design and layout newspapers, wrote headlines and other information necessary for successful production of the newspapers.

### ***Related Professional Activities***

#### **Campaign Managers, Sieben for Senate Campaign, 2006, 2010 and 2012; Bigham for Senate, 2018**

- Managed four successful senate campaigns, provided professional campaign guidance, all written materials (brochures, press releases, columns, letters and speeches), brochure, web page, Face Book and lawn sign design, literature distribution and moral support for candidate;
- Coordinated fundraisers, volunteer activities, lawn sign placement and overall campaign functions.
- Related campaign activities: Coordinated and participated in numerous campaigns the past 20 years, including Speaker Robert Vanasek's re-election, Senator Steve Murphy's re-election, school board and council member elections and my own successful council campaigns.

### ***Education***

#### **Bachelor of Arts, University of Minnesota, 1980**

- Major: Journalism and Mass Communications
- Minor: Political Science
- Reporter, Minnesota Daily

***Graduate, Central High School, Norwood-Young America, Minnesota***

### ***Community/Volunteer Activities***

- Secretary, Hastings Women's Tennis League;
- Member, Board of Directors, Black Dirt Community Theater, Hastings;
- Member American Association of University Women (AAUW)-Hastings branch;
- Member St. Philip's Lutheran Church, past member of church choir and church Youth Board; Chair 2018 Capital Campaign committee
- Member, Hastings Heart ReStart

**From:** [Sen. Karla Bigham](#)  
**To:** [Kandaras, Lesley](#)  
**Subject:** Letter supporting Danna Elling  
**Date:** Wednesday, December 5, 2018 9:19:23 PM

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Lesley,

I am writing to support Danna Elling for appointment as the District 16 Metropolitan Council representative. I have known Danna for over a decade and know she will be a strong advocate for this district and the people she will represent.

Danna has extensive experience in local government, having served on the Hastings City Council for 16 years and participating in Metro Cities and League of Minnesota Cities policy committees. She understands municipal finance and tax challenges and has strongly advocated for enhanced transportation, housing and recreational options for the East Metro area.

Danna also has a solid understanding of District 16. She has lived in Hastings for 32 years, lived in Vermillion and worked in Northfield and Belle Plaine as a reporter/editor. Her experience in state government for the past 27 years means she knows and understands the elected officials and issues at the state Capitol and how to work in a bipartisan way for our area and for Minnesota. I have worked with her on a variety of issues and know she understands the concerns not only of Dakota and Scott counties, but our entire region.

I strongly urge you to appoint Danna Elling to the Met Council for District 16.

Sincerely,

Sen. Karla Bigham

Sent from iPhone.



**SENATOR GREGORY D. CLAUSEN**

District 57  
Minnesota Senate Building  
95 University Ave. W., Room 2233  
St. Paul, MN 55155



# Senate

## State of Minnesota

December 21, 2018

Governor-Elect Tim Walz  
130 State Capitol  
75 Rev. Dr. Martin Luther King Jr. Blvd.  
St. Paul, MN 55155

Dear Governor-Elect Tim Walz,

I am pleased to have the opportunity to write this personal letter of recommendation in support of Ms. Danna S. Elling as a candidate to represent District 16 on the Metropolitan Council. My comments are made from the perspective of a current Minnesota State Senator having worked with Ms. Elling for over six years. I have found her to be extremely knowledgeable and professional in her work, with a "can do" team player attitude.

Ms. Elling has a strong public servant background in both local, regional and state levels of government and as a community volunteer. She currently serves as a Researcher for the DFL Minnesota State Senate Caucus, a position she has held since 1996. As a Researcher, Ms. Elling assists in drafting legislation, conducts legislative research and analysis, tracks legislation relating to E-12 and Higher Education Finance and Policy Committees, prepares committee floor and budget analysis briefs and advises leadership on E-12 and higher education issues and initiatives. She has also held the position of Committee Administrator for the E-12 Education Finance Division.

As a member of the Hastings City Council for 16 years, Ms. Elling chaired the Finance, Public Safety, Transportation and Administration Committees and served as a member of the Utilities Committee and Hastings Economic and Redevelopment Authority. During her years on the Hastings City Council, Ms. Elling championed housing, transit/transportation, workforce and economic development and clean water initiatives.

Ms. Elling also has experience in regional governance as a member of the Association of Metropolitan Municipalities (Metro Cities). She chaired the Municipal Revenues Committee for two years in addition to serving on the Transportation and General Government committees. These experiences in local and regional governance leadership and extensive knowledge base would be an invaluable asset to the Metropolitan Council.

As a local leader and volunteer, Ms. Elling has been an active community member. She has served on the Hastings Natural Resources, Recreation and Planning Commissions, contributed to the arts while serving on the Hastings Community Theatre Board, chaired the Capital Building Campaign Committee for her church and served as Secretary of the Hastings Women's Tennis League. She is also a Hastings Heart ReStart committee member and local American Association of University Women (AAUW) member. In addition, Ms. Elling has coordinated and participated in numerous political campaigns.



Through her passion, leadership and personal skills I have seen firsthand the significant contributions Ms. Elling brings to the Minnesota Senate and as a public servant to the City of Hastings and greater metropolitan communities. She has demonstrated the ability to make a difference within an organization and to bring people together for a common cause. Ms. Elling would be a positive and productive addition to the Metropolitan Council.

Respectfully,

A handwritten signature in black ink, appearing to read "Greg Clausen". The signature is fluid and cursive, with the first name "Greg" and last name "Clausen" clearly distinguishable.

Gregory D. Clausen  
Minnesota State Senator  
District 57



**OFFICE OF THE MAYOR**

December 6, 2018

Dear Metropolitan Council Nominating Committee:

I am writing to express my support for Danna Elling to represent Council District 16 on the Metropolitan Council. I have known Ms. Elling for over thirty years and find her to be a very thoughtful, intelligent and dedicated public servant.

Ms. Elling's 16 years of service as a Hastings City Councilmember and professional career at the Minnesota Senate brings a strong resume in understanding the important relationship the Metropolitan Council has with the communities it serves. She comprehends the complexity of regional governance and the important issues facing the region in transportation, waste water, regional parks and future planning. In fact, Ms. Elling's participation and guidance in our own 2020 and 2030 comprehensive planning documents were instrumental in their success. Her vision, fresh perspectives on future growth and team building approach would serve the public and the Council very well. Moreover, Ms. Elling has outstanding communication skills that would be a tremendous advantage in exchanging ideas and strengthening relationships between communities and the Council. I hope you strongly consider her as a District 16 Metropolitan Councilmember.

Thank you for your consideration. I would like to extend my appreciation to you for the important contribution you are making by serving on this committee.

Best regards,

A handwritten signature in black ink, appearing to read "Paul J. Hicks", written in a cursive style.

Paul J. Hicks

Mayor

City of Hastings

Katie Sieben

[REDACTED]  
Cottage Grove, MN 55016

December 21, 2018

Governor-elect Tim Walz and Lt. Governor-elect Peggy Flanagan

Transition Office

321 State Capitol

75 Rev. Dr. Martin Luther King Jr. Blvd.

St. Paul, MN 55155

Dear Governor-elect Tim Walz and Lt. Governor-elect Peggy Flanagan:

Danna Elling has applied to be a member of the Metropolitan Council for District 16. I am writing to highly recommend her for that position.

I have known Danna for over fifteen years. She was an early advocate for replacement of the Hastings Bridge and was a founding member of the Hastings Bridge Coalition, an organization of elected officials, business and local leaders who worked in partnership to advocate for a new bridge. As an elected city council member and board member of the Hastings area YMCA, her perspective and relationships within the region were critical in advancing the discussion on the need for a new bridge.

After state and federal funding was secured for the new Hastings Bridge, Danna was the strongest advocate in the area for extending the taxing district to the city. She saw the benefits of connecting Hastings with transit services via the Metropolitan Council. In addition to testifying in support of state legislation, she "carried the water" as an advocate for this effort within the city of Hastings' government. Faced with skepticism a slight increase in taxes, Danna worked with local businesses and community organizations to help them understand the importance of transit investment in Hastings.

Danna is a thoughtful, well respected leader. She would be an excellent advocate for transit investment, economic development and the needs of local units of government. She has served the public honorably as a city council member and state government employee and understands the most effective way to see things accomplished is by building relationships.

If you have any questions or would like to discuss her application further, please do not hesitate to contact me at 651-201-2250.

Governor-elect Tim Walz and Lt. Governor-elect Peggy Flanagan

December 21, 2018

Page 2

Sincerely,

A handwritten signature in blue ink that reads "Katie Sieben". The signature is written in a cursive, flowing style.

Katie Sieben

Former State Senator

December 10, 2018

To: Governor-elect Tim Walz (and those who perform a screening function on his behalf)  
RE: Appointment to the Metropolitan Council for Danna Elling

Greetings! My name is Jane Vanderpoel Gutknecht. My good friend Danna Elling has applied to represent District 16 on the Metropolitan Council, and asked me to send you a letter of recommendation. I'm very pleased to do so.

Danna and I met 41 years ago in a reporting class at the University of Minnesota as journalism majors. We promptly became roommates. We were in each other's weddings. We both worked in journalism jobs and then became colleagues at the state Legislature, until I moved to a county government. We see each other frequently and compare notes about what's important in our lives – usually family and jobs. And public policy, because both of us explicitly work in public policy in our professional positions and implicitly in the rest of our lives.

I live on the other side of Dakota County, but I have often been involved in Danna's campaigns. She has served the City of Hastings well and long as a city council member. Unfortunately, she was not elected Mayor in November – despite being by any measure the far superior candidate. On the City Council, Danna has had to balance city budgets in hard economic times without raising property taxes. She applies her leadership and experience while working through untold numbers of city issues (and while shaping two comprehensive plans!).

As chair of my city's planning commission, I have often talked with Danna about city government issues. So I know that Danna is intimately familiar with functions that are important to responsibly managing municipal growth: affordable housing, parks and recreation, transit/transportation, economic development, water quality and utilities, public safety and fire services – and many more.

I've spent more hours than I care to remember trudging through bad weather to knock on doors with Danna. I've watched while she has listened carefully to concerns expressed by Hastings residents – young or old, male or female, rich or poor, Catholic or Lutheran, it doesn't matter to Danna. Anyone who cares enough to take the time to mention an issue gets a thoughtful and thorough response.

At the Hastings City Council, Danna applied those concerns to finding solutions. In her day job, she does the same thing. Danna has worked for decades for the state Senate and knows more about the state's K-12 system than most school board members. For several years, Danna has worked for the Democratic-controlled Senate while the House of Representatives was controlled by Republicans. In the current vitriolic, hyper-sensitized political environment, the fine art of compromise, negotiating and collaborating while keeping a common goal in mind has been immeasurably more difficult lately – yet Danna finds ways to get there.

It's a rare set of skills that Danna has: She is pragmatic and patient. She is analytical and sensible. She doesn't get side tracked by unnecessary arguments, and steers conversations back to the point. She is outgoing and genuinely likes meeting people and learning their stories. She has a sense of humor. She is compassionate.

In my opinion, the Metropolitan Council, and the 3.1 million people represented by it, would be well served by Danna's appointment. She will be a hard-working member, a voice of reason cutting to the heart of the issues and offering workable solutions.

Please let me know if I can be helpful in any way.

Sincerely,

A handwritten signature in black ink that reads "Jane Vanderpoel Gutknecht". The signature is fluid and cursive, with the first name "Jane" being the most prominent.

Jane Vanderpoel Gutknecht

Contact: home email address: [kigutknecht@comcast.net](mailto:kigutknecht@comcast.net)  
or at work, for Jane Vanderpoel: ([jane.vanderpoel@co.dakota.mn.us](mailto:jane.vanderpoel@co.dakota.mn.us))  
Cell: 612-991-6454

**From:** [Wayne Beissel](#)  
**To:** [Appointments, Open \(OSS\)](#)  
**Subject:** Met Council Position  
**Date:** Thursday, January 31, 2019 12:31:04 PM

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To whom it may Concern:

While I am not a political a person I must say that I cannot understand the thought process of appointing Dana Shultz to be our (Hastings) representative on the met council.

She was overwhelmingly defeated in her last run to be re-elected to city council. After this defeat she ridiculed the city of Hastings for not electing her. She then more recently tried to be elected Mayor of Hastings. Again she was soundly defeated.

This position should be non partisan appointment of which Ms. Shultz has proven to be anything but. I believe that the Hastings residents have spoken loud and clear. We are tired of the same old same old. Please appoint someone with fresh new ideas that can get us moving forward.

While I do not know the current representative my understanding is that she is doing a fine job.

Sincerely,

Wayne Beissel  
Concerned Hastings Resident



**From:** [Jablonske, Greg](#)  
**To:** [Appointments, Open \(OSS\)](#)  
**Subject:** appointments  
**Date:** Tuesday, January 29, 2019 12:27:27 PM

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I, along with residents of Hastings, no longer want Dana Elling Schultz to be our representative in any capacity. I would be a disservice to Hastings to appoint this individual. In recent history she was soundly defeated in her pursuit of Mayor of Hastings. Prior to that she was defeated in a bid for re-election to the city council. After the loss of bid for re-election to council she posted on facebook very inappropriate and divisive comments about the people of Hastings that did not vote for her. I am sure former Mayor Paul Hicks has endorsed Schultz, but he too remembers how severe and uncalled for her posts were. I do not want this person as a representative and I believe a majority of the Hastings residents have also said no more Schultz. We want someone that will take us a new direction. Schulz comes from an unpopular segment of local politics that residents have chosen to change. Please see this and help us with the necessary change. Anyone but Schultz. Hastings has moved on.

Thank you.

**Greg Jablonske**

**Edina Realty**

**651-248-0366**

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# Application for the position District 16 Rep.

## Part I: Position Sought



Agency Name: Metropolitan Council  
Position: District 16 Rep.

## Part II: Applicant Information

Name: Bryce Joseph LeBrun  
Phone: (920) 495-5144  
Mailing Address: [REDACTED] Hastings 55033  
Email: bjlebrun@mtu.edu  
County: Dakota  
Felony Conviction: No  
Mn House District: 54B  
US House District: 2  
Recommended by the Appointing Authority: False

## Part III: Appending Documentation

### Cover Letter and Resume

Type	File Type	
Cover Letter	application/pdf	
Resume	application/pdf	

Additional Documents (.doc, .docx, .pdf, .txt)

Type	File Name
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**Type****File Name**

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No additional documents found.

## Part IV: Optional Statistical Information

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**Race and Natural Origin:** White or Caucasian

**Political Party:** No Party Preference

**Age:** 24

**Gender:** Male

**Disability:** No

**Hispanic, Latino or Spanish origin:** No

## Part V: Signature

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**Signature:** Bryce LeBrun

**Date:** 11/26/2018 2:37:49 AM

### [APPLICANT INDEX](#)

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To Whom It May Concern:

I am writing to self-nominate for the Metropolitan Council Representative position for District 16. I am currently a resident of Hastings, Minnesota. I earned my Bachelor of Science in Civil Engineering from Michigan Technological University in April 2017. I moved to Hastings immediately after graduation and I am currently a Staff Engineer for the City of Hastings. The following is why I think I would make an excellent Metropolitan Council member.

From my degree and work experience I have a solid technical background that would help me understand and work on many aspects of the Council's responsibilities. The emphasis on my degree was in Water Resources, for which I took more focused courses. These courses ranged from detailed design and calculations, to environmental issues, to planning and management. This was in addition to my regular civil courses which included transportation, construction, and infrastructure, as well as general science and mathematics. My current duties as a staff engineer include the design of municipal street reconstruction projects, working with the city's GIS data, and field inspections. This varied technical knowledge is applicable to many of the issues under Council jurisdiction and would be an asset to the Council.

My personal interests also intersect with the work of the Council. Going all the way back to when I was 11 or 12 years old playing the city simulator game Sim City I have been intensely interested in the issues involving cities and metro areas. Presently I have continued to stay informed on the topics that the Council is involved in. I regularly enjoy books, articles, essays and podcasts on urban policy and infrastructure issues; I am even a member of transit-enthusiast and urbanist groups on social media. I also read about the history of places, which I think is important to learn about in order to understand why things are the way they are, and to be able to change for the better in the future. The prospect of being able to work on infrastructure and policy issues as a part of the Council is honestly exciting to me.

Finally, I firmly believe that, while my resume may not be as extensive as most on the current Council, I would bring a fresh viewpoint to the business of the Metropolitan Council. The persistent presence of the perspective of someone from a younger generation living in the metro would benefit the decision making of the Council; after all, young people will be affected the longest by actions taken in the present. Additionally, I am a renter so I could have different perspectives on issues regarding housing than the usual Council member. I have attended plenty of city council meetings, have participated in student government in college, and am on an area arts council presently so I am familiar with the workings of formal meetings. Having a person in the 18-35 year old age bracket on the board would also serve to include a typically underrepresented age demographic on a body such as the Council.

Becoming a member of the Council will allow me to take my technical knowledge, my strong interests in urban and metropolitan issues, and my perspective as a young person and use them to help make real world changes and progress. Taken together, I think that these factors make me an excellent candidate to be a Metropolitan Council member. I thank you for your consideration and eagerly await the next steps of this process.

Sincerely,

A handwritten signature in black ink, appearing to read "Bryce LeBrun", written over a light blue horizontal line.

Bryce LeBrun

# Bryce LeBrun

**Phone:** (920)495-5144

**Email:** bjlebrun@mtu.edu

---

## EDUCATION

**Michigan Technological University**

B.S. Civil Engineering - Water Resources

Surveying Minor

Houghton, MI

April 2017

## WORK EXPERIENCE

**Staff Engineer, City of Hastings, MN**

Hastings, MN - May 2017-Present

- Construction management and observation on city projects
- Assist in design of city reconstruction projects
- Interact with contractors, city officials, and the general public during projects and meetings/public comment periods in advance of projects

**Engineering Co-op, Town and Country Engineering**

Rhineland, WI - Summer/Fall 2016

- Worked with project engineer to inspect & track quantities on street and utilities construction on a downtown streetscape/utilities improvements project
- Interacted with contractors, city officials, engineers and the public in a professional capacity
- Communicated design changes between engineer and contractor
- Collected survey data for and prepared as-built survey on AutoCAD

**Engineering Intern, Becher-Hoppe Associates**

Wausau, WI - Summer 2015

- Worked with on-site engineer, inspected work on road construction projects
- Prepared pay sheets and other project documentation
- Used WISDOT specifications manual for inspection and measurement and payment

## ORGANIZATIONS

**Hastings-Prescott Area Arts Council (HPAAC) - Board Member**

- Arts and Culture Plan Committee
- Monthly board meetings with the goal of promoting and advancing the arts and culture in the Hastings-Prescott area

**Hastings Diversity & Inclusion Initiative**

**Xcel Energy Action Team - City of Hastings team member**

**River Valley Band**

**MTU Undergraduate Student Government Representative - Personnel Committee Chair**

- Tracked member attendance and office hours
- Handled personnel issues and complaints in accordance with the USG constitution

## COURSEWORK

- Water Distribution and Collection
- River & Floodplain Hydraulics
- Geospatial Information Technology (GIS)
- Stormwater & Low Impact Development
- Stream Restoration
- Water Resources Planning & Management

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# Application for the position District 16 Rep.

## Part I: Position Sought



Agency Name: Metropolitan Council  
Position: District 16 Rep.

## Part II: Applicant Information

Name: Dr RAJ V RAJAN  
Phone:  
Mailing Address: [REDACTED] LAKEVILLE 55044  
Email: rajan\_rv@hotmail.com  
County: Dakota  
Felony Conviction: No  
Mn House District: 56B  
US House District: 2  
Recommended by the Appointing Authority: False

## Part III: Appending Documentation

### Cover Letter and Resume

Type	File Type	
Cover Letter	application/pdf	
Resume	application/pdf	

Additional Documents (.doc, .docx, .pdf, .txt)

Type	File Name
------	-----------

**Type****File Name**

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No additional documents found.

## Part IV: Optional Statistical Information

---

**Race and Natural Origin:** Asian or Pacific Islander

**Political Party:** No Answer

**Age:** 57

**Gender:** Male

**Disability:** No

**Hispanic, Latino or Spanish origin:** No

## Part V: Signature

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**Signature:** RAJ V RAJAN

**Date:** 11/5/2018 8:09:40 AM

### [APPLICANT INDEX](#)

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Search Committee/ Appointing Authority  
Metropolitan Council  
390 Robert Street N, St. Paul, MN 55101

**November 2, 2018**

**SUBJECT:** Cover Letter and Brief Bio

Dear Madam/Sir:

I write this cover letter to communicate my reasons for applying for the open position a member of the Metropolitan Council representing District 16, which encompasses the southern portion of Dakota County and part of Scott County. After spending a decade at a multinational corporation and over three in the private sector, I am now looking for opportunities that can be even more multiplicative and have larger-scale social and cross-sector impacts. My key responsibility, in the immediate past role as Global Sustainability Technical Leader at Ecolab, was to improve the sustainability profiles of commercial offerings, which kept me focused on the nexus of water, nutrition, energy and health.

My most recent professional experiences have reinforced a perspective that 'culture of the collective' can dilute intended outcomes of innovations that science and technology can develop, and infrastructure investments can deliver to society. Besides evolving from a 'silo mentality' to 'systems thinking' in our work, we must communicate this thinking frequently with a broad group of stakeholders inside and outside our large organizations. I believe that an inter-disciplinary regional policy making body and planning agency like the MetCouncil can help lead the way to an inclusive transition towards more sustainable communities. From renewable energy use, to emissions-free transportation, circular water management and innovative tools like pollution trading, we can help deliver a fiscally sustainable and clean future without losing sight of social justice and environmental equity. I have moved in this direction in my own professional engagements with industry groups, public agencies, and private NGOs- while working in the for-profit private sector.

My early professional experience and career path has been primarily influenced by personal experiences. I spent the first decade of my life in a major metropolitan coastal area in India; where I saw our family's water well dry up due to a prolonged drought, combined with over-extraction and poor infiltration. I spent my formative college years along the banks of the water abundant Ganges River - perhaps more impacted by agricultural and industrial activity than any other river system. These experiences inspired me to pursue further studies in Environmental Engineering. Whether I was working on remediating legacy industrial impacts on surface and groundwater or treating new challenging industrial discharges, I keep coming back to the same realization: that most water (and other environmental) issues are local and often arise from intersecting with societal 'wants' that go well beyond other basic human 'needs' (energy, food, health).

I believe that, by connecting the dots between the various 'wants' of MSP and Greater MN, the MetCouncil can help develop and operationalize a roadmap to a carbon-neutral Minnesota with resilient communities. I appreciate your consideration of my candidacy. You can find my brief bio attached to this cover letter.

Sincerely,



Raj V. Rajan, Ph.D., P.E.

██████████, Lakeville, MN 55044-4947



# BIOGRAPHY

## RAJ V. RAJAN, Ph.D., PE

**Environmental engineer focused on responsible food, energy, water use; social justice & internalizing externalities.**



Over the past decade, Raj Rajan helped drive top-line growth in many private sector companies- by embedding sustainability thought leadership into innovation management, environmental metrics for purchased goods, internal operations and product offerings, true value accounting for scarce resources, and sector-level standardization of sustainable growth benchmarks.

Raj has over thirty years of experience in commercial and industrial water cycle management and environmental process engineering for the paper, petroleum, chemical, utility, food and beverage, transportation, and energetics industries as well as the travel and tourism sector. He has been active in industry groups focused on developing greenhouse gas mitigation, climate change adaptation and water stewardship guidance.

Dr. Rajan was appointed as the statewide business representative on Minnesota's Clean Water Council in 2016. He also serves on the Advisory Council of The Nature Conservancy's Minnesota Headwaters Fund, Faculty Leadership Council of the Institute on the Environment at the University of Minnesota, Advisory Board of the non-profit Climate Generation, and Chair of External Advisory Council for the National Science Foundation project on Sustainable, Healthy and Livable Cities.

Raj is the immediate past-Chair of the Board of Directors of the non-profit Fresh Energy, shaping the region's clean energy policies since 1992. He also served on the Board of Directors of Great River Greening, a non-profit that has worked to secure the legacy of Minnesota land and water through community-based restoration, stewardship and partnerships since 1995. He serves on the Kresge Foundation's Urban Climate Adaptation Assessment Advisors' Group, and recently participated in Industry Working Groups of the Sustainability Accounting Standards Board, Water Stewardship Advisory Group of the Cradle to Cradle Products Innovation Institute, and Sustainability Advisory Workgroup of the American Cleaning Institute.



<https://twitter.com/RajVRajan>



<https://www.linkedin.com/in/rajanrv/>

Raj is a Registered Professional Engineer in multiple US states. He received a Ph.D. in Environmental Engineering from the University of Massachusetts and a BS in Civil Engineering from the Indian Institute of Technology in Varanasi, India.



Mobile: 585.738-0429  
Home: 612.605-0701

# Raj V. Rajan, Ph.D., P.E.

## Summary

Over 34 years of experience in environmental stewardship related to the food, beverage, chemical, petroleum, utility, transportation, energetics, and paper industries / supply chains. Establishment of environmental sustainability benchmarks and KPIs; development, design and management of renewable energy projects, design of water and wastewater treatment systems; engineering in-situ groundwater and soil remediation; and field implementation of innovations in automation.

## Employment History

<b>2011 - 2018</b>	<b>Ecolab</b> , RD&E VP, Global Sustainability Technical Leader
<b>2008 - 2011</b>	<b>Ecolab</b> , VP of Engineering- Water, Energy & Waste Solutions
<b>2004 - 2008</b>	<b>Ecovation</b> , Process Engineering Director & VP of Engineering
<b>2001 - 2004</b>	<b>RETEC</b> , Sr. Project Mgr & Operations Mgr for MI Ops
<b>1998 - 2004</b>	<b>Michigan State University</b> , Adjunct Faculty, Env. Eng. Grad. Program
<b>1994 - 2001</b>	<b>EFX Systems</b> , Process Engineer & Project Manager
<b>1992 - 1994</b>	<b>MBI International</b> , Research Engineer, Environmental Biotech Division
<b>1986 - 1992</b>	<b>University of Massachusetts</b> , Research Laboratory Coordinator, Environmental Engineering Graduate Program
<b>1984 - 1986</b>	<b>Southern Illinois University</b> , Research and Teaching Assistant, Environmental Engineering Graduate Program

## Experience

### Environmental Sustainability

**EarthCheck Research Institute and EC3 Global Inner Circle.** Keynote Speaker at Annual Meetings and co-author of White Papers on Water Stewardship in Asia-Pacific Travel & Tourism (2013-18).

**American Cleaning Institute.** Invited and served on Sustainability Advisory Workgroup (2013-18).

**Beverage Industry Environmental Roundtable (BIER).** Ecolab's technical representative and active participant in the Water Footprinting Working Group of BIER (2008-16).

**Sustainability Accounting Standards Board.** Invited and served on two Industry Working Groups (Cleaning Products, Food Retail) for standards development (2013-15).

**The Nature Conservancy's Mississippi River Headwaters Fund.** Invited and serve on Advisory Council (2015-).

**Sustainable Cities Initiatives.** Invited and serve as Chair of the Industry Advisory Group of the Sustainable Research Network at the UMN HHH School of Public Policy (2014-).

**Kresge/ND-GAIN.** Invited and serve on Urban Climate Adaptation Assessment Advisors' Group (2014-).

**Cradle to Cradle Products Innovation Institute.** Invited and served on the Water Stewardship Advisory Group for V4 Standards revision (2014-17).

**Environmentally Friendly Brewing Operations.** Member of the Global Emerging Issues Committee of the Master Brewer's Association of America (MBAA-GEI, 2012). Ecolab technical lead on *Brewing a Better Future* partnership with major brewer.

**Whole Plant Waste Minimization and Strategic Dairy Wastewater Planning.** Managed and executed plant assessments, due diligence audits and strategic consulting for several facilities associated with a large US CoOp.

**Waste to Renewable Energy.** Responsible for the development, conceptual design, regulatory permitting and process support and ongoing operations of projects at several dairies, wineries, and distilleries.

## Highlights

- Environmental Sustainability Benchmarking for Industrial & Commercial Operations
- Corporate Clean Power Procurement Strategies
- Industrial/ Commercial Water Cycle Management at the Nexus of Energy, Food and Health
- Biochemical Process Engineering for Waste to Renewable Energy
- Treatment of Recalcitrants with Advanced Oxidation & Innovative Biological Processes
- Process Monitoring and Control using state-of-the-art IT Applications

## Education

- Ph.D. Environmental Engineering, University of Massachusetts, 1992
- M.S. Environmental Engineering, Southern Illinois University, 1986
- B.S. Civil Engineering, Indian Institute of Technology, Varanasi, India, 1984

## Volunteering

- Chair the Board of Directors of Fresh Energy, a St. Paul MN based non-profit, shaping the region's clean energy policies
- Served on the Board of Directors of Great River Greening, a St. Paul MN based non-profit, shaping the region's volunteer-based riparian restoration activities
- Served on the Board of Directors of India Community Center, a Rochester NY based non-profit, focused on music, theater, visual arts and community service.
- Habitat for Humanity Construction Crew in the Twin Cities

### Industrial Wastewater Treatment

**F&B Wastewater Treatment.** Designed, commissioned and supported operations of several pre- and full-treatment facilities utilizing physical-chemical and biological systems for wastewaters from F&B processors.

#### Process Engineering- Michigan.

Technical oversight & supervision of pilot and full-scale systems, field trials, demonstrations and laboratory treatability tests related to biological treatment of industrial process waters.

#### Energetics in WW- Oklahoma.

Technical lead for design and optimization of field-scale treatability test for perchlorate in using a high rate fixed-film anaerobic system at an army ammunition plant (AAP).

#### Deicing Stormwater- New York.

Identified degradation byproducts and inhibitory compounds in pilot testing of anaerobic process. Established field lab and trained operators for full-scale treatment system. Successful pretreatment led to installation of polishing system and a permit for direct discharge to surface water, eliminating expensive discharge to a municipal system.

#### Production Brines, Wyoming.

Managed successful field demonstration of the biological treatment of soluble organics in production brines at several E&P sites. Strategy included coupling organics removal with membrane desalination processes to produce water compatible with beneficial reuse.

**Explosives in WW- Oklahoma.** Project Manager for successful design, build and commissioning of an anaerobic treatment system for nitroaromatics (RDX/HMX/TNT) in wastewater at AAP.

### Potable Water Treatment

**Disinfection Byproduct (DBP) Precursor Removal- Michigan.** Managed NSF & EPA funded R&D projects on using ozonation followed by biological treatment to reduce DBP formation potential in drinking water with moderate to elevated levels of natural organic matter.

### Research, Development &

**Demonstration- Michigan.** Developed and engineered innovative water treatment processes. Solicited external funding, prepared project reports, directed research associates at a non-profit research institute.

### Groundwater Remediation

#### Engineered In-Situ Bioremediation-

**Michigan.** Managed design and installation of an in-situ funnel and gate remedy to contain and treat impacted groundwater adjacent to a major lake. Strategy includes use of ORC® Oxygen Release Compounds, high-rate oxygen transfer devices and advanced oxidation processes.

#### Engineered In-Situ Groundwater

**Treatment- Michigan.** Managed design and implementation of an enhanced in-situ groundwater bioremediation system. Long term operation and natural attenuation monitoring in an adjacent facility.

#### Former Refinery Groundwater-

**Wyoming.** Responsible for Instrumentation and Controls for a large-scale remediation project adjacent to a river bed. Record of decision for project schedules activities for over 100 years. Responsible for front-end selection and design of efficient and cost-effective hardware and software platforms for process control.

#### Railroads- Michigan, Nebraska and

**North Dakota.** Managed remediation of impacted subsurface media in MI rail yards from former locomotive fueling operations, to achieve superfund site closure. Technical oversight of the design of in-situ chemical oxidation (peroxide, ozone) for recalcitrant contaminants and engineered wetland treatment.

#### Groundwater Treatment- Maryland.

Managed re-engineering and retrofit of chemical oxidation, solids removal and biological treatment system for groundwater. Work included mass balance and process optimization that resulted in significant cost savings and improvement in process efficiency and compliance record.

## Affiliations

- Water Environment Federation
- American Water Works Association
- Engineers Without Borders USA
- Engineers for a Sustainable World
- Union of Concerned Scientists
- Northeast Sustainable Energy Association
- American Solar Energy Society
- International Solar Energy Society
- International Ozone Association
- American Society of Civil Engineers
- Instrumentation, Systems & Automation Society

## Honors

- *Fellow, Institute on the Environment*, University of Minnesota, 2016
- *Tau Beta Pi Engineering Honor Society*, 1987
- *Chi Epsilon*, Civil Engineering Honor Society, 1986
- The Honor Society of *Phi Kappa Phi*, 1985

### Groundwater Treatment- New York.

Managed tasks for field testing of high-rate groundwater treatment system for removing metals, hydrocarbons and chlorinated organics at superfund site.

### Soil & Sediment Remediation

#### Uranium Fixation- Tennessee.

Responsible for instrumentation and process control for an engineered in-situ remediation system for a low-pH groundwater containing soluble organics and high nitrates, to help immobilize radio-nuclides in the impacted subsurface at a DOE site.

#### Sediment Remediation- Wisconsin.

Conducted toxicity reduction evaluations in sediments using the Microtox® rapid acute and chronic solid-phase toxicity assays and the Mutatox® rapid mutagenicity assays on TCLP extracts.

#### Fire Training Area - Michigan.

Managed enhanced in-situ subsurface remediation project at a fire training pit area, as part of AFB closure and reuse. Overall strategy included above-ground bioremediation of chlorinated solvents and AFFF degradation byproducts in groundwater and infiltration of treated groundwater into impacted soils.

#### DNAPL Recovery- Pennsylvania.

Designed full-scale treatment system (chemical oxidation and removal of metals, biological oxidation of soluble organics and chemical conditioning) for hot water flooding and CROW® hot water extraction of DNAPL from the subsurface. Superfund site closure ahead of schedule, below budget.

#### Systems Automation- Michigan.

Modeling existing remediation processes and engineering pre- and post-treatment systems to handle metals and waste solids. Responsible for designing and engineering PLC and SCADA-based process control and industrial automation. Prepared technical and cost proposals, procurement specifications, operational budgets, and reports.

### Environmental Analysis

#### QA/QC Management- Michigan.

Established QA/QC program for the analysis of PCB congeners in

sediments, soils and water for Great Lakes Protection Fund projects. Developed methods for detection and analysis of natural degradation byproducts.

#### QAPP Development- Michigan.

Developed Quality Assurance Project Plans for sampling and in-house analysis for several pilot and field scale environmental projects.

#### Methods Development-

**Massachusetts.** Established QA/QC program for the analysis of chlorination and ozonation byproducts. Developed methods for the detection of new byproducts and formation pathways.

#### Research Laboratory Management-

**Massachusetts.** Managed the process engineering research laboratory and computing facilities for the Environmental Engineering program. Coordinated O&M and repair of analytical instrumentation; training of graduate students and post-doctoral staff at the research facility.

**Analytical Instrumentation.** Used and supervised technical staff in the use of Diode-Array Spectrophotometers, Atomic Absorption Spectrophotometers, Quadrupole Mass Spectrophotometers, GCs, HPLCs, Coulter-Counters, Microtox/Mutatox Analyzers, Purge & Trap Apparatus, GC-MSDs, Organo-Halide Analyzers, Organic-Carbon Analyzers, Scanning Fluorescence Spectrophotometers, Static Headspace Analyzers, Super-critical Fluid and TCLP Extractors.

### Training, Teaching and Mentoring

#### Statewide Business Representative to the MN Clean Water Council.

The Council's role is to advise the Legislature and Governor on the administration and implementation of the Clean Water Legacy Act. The Council represents organizations with a major role in achieving clean water, enabling consensus-building on issues critical to the people of Minnesota. The Clean Water Council consists of 28 members, including 19 appointed by the Governor, five from state agencies: Pollution Control Agency, Department of Agriculture, Department of Health, Department of



## Development

- Ecolab Learning Change Partners Session- Oct/Nov 2008
- Ecolab Managing Managers Leadership Development Program- Oct 2009
- Ecolab Culture & Inclusion- Oct 2009 F&B/Ecovation/Water Care Leaders Session

Natural Resources, and Board of Water and Soil Resources, and four from the Minnesota State Legislature.

**Advisory Council, Bioproducts and Biosystems Engineering, University of Minnesota.** BBE finds solutions for the sustainable use of renewable resources and enhancement of the environment. The BBE Advisory Council consists of organizations, government agencies, businesses and individuals. The Academic Advisory committee supports the faculty with undergraduate curricula and accreditation of the departmental programs.

**Faculty Leadership Council, Institute on the Environment, University of Minnesota.** IonE is a multidisciplinary institute at the University of Minnesota that supports interdisciplinary research, develops leaders and builds cross-sector partnerships aimed at shaping solutions to challenges at the intersection of society and the environment. The Faculty Leadership Council consists of University faculty or equivalents with established environmental programs and considerable seniority. A minority of the Council can be members from outside the university, including NGOs, government and corporations. The council helps IonE choose areas of focus and ensures that faculty and related concerns are incorporated into IonE goals and decisions.

**Advisory Board Member, Climate Generation: A Will Steger Legacy.** Climate Generation understands that climate change is a highly complex issue and that just and equitable solutions cannot be found if we proceed with the climate science and policy lens alone. The Advisory Board is a group of respected individuals who have an active relationship with Climate Generation and are making exceptional contributions in the area of climate change, renewable energy, philanthropy and policy. The Climate Generation Advisory Board serves as a critical community champion of Climate Generation. Members of the Advisory Board share their gifts in our mission to educate and empower people to engage in solutions to climate change.

**Ecolab Water Energy Waste Training.** Presentations to Management and Corporate Account Managers for specific Market Sectors.

**Ecovation Facilities Staff.** Ongoing training of operating services staff on managing industrial wastewater treatment process trains.

**Field Teams' Training.** Trained field operators and technicians on managing remediation process trains.

**Lab Analytical & IT Training.** Trained technical staff on environmental sample preparation analysis, QA/QC, and laboratory information management at Research Institute. Trained company staff on IT management relevant to a small environmental engineering firm.

**Engineering Faculty- Michigan.** Visiting Environmental Engineering faculty. Taught graduate "Biological Processes in Environmental Engineering" course to Ph.D. and M.S. students. Adjunct faculty in Civil Engineering at MSU. Advised Senior, Masters and Ph.D. engineering students while serving on their project/dissertation committees.

## Business & Finance Sales and Capital Project

**Development.** Provide technical sales support, client presentations, technical scoping and regulatory/ public relations support for Ecovation, Krofta and Ecolab Waste Solutions projects.

**Operations Management.** Managed the operations of the Michigan office of national environmental services and consulting firm. Responsible for staff recruitment, operating budgets, effective office multiplier, staff reviews, local business development strategy and all local operations.

**Contract Management.** Active leadership in the procurement and administration of government funded research, development and demonstration contracts averaging over \$1MM/year. Solicited contracts, prepared technical and cost proposals, operational budgets, and project reports.

## Certifications

- Licensed Professional Engineer in Michigan and Ohio
- American Red Cross/ National Safety Council First Aid and Adult CPR (2007)
- OSHA 40-hr HAZWOPER Certification (1995)
- OSHA 8-hr H&S Refresher, thru 2007
- On Track, Railroad Worker Safety Training, 2004

## Interests

- Distributed renewable energy generation
- NY home (2004) 100% rooftop photovoltaic electricity (8 kW)
- MN home (2013) 100% wind-sourced electricity from utility
- Drive wind-powered all-electric car (2014)
- Implemented NGO solar electric projects in NY (50 kW+)
- Promoted Industrial & Commercial Community Solar Subscriptions in MN (50MW+)
- Negotiated Wind Power Purchase Agreements (100MW+)
- Postal Historian, Philatelist and Author

**Accounting & Finance.** Setup and administered the computerized payroll and accounting systems for two years (ACCPAC+, Peachtree). Responsible for day-to-day fiscal management at a small business.

**Publications.** Helped develop product literature, company brochures, advertisements in professional and trade journals and technical application notes for distribution to clients and sales reps.

**Business Development.** Responsible for developing and maintaining publication of all company literature on the Internet and maintenance of the small business web site. Represented the company at trade shows and conferences.

### Marketing

#### **F&B Market Opportunity Analysis.**

Assisted Ecolab WEW Global and WEW NA projects with Waste Solutions' Competitive Landscape and Value Propositions. Reviewed and interpreted data from Frost & Sullivan and participated in strategic analysis with McKinsey Associates.

**O&G Market Analysis.** Generated detailed reports for the Gas Research Institute, targeting commercial opportunities for production brine management at Oil & Gas Exploration and Production Companies.

**Water Treatment Market.** Prepared reports on commercial opportunities in the Drinking Water Market for a biological process to control disinfection byproducts (specifically for packaged small systems).

**Remediation.** Led a team at a research institute to evaluate the commercialization potential and

competitive advantages of innovative soil and sediment remediation processes. Participated in technical teams that evaluated outside technologies for in-licensing.

### Information Technology

**Network Administration.** Integration of local office with corporate LAN/VPN, Voicemail and Telecom systems. W2K Server/ workstation configuration, maintenance and ongoing user support and training.

**System Telemetry.** Installed, configured and maintained data acquisition/process control modules for field installations (including Remote Telemetry and Autodialers), all NT-4.0 workstations/laptops, inter-office LAN and Internet Website.

**LIMS Administration.** Selected, installed and administered Laboratory Information Management System for environmental analysis. Responsible for data acquisition/ process control modules for in-house pilot equipment.

#### **Computer Laboratory Management.**

Managed the UMass Engineering graduate program's PC and VAX terminal facilities. Tasks included configuring hardware, installing software, managing disk space, integrating peripherals and instruments to PCs for data acquisition. Hands-on experience with DOS, VMS, NOS, CPM and CMS systems.

#### **Lab Networking Hardware & Software.**

LIMS software experience with Spectral Physics WINner/Labnet (for GCs), HP PASCAL-based GC-MS ChemStation, HP Windows-based GC ChemStation, Waters Baseline 810 (for HPLCs), Perkin-Elmer TurboChrom (for Data Acquisition).

## Select Publications and Presentations (total over 200)

Rajan, Raj (May 2018). "Commercial & Industrial Water Management: Innovation & Technology Creating Societal Value," Keynote Speaker, Aquatech Industrial Water Forum, Shanghai, China.

Rajan, Raj (May 2018). "Travel & Tourism Water and Energy Management: Implications for China", Keynote Speaker, 2018 EarthCheck Inner Circle, Beijing, China.

Rajan, Raj (May 2018). "Embedded Water in Supply Chains", Keynote Address at Sustainable Purchasing Leadership Council 2018 Summit, Minneapolis, MN. <https://www.youtube.com/watch?v=vXNXx-YsTAk>

Rajan, Raj (April 2018). "Internalizing Externalities: Public & Private Efforts to Enable Sustainable Growth in Free Markets," MNCLE 14<sup>th</sup> Annual Minnesota Environmental Institute, Minneapolis, MN.

Rajan, Raj (September 2017). "Promoting Sustainable Water Use in the Lodging Sector," Green Mark Building Certification and Sustainable Hotels Workshop, Singapore.

Rajan, Raj (September 2017). "Water Stewardship & Environmental Sustainability in the Food Processing Value Chain", Guest lecture to the Global R&D Team at Michael Foods Technology Center, Gaylord, MN.

Rajan, Raj (September 2017). "An Oasis in the Desert: Water Risks and Pricing," Inner Circle Asia Pacific, Singapore.

Rajan, Raj and Marco Sepulveda (May 2017). "Conclusiones de Inner Circle de EarthCheck", Panel discussion moderated by Stewart Moore (EarthCheck CEO) at the Sustainable and Social Tourism Summit, Cancun, Mexico.

Rajan, Raj (May 2017). "Risk and Resilience - Maintaining business value in a rapidly changing world," EC3 Inner Circle Latin America, Riviera Maya, Mexico.

Rajan, Raj and Jean Sweeney (March 2017). Business Plenary at 2017 National Adaptation Forum, St. Paul. <https://www.youtube.com/watch?v=opRXDWFTbvU>

Rajan, Raj (May 2016). "Innovation and Product Responsibility for Sustainable Growth", Interclean, Amsterdam.

Rajan, Raj (April 2016). "Quantifying & Monetizing Water Related Business Risk", EC3 Inner Circle, Denpasar, Bali.

Rajan, Raj (March 2016). "Water and Our Future", Television Interview by Dr. Ed Ehlinger Commissioner, MN Department of Health. [https://www.youtube.com/watch?v=Oog1\\_sWXxWA](https://www.youtube.com/watch?v=Oog1_sWXxWA)

Rajan, Raj et. al. (February 2016). "Water, Business & Stewardship Panel", Governor's Water Summit moderated by Tina Smith, Lt. Governor of Minnesota. <https://www.youtube.com/watch?v=Z5auhKm68ps>

Rajan, Raj (October 2015). "Water at the Nexus of Safe Food, Abundant Energy and Healthy Environments," Keynote at BBE Annual Showcase, University of Minnesota, <https://www.youtube.com/watch?v=soHaOc8bsx0>

Rajan, Raj (April 2015). "The Water Energy Nexus- Travel and Tourism Context", EC3 Inner Circle, Bangkok, Thailand.

Rajan, Raj (February 2015). "Why corporations 'go green ahead of regulation and public policy" Interview on Minnesota Public Radio. <https://www.mprnews.org/story/2015/02/02/daily-circuit-corporations-going-green>

Rajan, Raj (November 2014). "Healthy Built Environments and Sustainable Tourism", Turkey Hotel Summit, Touristic Hotels and Investors Association (TUROB), Istanbul, Turkey.

Rajan, Raj (October 2014). "Global Sustainable Development Business Strategies", Keynote Speaker, Clean Middle East Conference, Dubai, UAE.

Rajan, Raj (October 2014). "Safe Food and Healthy Environments: Role of Sanitizers", International Cleaning and Hygiene Conference, Dubai, UAE.

Rajan, Raj (June 2014). "Healthy Built Environments: Cleaning Beyond Appearance", Clean Environment Sustainability Summit, National Environmental Association, Singapore.

Rajan, Raj (March 2014). "Putting Water to Work, for Business Growth" Greater MSP Business Interview with Cyndy Brucato, [https://www.youtube.com/watch?list=PL6njOTqblox9OIN\\_PNyGLkHrN8Xd3Uud&v=o-k15WGtKNQ](https://www.youtube.com/watch?list=PL6njOTqblox9OIN_PNyGLkHrN8Xd3Uud&v=o-k15WGtKNQ)

Raj, Rajan et. al. (March 2014). "2014 White Paper on Tourism and Water: From Challenges to Solutions", with Earthcheck Research Institute, Brisbane, Australia.

Rajan, Raj (March 2014). "Water Stewardship in the Private Sector", Seminar at School of Environmental Engineering, Tsinghua University, Beijing, China.

Rajan, Raj (March 2014). "Asia Pacific Tourism: Risk & Resilience", EC3 Inner Circle, Hong Kong, China.

Rajan, Raj (March 2014). "Tourism & Water", 2014 World Water Day Distinguished Lecture, Banyan Tree Global Foundation, Hong Kong, China.

Rajan, Raj (February 2014). "Water Stewardship and the Private Sector", Speaker at the Frontiers on the Environment Series, UMN Institute on the Environment, <https://www.youtube.com/watch?v=jAM1z3W7JWM>

Rajan, Raj (December 2013). "Addressing the Food-Water-Health Nexus in Emerging Geographies," Indian Institutes of Technology Global Alumni Meeting, Houston, TX. <https://www.youtube.com/watch?v=F3d7kkl1ME8>

Rajan, Raj (June 2013). "Infrastructure Service Delivery Innovations for Future Resilience," Talk on Panel at Global Adaptation Institute's Annual Meeting, Wilson Center, Washington DC.

Rajan, Raj (March 2013). "Water Security in the Asia-Pacific Region: Implications upon growth and tourism development ", World Water Day Distinguished Lecture, Banyan Tree Global Foundation, Singapore.

Raj Rajan (March 2013). "Cleaner, Safer and Healthier Destinations", EC3 Inner Circle, Singapore.

Raj, Rajan et. al. (March 2013). "2013 White Paper on Tourism and Water", with Earthcheck Research Institute, Brisbane, Australia.

Rajan R.V. (December 2011). "Sustainability Inspiration for Household Care from the Industrial & Institutional Sectors," Household Care Sustainability Summit 2011, Copenhagen, Denmark.

Rajan, R.V. and Karen Golmer (October 2011). "Mapping Water Reuse Practices and Drivers in the Bev-Brew Sector", Beverage Industry Environmental Roundtable Annual Meeting, Louisville, KY.

Rajan, R. V. and Herman van de Bergh (October 2011). "Brewing a Better Future- Cradle to Cradle™ Inspired Cleaning and Sanitation," Beverage Industry Environmental Roundtable Annual Meeting, Louisville, KY.

Rajan, R.V. and Anderson, N. (July 2010). "Taking a Holistic Approach to Sustainable Food and Beverage Processing Practices," 2010 IFT/ Process Expo, Chicago, IL.

Rajan, R.V. (June 2010). "Sustainability Metrics & Better Practices in the Bev-Brew Sector," 2010 Brewing Summit, Master Brewer's Association of America, Providence, RI.

Rajan, R.V. (June 2009). "Sustainable Co-product and Waste Management in Dairy Processing," 2009 IFT Annual Meeting & Food Expo, Anaheim, CA.

Rajan, R.V. (May 2009). "Sustainable Approach to the Beverage Industry's Waste and Water Management," 2009 Brewing Summit, Master Brewer's Association of America, La Quinta, CA.

Rajan, R. V. and Potter, D. (Sep 2008). "Anaerobic Treatment and Biogas Production from Stillage," Beverage Industry Environmental Roundtable, St. Louis, MO.

Rajan, R.V. (Jun 2008). "Improving Energy Management in Dairy Plants," IDFA Milk Technology Conference, Salt Lake City, UT.

Rajan, R.V. (May 2008). "Renewable Energy from Industrial Byproducts," Industrial Energy Technology Conference, New Orleans, LA.

Rajan, R.V. (Apr 2008). "Anaerobic Gas and Cash," Published interview with Kevin T. Higgins, Senior Editor, Food Engineering Magazine.

Rajan, R.V. and Wagner D.J. (Aug 2007). "Renewable Energy Production from Dairy Byproducts," Article in Industrial Water World, Penn Well Corporation.

Rajan, R.V (2001). "Cost Effective Pollution Prevention: High Rate Anaerobic Treatment of Industrial Wastewaters," Civil & Chemical Engineering Seminar Series, Indian Institute of Technology, Chennai, India.

Rajan, R.V., J. Shi, R.F. Hickey, D. Hyndman, & D. Long (1999). "Treatment of Contaminated Groundwater and Soils at an Abandoned Fire Training Area," 16<sup>th</sup> Annual Conf. on Contaminated Soils, Sediments & Water, Amherst, MA.

Rajan, R.V., A.L. Seybold, R.F. Hickey & T. Hayes (1997). "MGP Groundwater Treatment with High Rate Fixed Film Biological Systems," In-Situ and On-Site Bioremediation, Battelle Press, Vol. 4, No. 3, pp. 451-456.

Rajan, R.V., A. Yavich, J. Cook, R.F. Hickey & S.J. Masten (1997). "Ozonation in Combination with Biological Fluidized Bed Treatment for Water Purification," 13<sup>th</sup> International Ozone Association World Congress, Kyoto, Japan.

Rajan, R.V., M. Ruppel, J. Nye, D. Li & R. Hickey (1994). "Effect of Fungal Composting on Degradation of PAHs in Coal Tar Contaminated Soils," 87<sup>th</sup> Air & Waste Management Association Conf., Cincinnati, OH.

Rajan, R. V. (1993). "Environmental Applications of the Microtox and Mutatox Rapid Toxicity Assays," Mid-West Region Toxicity Reduction Evaluation Round-Table, Fort Wayne, Indiana.

Xie, Y., R.V. Rajan & D.A. Reckhow (1992). "Mass Spectra of Synthesized Mixed Bromo/ Chloro Acetic Acids," Organic Mass Spectrometry, Vol. 27, pp. 807-810.

Rajan, R.V., J.G. Lin & B.T. Ray (1989). "Low level Chemical Pretreatment for Enhanced Sludge Solubilization," Journal Water Pollution Control Federation, Vol. 61, No. 11, pp. 1678-1683.

Rajan, R.V. & D.A. Reckhow (1987). "Disinfection of Wastewater Effluents and the Fate of Organo halides in Freshwater Systems," 6<sup>th</sup> Conf. on Water Chlorination: Environmental Impact and Health Effects, Oak Ridge, TN.



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# Application for the position District 16 Rep.

## Part I: Position Sought



Agency Name: Metropolitan Council  
Position: District 16 Rep.

## Part II: Applicant Information

Name: Wendy Wulff  
Phone: (952) 484-3353  
Mailing Address: [REDACTED] Lakeville 55044  
Email: wulffden@frontiernet.net  
County: Dakota  
Felony Conviction: No  
Mn House District: 58A  
US House District: 2  
Recommended by the Appointing Authority: False


## Part III: Appending Documentation

### Cover Letter and Resume

Type	File Type	
Cover Letter	application/vnd.openxmlformats-officedocument.wordprocessingml.document	
Resume	application/vnd.openxmlformats-officedocument.wordprocessingml.document	

### Additional Documents (.doc, .docx, .pdf, .txt)

Type	File Name
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Type	File Name	
Letter of Recommendation	wulf-wendy-recommendation-rodriquez-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-koznick-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-anderson-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-resolution-scott-county-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-vg-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-barber-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-holberg-metcouncil.docx	
Letter of Recommendation	Wulff-wendy-recommendation-elkins-metcouncil.docx	
Letter of Recommendation	wulff-wendy-recommendation-faust-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-chavez-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-vadis-metcouncil.pdf	
Cover Letter	wulff-wendy-updated-letter-and-resume-metcouncil.pdf	
Letter of Recommendation	wulff-wendy-recommendation-droste-metcouncil.pdf	
Letter of Recommendation	Wulff-wendy-recommendation-bullington-metcouncil.pdf	

## Part IV: Optional Statistical Information

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**Race and Natural Origin:** No Answer

**Political Party:** No Answer

**Age:** 53

**Gender:** Female

**Disability:** Yes

**Hispanic, Latino or Spanish origin:** No

## Part V: Signature

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**Signature:** Wendy wulff

**Date:** 11/21/2018 2:17:36 PM

## APPLICANT INDEX

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November 16, 2018

Dear Governor-elect Walz and Lt. Governor-elect Flanagan,

I am excited to have the opportunity to apply for the position of Metropolitan Council Chair. Since I was appointed nearly 10 years ago, I have served under two administrations, and four council chairs. I have worked collaboratively with a wide variety of stakeholders, with the philosophy that the Council should work collaboratively to prove its worth to the entire region every day.

I have a history of bringing people together and getting things done. As a City Council Member, I negotiated the agreement whereby Lakeville became the first city to join the transit taxing district since its inception. This is not normally a Council Member function, but I had the skills and the relationships to get it done, so I did. After Governor Pawlenty appointed me to the Metropolitan Council, I immediately led the process to decrease the Sewer Availability Charge (SAC) for restaurant patio seating, solving a long standing problem that had hampered development in the industry. Last year, I led a SAC task force requested by the legislature. After fending off attempts at a quick political fix, we successfully adopted changes that were far superior to the original proposal, streamlining the process, while still retaining fairness and financial accountability.

In the Army Reserve, I developed a passion for service. Since then, I have worked on local, regional, and state policy issues, going wherever I can make a difference. From supporting community policing efforts in Minneapolis via the Southeast Asian Community Leaders Forum, to serving as a League of Minnesota Cities board member, I have worked toward making life better for everyone in our state.

I did not come to this point by a traditional path. In 2005, I was raising kids, running my web design business and serving as a Lakeville City Council Member. My husband, Dan, suffered a traumatic brain injury when he was injured by a blast during a training exercise. Since then, I have been his caregiver. In doing so, I have developed exceptional patience and problem solving skills, even in highly stressful situations. I have also used that experience to help others, founding the Minnesota Association for Injured Peace Officers, where Dan and I mentor other injured cops and their families.

I don't have a political agenda, just a desire to make things work well. I have spent years building up goodwill across the political spectrum, by being honest, forthright, and caring. I have always had a One Minnesota vision, and would be honored to be considered for the position of Metropolitan Council Chair.

Sincerely



Wendy Wulff

[REDACTED], Lakeville MN 55044

952-484-3353

wendy.wulff@metc.state.mn.us

# Wendy Wulff

---

[REDACTED], Lakeville MN 55044 | 952-484-3353 | wendy.wulff@metc.state.mn.us

## Education

### **BACHELOR OF SCIENCE | 1996 | UNIVERSITY OF MINNESOTA INSTITUTE OF TECHNOLOGY**

- Major: Mathematics with an emphasis on Calculus and Statistics
- Undergraduate Teaching Assistant
- Student Teacher, Minneapolis North High School

## Skills & Abilities

### **POLICY DEVELOPMENT**

- 20+ years of experience at the local, regional, and state level on transportation issues, community development, government finance, and wastewater systems.

## Experience

### **COUNCIL MEMBER | METROPOLITAN COUNCIL | APRIL 2009 - PRESENT**

- Vice Chair, Environment Committee. Liaison to the Metropolitan Parks and Open Space Commission, and the Minnesota Council on Disability, Chair of the Transitway Guidelines Steering Committee, multiple Sewer Availability Charge and Inflow/Infiltration Work Groups.

### **COUNCIL MEMBER | CITY OF LAKEVILLE | JANUARY 2003-APRIL 2009**

- Metro Cities Policy Committees, TAB representative, League of Minnesota Cities board member, Municipal Legislative Commission board member
- Led redevelopment planning for the historic downtown neighborhood
- Negotiated agreement to join the transit taxing district without raising local property taxes

### **WEB DESIGNER | SELF-EMPLOYED | 1997-2012**

- Clients included Independent School District 194, small businesses, and non-profits, local and nationally

### **PLANNING COMMISSIONER | CITY OF LAKEVILLE | 1996-2002**

- 1 year as Chair
- One of the fastest growing communities in Minnesota throughout this time period
- Worked on major updates to the Comprehensive Plan and Zoning Ordinances

### **SERGEANT/LEGAL SPECIALIST | 214<sup>TH</sup> MLC | 1990-1996**

- Processed a longstanding backup in Carrier Claims at the 5<sup>th</sup> Army Command, singlehandedly in 4 days.
- Prepared and presented a legal brief to the Adjutant General in Guatemala

### **MEDIC/CLERK TYPIST/CADET | 5501<sup>ST</sup> US ARMY HOSPITAL | 1983-1987**

- Soldier of the Year 1986

**BOARD MEMBER AND MENTOR | MINNESOTA ASSOCIATION FOR INJURED PEACE OFFICERS | 2009-PRESENT**

- I was a co-founder of this charitable organization, which was the first in the nation to focus on emotional support and suicide prevention for disabled law enforcement officers and their families.

**VOLUNTEER | ISD 194 LAKEVILLE PUBLIC SCHOOLS | 1993 - PRESENT**

- Room Parent, Classroom Aide, Tutor, Pole Vaulting Judge, Photographer, Web Designer, Senior Party

**VOLUNTEER | SOUTHEAST ASIAN COMMUNITY LEADERS FORUM | 1993 - 1998**

- Provided clerical support, event planning, and cooking support. This organization began in my living room, and was the first time anyone in the nation had brought together leaders from the Hmong, Lao, Cambodian and Vietnamese immigrant communities. The purpose of the organization was to increase understanding between the Minneapolis Police Department and the immigrant communities.



City of Lakeville  
*Positioned to Thrive*

December 21, 2018

Governor-Elect Tim Walz  
321 State Capitol  
75 Rev Dr. Martin Luther King Jr. Blvd.  
Saint Paul, MN 55155

Dear Governor-Elect Walz:

It is with great pride that I write you today in support of Wendy Wulff for re-appointment as District 16 representative of the Metropolitan Council. Wendy has spent the last nine years representing the Lakeville area on the Metropolitan Council, ably serving under both Republican and Democrat governors. Prior to her appointment, she was elected to the Lakeville City Council, serving in that capacity from 2003-2009, and previous to that she served on our planning commission for seven years, including one year as chair.

In addition to her municipal roles, Wendy also served on the Metropolitan Council's Land Use Advisory Committee, the region's Transportation Advisory Board, the League of Minnesota Cities Board of Directors, the Legislative Commission on Metropolitan Government, and the Minnesota Women in City Government Board.

As you can see, Wendy's experience and knowledge will continue to be a benefit to the Metropolitan Council under your administration. She is a passionate defender of the work that the Metropolitan Council performs and consistently advocates for its mission to audiences of all types. Her wealth of experience in both local and regional settings will be a great asset, and her ability to articulate and fight for issues will help all residents and businesses of the region succeed.

Sincerely,

Douglas P. Anderson  
Mayor

Deb Barber  
612-819-0848  
[dbarber@canopymedical.com](mailto:dbarber@canopymedical.com)

January 9, 2018

Governor Tim Walz  
Lt. Governor Peggy Flanagan

Dear Governor Walz and Lt. Governor Flanagan:

I am writing to recommend Wendy Wulff's reappointment as Metropolitan Council Member, representing District 16.

I have worked with Wendy over the last four years where we both represent areas of Scott County. She brings to the role vast knowledge and experience. When I was appointed in 2015, I immediately found Wendy to be a resource for information and guidance. She spends the time to research and understand key issues affecting Council and the region. She applies that knowledge in a practical manner to create good policy. A perfect example of this is her leadership on the SAC Task Force, which she chaired. This group reviewed SAC policy with a cross-functional team and ultimately simplified a complex process. This streamlined process has been welcomed by the communities we serve.

Wendy takes the time to engage with the communities she represents from the townships to the counties. She is well-respected because of her knowledge and engagement. Because we represent adjacent areas, I have had the opportunity to work with Wendy often and found her to be a stellar representative for her district and the region. I believe that Council has benefited by having her voice at the table, and I hope you will strongly consider her reappointed to this role.

Sincerely,

Deb Barber  
Metropolitan Council Member – District 4



**From:** [Tom Bullington](#)  
**To:** [Appointments, Open \(OSS\)](#)  
**Subject:** Supporting Wendy Wulff for District 16  
**Date:** Friday, January 25, 2019 9:41:03 PM

---

Dear Metropolitan Council Selection Committee members,

It is my honor to write a letter of support for Wendy Wulff's application to serve District 16 on the Metropolitan Council. I believe she is uniquely qualified to continue serving the communities of District 16 on the Met Council board, and I urge you to forward her name for appointment to another successful term.


As you know, Ms. Wulff is highly experienced and knowledgeable about issues affecting the metropolitan area and of concern to residents of our district. One of her best qualities is how she approaches issues with a non-partisan and fact-based approach - never letting politics get in the way of her decision making.

In addition to her current service on the Met Council, she is a former member of the Lakeville City Council and Lakeville Planning Commission. Her additional service to District 16 and our entire region includes the Met Council's Land Use Advisory Committee, Transportation Advisory Board, League of Minnesota Cities board, Legislative Commission on Metropolitan Government, and the Minnesota Women in City Government board.

As a resident of District 16, and as someone who has owned property and resided in Hastings since 2002, I definitely want someone like Ms. Wulff representing me on the Met Council board. She has been an outspoken advocate for our environment, the importance of maintaining efficient regional wastewater services, and the critical role that transit plays in the economic development of our region. Ms. Wulff is on the forefront of these key issues as vice chair of the Environment Committee and member of the Council's Community Development Committee - even more reason to retain her presence on the Met Council board.

Without question, Wendy Wulff is the right person to serve District 16 on the Metropolitan Council. I look forward to seeing more of her dedication and hard work in the coming years, so I am hopeful your committee supports her nomination.

Respectfully,

Thomas Bullington  
  
Hastings, MN 55033  
651.402.6356  
[tombullington14@gmail.com](mailto:tombullington14@gmail.com)

## STEVEN T. CHAVEZ

[REDACTED] Inver Grove Heights, Minnesota 55076  
612.670.8952 ♦ stevechavez@comcast.net

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November 12, 2018

Governor – elect Walz  
Lieutenant Governor – elect Flanagan

Subject: Support for Appointment of Wendy Wulff as Chair of Metropolitan Council

I am fortunate to be in a position to highly recommend Wendy Wulff as the region's next chair of the Metropolitan Council. We've collaborated regarding many regional matters during the past eight years as Council Members representing Dakota County. Her district comprises what I affectionately refer to as "Greater Dakota County" and the suburbs of Apple Valley and Lakeville. In her role as the next chair, the region would be able to leverage her talents:

- 10 years as Met Council Member
- Bipartisan support – initially appointed by Governor Pawlenty and reappointed by Governor Dayton
- Healthy legislative relationships
- Local government support from Dakota County board, cities and townships in her district
- Credibility as former city council member
- Savvy leader – astute listener who leads with facts and pragmatism – walks the talk
- Agile policy/political "navigator" – promotes collaboration
- Diverse household
- Veteran with active duty family members

I've admired her talents in her success at improving the seemingly boring but politically sensitive local sewer access charge assessment process and improving the Met Council's relationships with the regional park agencies as part of the Met Council's regional park planning process.

Please feel free to contact me if you would like me to provide additional information as you consider her appointment.

With best regards,



Steven T. Chavez

January 10, 2019

Selection Committee Chair:

I write you in support of the application of Wendy Wulff to serve another term on the Board of the Metropolitan Council. It has been my pleasure to work with Ms. Wulff for the good of our part of the Twin Cities metro, and to the benefit of the metro regional as a whole. Even though Rosemount was not included in Ms. Wulff's district after the boundaries were redrawn, she has continued to be a valued resource and voice for the issues our area faces.

I especially value her experience and knowledge at the level of city government. She has proven strengths as a representative of the Council in her close listening skills and tireless work to master specific issues of each community. I believe she has proven repeatedly that she can serve the interests of both the local and regional levels.

One example of her service in Rosemount came in the always-contentious area of apportioning sewer fees. When we had a number of complaints from small businesses regarding the Sewer Availability Charges they were assessed, Ms. Wulff readily agreed to attend a meeting in which she did an exceptional job explaining the complexity of the system and how rates are determined. She made accessible the reasoning and the mission of the Council's work.

I strongly recommend that the Governor re-appoint Ms. Wulff to represent Metropolitan Council District 16.

Sincerely,



William H. Droste  
Mayor

Cell: 651-280-5630

Email: [Mayor@ci.rosemount.mn.us](mailto:Mayor@ci.rosemount.mn.us)

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[www.ci.rosemount.mn.us](http://www.ci.rosemount.mn.us)

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# Steve Elkins

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January 5, 2019



Bloomington, MN 55438

Dear Sirs:

I am writing to support the reappointment of my Metropolitan Council colleague, Wendy Wulff, to the District 16 Metropolitan Councilmember position. Like me, Wendy's Met Council tenure was preceded by service in municipal government as a Planning Commissioner and City Councilmember. While in those roles, Wendy also served as a member of the Metropolitan Council's Land Use Advisory Committee and Transportation Advisory Board and as an active member of policy committees for Metro Cities and the League of Minnesota Cities, including service as a member to the LMC Board of Directors.

These experiences enabled Wendy to "hit the ground running" when she was originally appointed to the Metropolitan Council during the Pawlenty administration – the only holdover from that Metropolitan Council cohort. Having already served over the course of a transition across administrations has given her a valuable experience that no other sitting Met Councilmember possesses.

There are several important local government concepts that every effective Metropolitan Councilmember must understand, concepts that only people who have served in local government bring to the table at the time of their appointment. For other new Councilmembers, there is a very steep learning curve, one that Wendy has long since surmounted.

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On the current Metropolitan Council, Wendy has effectively served as the Council's liaison to the Metropolitan Parks and Open Space Commission. Wendy is our acknowledged expert on regional parks policy and planning. The expertise and the relationships that she has built with related stakeholder groups are a valuable asset to the Council which would be difficult to replace.

As a Councilmember, Wendy has often voiced thoughtful contrary opinions, and, in so doing, she has kept the rest of us from lapsing into "group-think". She's kept the rest of us on our toes with her insights, and the Council would be diminished if her point of view were no longer represented at the table.

Wendy has always served her constituents with distinction and enjoys justifiably broad support in the communities that she has represented over the years. I strongly encourage her reappointment to the Metropolitan Council.

Sincerely,

Steve Elkins

Metropolitan Councilmember, District 5  
Representative-elect, House District 49B

**From:** [MN\\_Gov Elect](#)  
**To:** [Vadis, Meredith S \(GOV-ELECT\)](#)  
**Subject:** FW: Appoitments  
**Date:** Friday, December 7, 2018 2:42:14 PM

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Forwarding some recommendations for Met Council that came through the general email.

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**From:** Jerry Faust <jerry.faust@savmn.com>  
**Sent:** Friday, November 30, 2018 11:48 AM  
**To:** MN\_Gov Elect <Gov.Elect@state.mn.us>  
**Subject:** Appoitments

Governor-Elect Walz:

Sir, if I may be so bold as to make 2 recommendations for the Metropolitan Council;

Chair: Mayor Jim Hovland would be an excellent choice as he has been a tireless advocate for transportation as a Member of the Transportation Advisory Board (TAB) and a voice of reason in moving the issue forward. I have served with him at the Regional Council of Mayors (RCM) and he is a trusted man of his word. I believe Mayor Hovland would be a bridge to some communities that are skeptical of the Met Council's crucial role and he could bring an enlightening conversation to those groups.

District 16; Ms. Wendy Wulff has been a member since the Pawlenty administration and was subsequently appointed by Governor Dayton. I have known her as a Lakeville City Council member and we served together on the League of Minnesota Cities Board of Directors as well as a number of committees. Wendy is one of the smartest and quickest study's I have known. She can comprehend complex issues and relate them into understandable terms. Even though we may not share the same political views, once a decision is made she supports it, as a retired military officer I respect that team play.

If I can be of further assistance, please do not hesitate to contact me. Thank you for your indulgence of me.

Sincerely,

**Jerry Faust**  
Mayor

\_\_\_\_\_

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City of St. Anthony Village  
3301 Silver Lake RD, St. Anthony, MN 55418  
612-789-7684 | [www.savmn.com](http://www.savmn.com)  
[jerry.faust@savmn.com](mailto:jerry.faust@savmn.com)





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7100 147th Street W.  
Apple Valley, MN 55124

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Fax 952.953.2515  
[www.cityofapplevalley.org](http://www.cityofapplevalley.org)

**Mary Hamann-Roland**  
**Mayor**

January 10, 2019

Metropolitan Council Nominating Committee  
390 Robert Street North  
Saint Paul, MN 55101

Dear Metropolitan Council Nominating Committee:

I am writing to support Wendy Wulff's application for the Metropolitan Council District 16 Representative. Wendy has been a valuable member of the Metropolitan Council and brings a strong knowledge of the history of many issues facing the Council. She can provide thoughtful reflection and organizational stability to the Council, benefitting the entire Metropolitan area.

Wendy is a dedicated public servant who has served Minnesota in a variety of capacities, beginning with her service in the U.S. Army Reserve. Wendy is a hard-working leader who has demonstrated a strong passion for good governance practices that make Minnesota a model for the nation. Ms. Wulff is a strong candidate for continued service in the Metropolitan Council.

As the Mayor of Apple Valley, I first met Wendy when she was elected to the City Council in neighboring Lakeville. When we worked on issues impacting both of our communities, I found Wendy to be very even-keeled and to give full and fair deliberation. I have since had the opportunity to work with Wendy in her capacity on the Metropolitan Council. In my experiences, I have found Wendy to be a very good listener who does not dismiss concerns out of hand. She shows a fair and balanced attitude and is able to weigh competing interests effectively.

I believe Wendy Wulff is an outstanding candidate for District 16 Representative to the Metropolitan Council. She is learned in the law, has a strong background in public finance, and represents the general public in a fair and deliberative manner. Thank you for giving her your most serious consideration.

Sincerely,

CITY OF APPLE VALLEY

Mary Hamann-Roland,  
Mayor



January 8, 2019

Dear Governor Tim Walz and Lieutenant Governor Flanagan:

It is without hesitation, that I would like to recommend Wendy Wulff be reappointed to the District 16 Metropolitan Councilmember position. Her experience and skills are highly valued by the residents of the District. Since her first appointment in 2009, she has exemplified superior leadership abilities and proven very successful in finding solutions to a variety of challenges.

As both a former member of the Lakeville City Council and a Met Councilmember, Wendy has always solicited input from others and does the necessary homework to develop a broad understanding of the issues. She has the ability to foster solutions that satisfy the concerns of all that are impacted. She is an active listener and is open to new ideas. Her analytical style provides a strong foundation for problem solving while still being very approachable.

During her years on the Council, she has held many leadership positions. Most recently, she led the process to revise the Sewer Availability Charge (SAC), to provide more equity, and streamline the process. Both the business community and elected officials supported the changes. She has also lead a Livable Communities workgroup to improve fairness and align the investments more closely to the mission of the program. In addition, she has served as the Council's liaison to the Parks and Open Space Board and has a deep understanding of the issues confronting our parks system.

Her ability to work across political and geographical lines is a rare skill that would provide a great benefit to the future success of the Council. As the only Councilmember that served in both the Pawlenty and Dayton Met Council her "institutional" knowledge is broad and unique. Our entire region would benefit from Wendy's ability to minimize the politics and nurture a vision for the region that best represents the shared goals of the area. I believe that Wendy Wulff has the demeanor, knowledge, and skills to continue her service on the Metropolitan Council and provide the Walz Administration and Chair Slawik with a valuable source of experience and historical knowledge that cannot be matched.

Please do not hesitate to contact me at 612.382.6662 if you have any questions or need additional information.

Sincerely,

Mary Liz Holberg  
Dakota County Commissioner, District 6

December 17, 2018

RE: Wendy Wulff - Appointment for the Metropolitan Council

To: The Honorable Governor-Elect Timothy Walz,

I submit a recommendation to reappoint Wendy Wulff to the Met Council.

We moved to Lakeville, MN in spring 2001, started a mortgage company and became active in the community. Through this involvement I met Wendy Wulff as she served on the City of Lakeville Planning Commission and City Council. Wendy was the liaison for the city to the Downtown Lakeville Business Association (DLBA), where my business was and I became a board member. Wendy was always pleasant, willing to volunteer and insightful for the DLBA.

I remember her thoughtful leadership when she was asked to Chair the Downtown Lakeville Task Force. It wasn't an easy position to lead the process of planning the future of our downtown area and balance the ideas of residents, business and property owners, and community groups. She was fantastic in her temperament to calm emotional concerns of the different stakeholders and with factual information allowed the task force to build consensus and develop a framework that is still utilized by the community many years later as the neighborhood continues to redevelop.

Mrs. Wulff's work on the City Council is remembered as thoughtful, dedicated and always prepared. These values and her straightforward approach helped her to be recognized as a problem solver; always compassionate, but also determined and a strong advocate for her vision and ideas.

As our current Met Council representative she has the intuitional knowledge and experience to contribute to the large and diverse council. Her leadership has been evident as we relied on her for understanding of council functions as a legislators, and as she has presented to the House Transportation Policy and Regional Governance Committee.

Over the years I have also worked with Wendy on other local committees and have enjoyed knowing her and her family personally. I consider her a friend, a fun and faithful person with high ethics. Combined with her professional talents and public policy knowledge I am confident Wendy will be an asset to any organization. It is my privilege to know and recommend Wendy Wulff to be reappointed to the Metropolitan Council.

Best Regards,

A handwritten signature in dark ink, reading "Jon Koznick". The signature is fluid and cursive, with the first name "Jon" and last name "Koznick" clearly legible.

Jon Koznick  
State Representative, Lakeville

Katie Rodriguez  
612-616-3051  
[katierodriguez2010@gmail.com](mailto:katierodriguez2010@gmail.com)

December 31, 2018

Governor-elect Tim Walz  
Lt. Governor-elect Peggy Flanagan

Dear Governor-elect Walz and Lt. Governor-elect Flanagan:

I am writing to recommend Wendy Wulff's reappointment as Metropolitan Council Member, representing District 16.

Wendy has served almost 10 years, and I have served with her for the last 5 years: Her considerable knowledge of Council policy and procedures provided needed continuity and perspective. She is well respected by her colleagues, staff and has created positive relationships in her district and across the region.

Wendy brings extensive volunteer and elected experience in District 16 and still works hard to build relationships there. She is a strong and clear voice for their perspective and is able to synthesize that into regional policy. I have also admired Wendy's ability to clearly articulate her positions during policy debates, and graciously accept the outcome whether her position prevailed or not.

Wendy is also a leader at the Council, serving as Vice-Chair of the Environment Committee and as liaison to the Metropolitan Parks and Open Space Commission. She also chaired a recent SAC Task Force, which resulted in program changes that were widely praised.

I believe Wendy is an ideal choice to continue as Council Member due to her deep understanding of the Council and ability to build relationships, especially in her district.

I hope you will strongly consider Wendy Wulff for this important role.

Sincerely,

Katie Rodriguez  
Council Member and Transportation Chair

**BOARD OF COUNTY COMMISSIONERS  
SCOTT COUNTY, MINNESOTA**

<b>Date:</b>	December 18, 2018
<b>Resolution No.:</b>	2018-215
<b>Motion by Commissioner:</b>	Ulrich
<b>Seconded by Commissioner:</b>	Beard

RESOLUTION NO. 2018-215; SUPPORTING THE REAPPOINTMENT OF DEB BARBER, DISTRICT 4,  
AND WENDY WULFF, DISTRICT 16, TO THE METROPOLITAN COUNCIL

WHEREAS, the Metropolitan Council is the regional policy-making body and planning agency for parks, transportation, land use, and water resources in the Seven County Metropolitan Region; and

WHEREAS, the Metropolitan Council is also the direct provider of essential services such as Metro Transit, Transit Link and wastewater treatment services; and

WHEREAS, the Metropolitan Council members are appointed by the Governor of the State of Minnesota; and

WHEREAS, Governor Elect Walz has requested applications for Metropolitan Council members; and

WHEREAS, Deb Barber is recognized in the community from work she has done on advisory committees in Scott County and at the City of Shakopee; and

WHEREAS, Deb Barber has represented Scott County well as our District 4 representative since 2015 demonstrating insight; and

WHEREAS, Deb Barber has been an active participant in broad issues facing the metropolitan area; and

WHEREAS, Wendy Wulff is recognized in the community from work she has done on the Lakeville City Council and the breadth of knowledge she carries from this service regarding local governments; and

WHEREAS, Wendy Wulff has represented Scott County well as our District 16 representative since 2009 demonstrating insight; and

WHEREAS, Wendy Wulff has been an active participant in broad issues facing the metropolitan area; and

WHEREAS, both Deb Barber and Wendy Wulff attend and are active members of the Scott County Association for Leadership and Efficiency (SCALE) staying engaged with local government issues and concerns; and

WHEREAS, both Deb Barber and Wendy Wulff are willing to devote the time necessary to help the Metropolitan Council fulfill its responsibilities, including attending local meetings when requested, representing Scott County positions and requests at Metropolitan Council meetings.

NOW THEREFORE BE IT RESOLVED, that the Scott County Board of Commissioners supports the reappointments of Deb Barber as the Metropolitan Council Representative from District 4 and Wendy Wulff as the Metropolitan Council Representative from District 16.



**BOARD OF COUNTY COMMISSIONERS  
SCOTT COUNTY, MINNESOTA**

<b>Date:</b>	December 18, 2018
<b>Resolution No.:</b>	2018-215
<b>Motion by Commissioner:</b>	Ulrich
<b>Seconded by Commissioner:</b>	Beard

BE IT FURTHER RESOLVED, that staff is directed to forward this nomination to Governor Elect Walz Transition Team, Ms. Barber and Ms. Wulff.

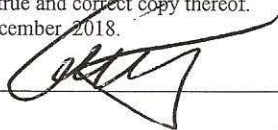
COMMISSIONERS	VOTE
Weckman Brekke	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Absent <input type="checkbox"/> Abstain
Wolf	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Absent <input type="checkbox"/> Abstain
Beard	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Absent <input type="checkbox"/> Abstain
Beer	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Absent <input type="checkbox"/> Abstain
Ulrich	<input checked="" type="checkbox"/> Yes <input type="checkbox"/> No <input type="checkbox"/> Absent <input type="checkbox"/> Abstain

State of Minnesota)

County of Scott    )

I, Gary L. Shelton, duly appointed qualified County Administrator for the County of Scott, State of Minnesota, do hereby certify that I have compared the foregoing copy of a resolution with the original minutes of the proceedings of the Board of County Commissioners, Scott County, Minnesota, at their session held on the 18<sup>th</sup> day of December, 2018 now on file in my office, and have found the same to be a true and correct copy thereof.

Witness my hand and official seal at Shakopee, Minnesota, this 18th day of December, 2018.

  
\_\_\_\_\_

County Administrator

Administrator's Designee

**From:** [Alene T](#)  
**To:** [Vadis, Meredith S \(GOV-ELECT\)](#)  
**Subject:** Wendy Wulff reference  
**Date:** Monday, November 26, 2018 9:46:05 AM

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Hi Meredith

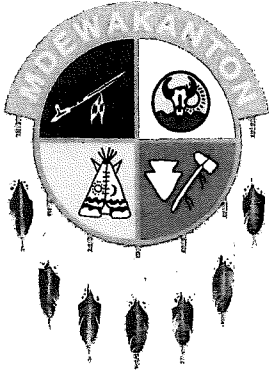
I apologize for the delay in getting this to you, but I wanted to provide a reference for Wendy Wulff for both chair and council member roles. As you know, Wendy's been on the Council through two administrations and she has a depth of knowledge about the Council that is a tremendous asset. She is very smart and I have always enjoyed working with her.

Wendy has strong working relationships with community members in her district from her time serving on the Lakeville City Council but also just from her years of being involved in the community. She is respected and would bring a steady presence to the transition and the role of chair. If Wendy disagrees with a decision or a direction, she will work with her colleagues to share her concerns and see if there's a way to find a more balanced path forward. If there isn't a perfect compromise, she will fairly communicate her concerns so there are no surprises. I have a lot of respect for her work on the Council and could easily see her thrive as chair or continue on as a Council Member.

Thank you for your consideration.

Alene





# Shakopee Mdewakanton Sioux Community

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TRIBAL OFFICE: 952.445.8900 • FAX: 952.233.4256

## OFFICERS

Charles R. Vig  
Chairman

Keith B. Anderson  
Vice-Chairman

Rebecca Crooks-Stratton  
Secretary/Treasurer

December 19, 2018

Governor-elect Tim Walz  
Transition Office  
321 State Capitol  
75 Rev Dr. Martin Luther King Jr. Blvd.  
Saint Paul, MN 55155

Dear Governor-elect Walz,

The Shakopee Mdewakanton Sioux Community (SMSC) would like to recommend Ms. Wendy Wulff for District 16 representative to the Metropolitan Council. Ms. Wulff has been an ideal asset to the Council. With her extensive government background Wendy has been a boundless environmental leader for the Shakopee Mdewakanton Sioux Community and Scott County.

Wendy's experience in land use and environmental issues such as energy efficiency and wastewater services runs true to the SMSC. Being a "good steward of the earth" is tenant of our community and we support those with the same mission.

We believe Wendy's view of "balancing needs with funding, while working collaboratively" is what is at the heart of the Metropolitan Council. Additionally, Wendy's work on transit, land use and environmental issues are core concerns for Scott County, one of the fastest growing counties in Minnesota.

Considering Wendy's strong skill set, ability to effectively lead land, transit, and environmental issues and to share her views in a meaningful way we believe her to be an extraordinary representative for District 16 on the Metropolitan Council. We wholeheartedly support Wendy Wulff for Metropolitan Council representative.

Sincerely,

Charles R. Vig  
Chairman

## PHONE SCREENING

### AGENCY STAFFING - 2018

Job Applicant: Wendy Wulff

Date/Time: 12/1/18 at 3:00 pm

1. If you are selected for this position, when are you available to serve?

Immediately. I do have a vacation from 12/28 to 1/5.

2. What does "One Minnesota" mean to you; and how do you connect your experience and background with the overall goals of the Walz/Flanagan administration?

It is about bringing everyone together, and helping everyone achieve their highest potential. I have had a lot of life experiences, and exposure to a wide variety of people, and I think that would help me in the Met Council because I am able to relate to pretty much anyone. My husband is Thai, and two of my sisters in law are Mexican, so I have had a rich array of cultural experiences.

3. Please describe your experience managing a budget?

I have been working on the MC budget for the last ten years as a member. Prior to that I was a city council member and was heavily involved with the city budget for Lakeville. I like knowing the details of where things are coming, where they are going, and to ensure that we are maximizing the use of our resources.

4. Please describe your experience leading and managing employees in a complex organization with competing priorities.

I have, over the time at the MC, had a significant role in personnel issues, sometimes in an unofficial role. Previous chairs have used me as a sounding board. And, in Lakeville, I had some significant tasks because I stood in for the mayor often when he was unavailable.

5. What is the role of the commissioner and this agency in closing opportunity gaps between white residents and people of color and indigenous populations, whose outcomes have lagged behind the state average?

It is a larger problem than any one person can solve on his or her own. But everyone needs to contribute. In my role with the parks system, we didn't interview everyone, and incumbents didn't need to interview, so I was afraid of cutting people out that might have had great skills but didn't look like they had experience on paper. We were really able to diversify the membership, which had largely been just white people. Any time you can bring people in and make them part of shaping the region, you can work to expand everyone's opportunity.



At one point, the MC had a really tough relationship with the Shakopee Mdewakanton Sioux, and I got part of Scott County in redistricting. I worked very hard to rebuild that relationship, and developed a strong degree of trust. Our relationship is better than it has ever been, and it is related to my work.

6. How has your life and work experience helped you to work on issues affecting people who may be experiencing adversity and trauma?

I have actually been through a lot of adversity and trauma, we had experienced addiction struggles in my household when I was a child. Also, my husband sustained a significant injury in the line of duty, and I created an organization to provide support for officers and their families, who are hurt in the line of duty. Helping people who are in a bad place has been pretty normal for me.

We deal with many, many constituents who are having trouble with Metro Mobility, for example, and those individuals may have significant problems with mobility and mental health.

7. The Governor-elect and Lt. Governor-elect believe in a collaborative approach to government and will work closely with their cabinet to develop and implement policy, however, there will be times when disagreement occurs. Describe a time when you lead a strategy or policy that you may have disagreed with?

I have done that for the chairs that we have right now. When I was first appointed by Gov. Pawlenty, he said, go in there and shake things up. I had wide latitude to do what I wanted to do. We didn't get that direction from Dayton, so I followed the chair's lead. I always try to make the best I can given the constraints that I have. A specific example, we were supposed to make equity a priority in the parks system, but at one point, a council member who was on the working group leading the Thrive 2040 taskforce suggested that unless we were including everything they were, it was racist. And I thought that was really unreasonable.

Inwardly, I was fuming to receive that type of blanket order, because we didn't even get a chance to review those components on an individual basis. I never told the public that we were including pieces that might hurt our relationships with other agencies that it was because we were told we had to do that. I focused on the positive, and never let people know out front know that there were things going on behind the scenes.

I am always trying to look at the long term success of the mission, and the needs of our stakeholders to make sure that we are doing the best job that we can for them. I don't have a political agenda, I want to bring people together and work together for the good of the region. I really love this job, and I want to continue this work.

8. Please describe an example of a time when you had to adjust quickly to changes over which you had no control. What was the impact of the change on you? What was the impact of the change on the organization? How did you manage this change?

I do that all the time. The best example I can come up with was when I was working on negotiating the entrance of Lakeville into the taxing transit district, and it was hard because we had some dysfunction in the city government. The mayor at the time was in real legal trouble. I managed to get the unanimous support of the council to joining the transit district. I had to lobby this effort with my colleagues, who I trusted, and I also had to be mindful of the open meeting law. I did that on the fly in the council meeting, with no one but me knowing how I would do it. But, I navigated the politics carefully.