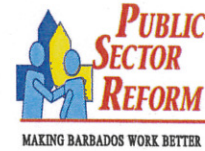




**DIVISION OF
ENERGY AND TELECOMMUNICATIONS
PRIME MINISTER'S OFFICE
GOVERNMENT OF BARBADOS**

Trinity Business Centre Inc., Country Road, St. Michael, Barbados
Tel. Nos.: (246) 434-2505 ••• Fax No.: (246) 429-7489



Ref: MEE 36/4/1/1 Vol. II

January 23, 2018

MR. JAIRO RAMIREZ

USAENE

7751 Wiles Rd. Suite 203

Coral Springs, FL 33067, U.S.A

Dear Sir,

**RE: DISASTER RISK AND ENERGY ACCESS MANAGEMENT (DREAM):
PEER REVIEW OF THE NEW UTILITY LICENSE**

The Division of Energy and Telecommunications (DET) contracted your services to provide a peer review of the new Utility license application form and terms and conditions documents. Having reviewed the deliverables the DET wishes to convey that you have met all the deliverables as outlined within your Terms of Reference.

The DET recognized that your submissions reflect in-depth experience and expertise in the subject matter. Your comments demonstrated a clear understanding of the existing situation, identified the gaps and shortfalls in our current licensing regime and provided a platform from which the DET can establish a robust licensing regime which could advance the development of renewable energy in Barbados.

We would also like to express gratitude for your submission of a third report. This report, though outside the scope of this consultancy, shed light on a set of actions that can be further undertaken by the DET to support the creation of an alternative future energy market in Barbados which is in alignment with our new Energy Policy and Market Study.



Mr. Jairo Ramirez
CEO
USAENE

January 23, 2018.

The DET wishes to commend you for exceptional work, professionalism and knowledge and considers that this consultancy has been successfully completed. Please submit your final invoice for payment.

We thank you for your service and look forward to working with you in the future.

Yours sincerely,


.....
 **JEHU WILTSHIRE**

Permanent Secretary
Division of Energy and Telecommunications

cc: Mr. Stephen O'Malley – UNDP
Ms. Danielle Evanson – UNDP
Mr. Jason LaCorbiniere – UNDP