Future of Trade

Where Is Growth Coming From – and Is That Where We Will Be?

Dr. Kati Suominen
Founder & CEO, Nextrade Group
21 February 2018
ASU, Phoenix, AZ
kati@nextradegroupllc.com



Can Trump Save Their Jobs? They're Counting on It

By NELSON D. SCHWARTZ NOV. 12, 2000











Jennifer Shanklin-Hawkins, left, and Nicole Hargrove work at a Carrier factory that is leaving Indianapolis for Monterrey, Mexico, Whetter Saldratini for The New York Toron





PackTalk Duo

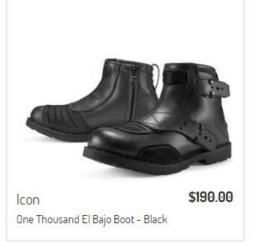




Core Orbit Pants - Black / Fluorescent Green

Thor

\$149.95

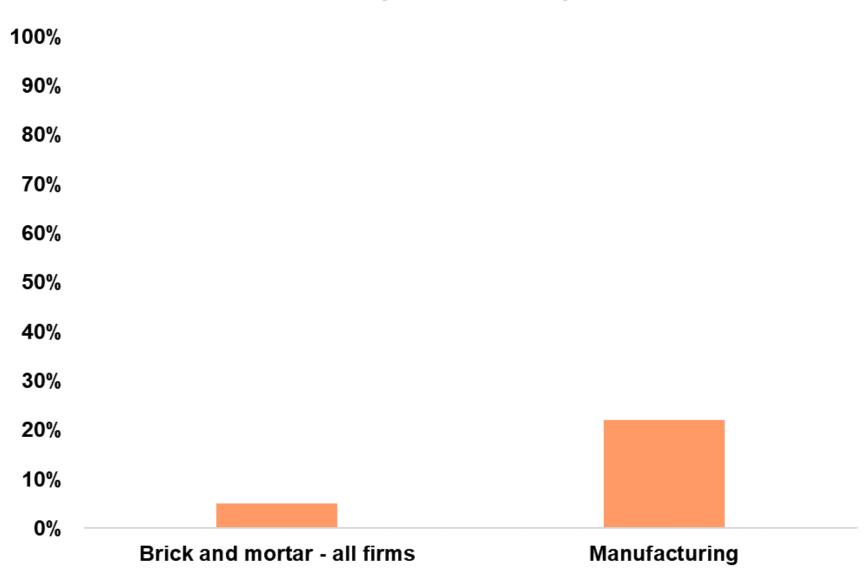


How Digitization Changes Trade

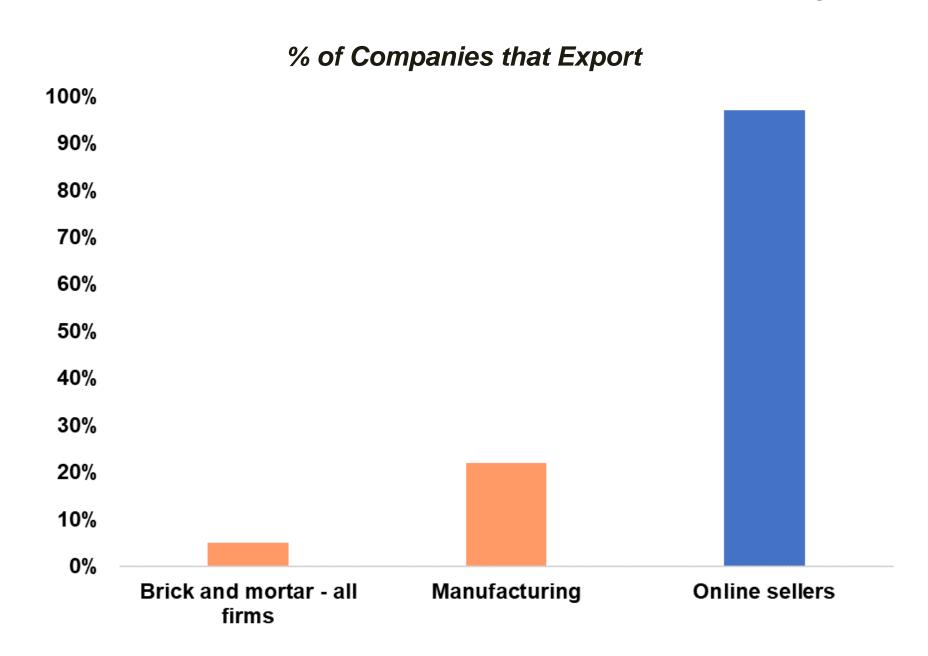
- Ecommerce
- Digitally-enabled services
- 3D printing and robotics
- Blockchain
- Automated, driverless shipping
- IoT & Data

Export Nation?

% of Companies that Export

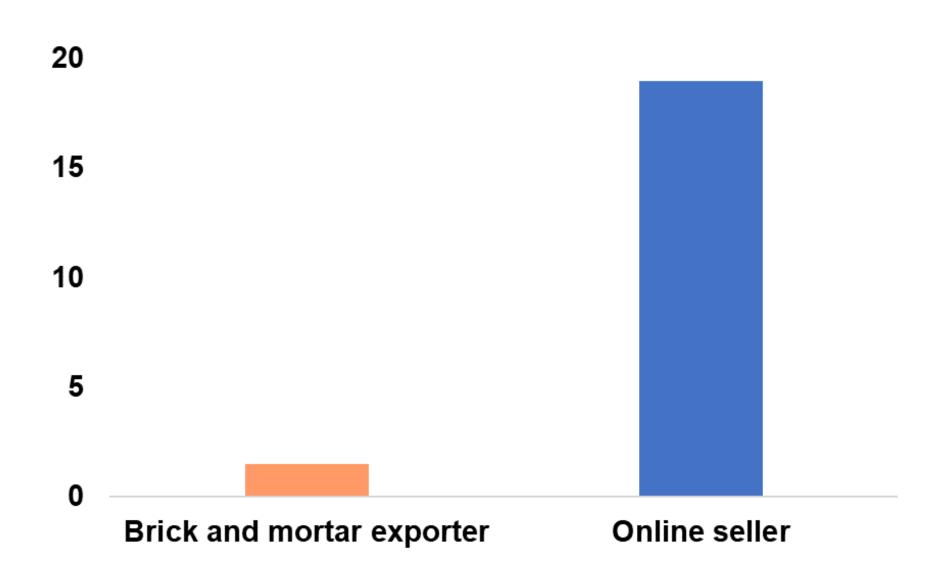


Ecommerce Sellers = New American Exporters



No More "Canada or Mexico" Only

Number of Export Destinations





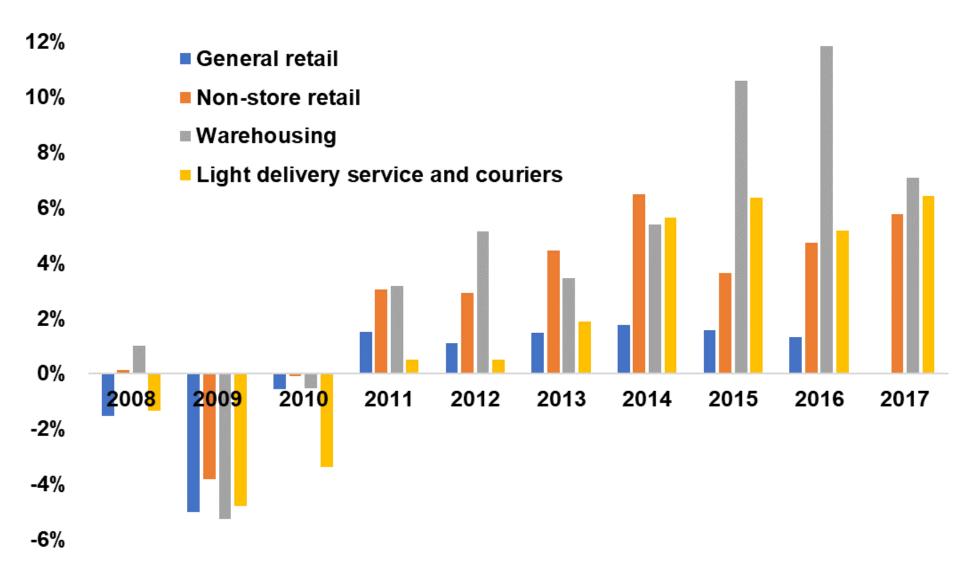


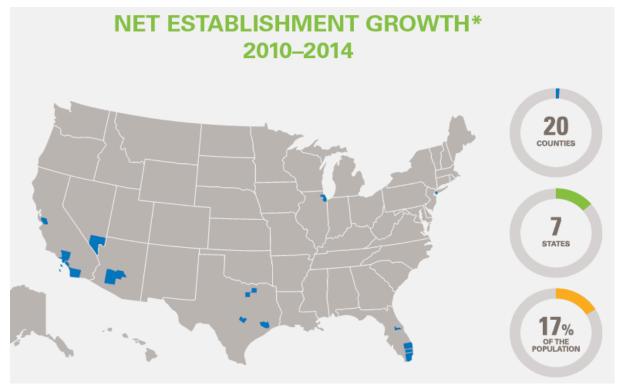


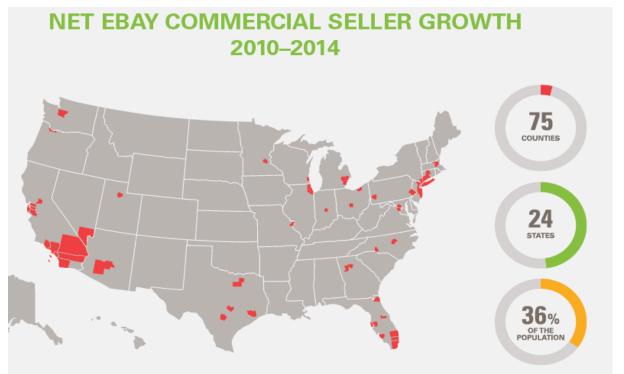


Ecommerce Jobs Growing

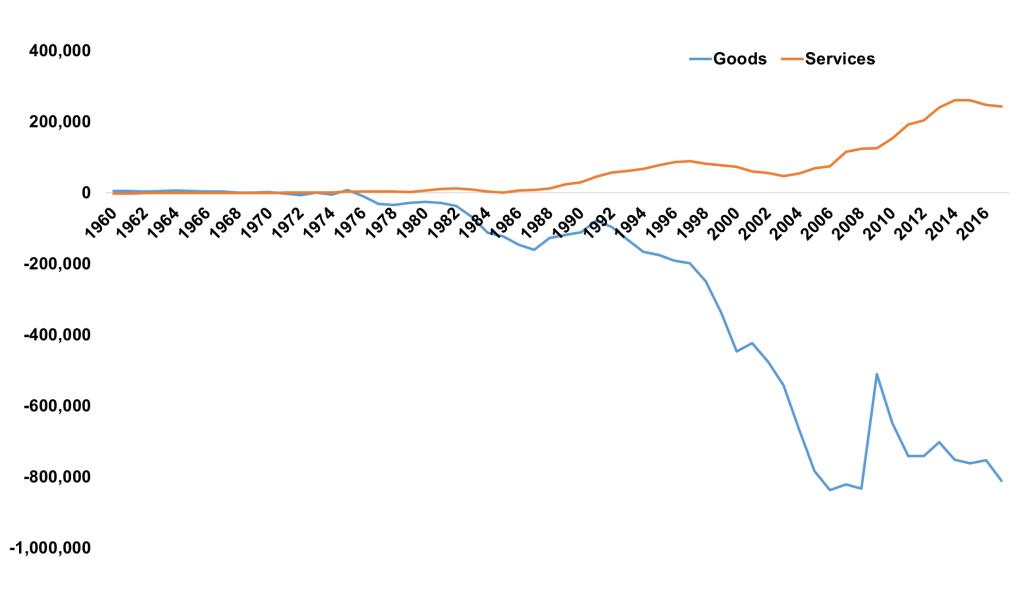
% year-on-year change in employment



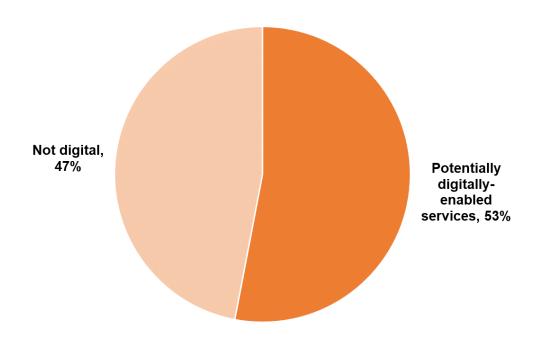




America's services trade surplus growing



> 50% of U.S. service exports are digitally-enabled









Services Drive Exports Growth

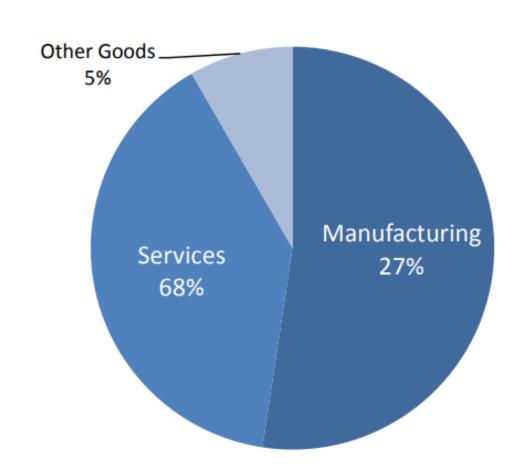


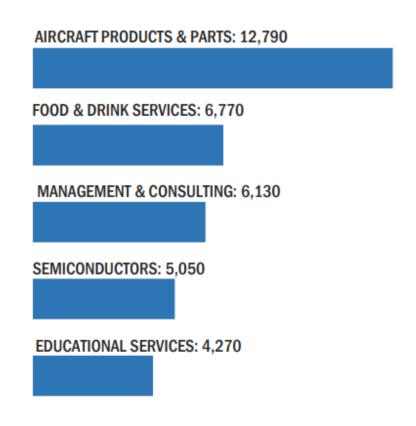
Source: Brooking Institution.

> 2/3 of U.S. Export-Related Jobs Are in Services

U.S. jobs supported by exports - % of total

Top-5 AZ Jobs supported by exports



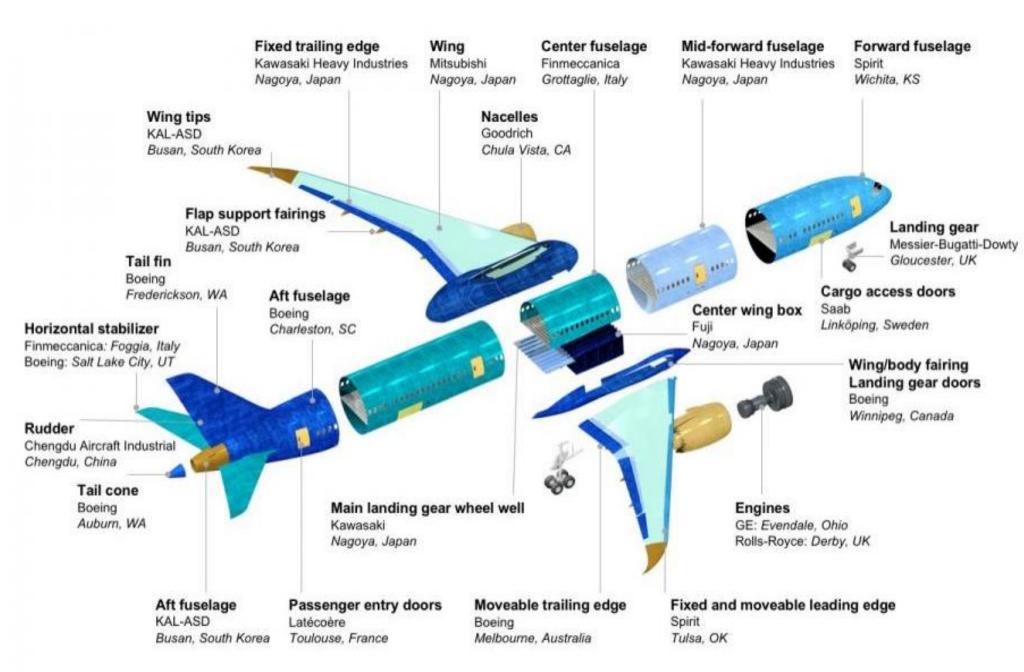


Source: Commerce Department (2014), Brookings Institution (2016).

Old Globalization: iPhone "Made in the World"



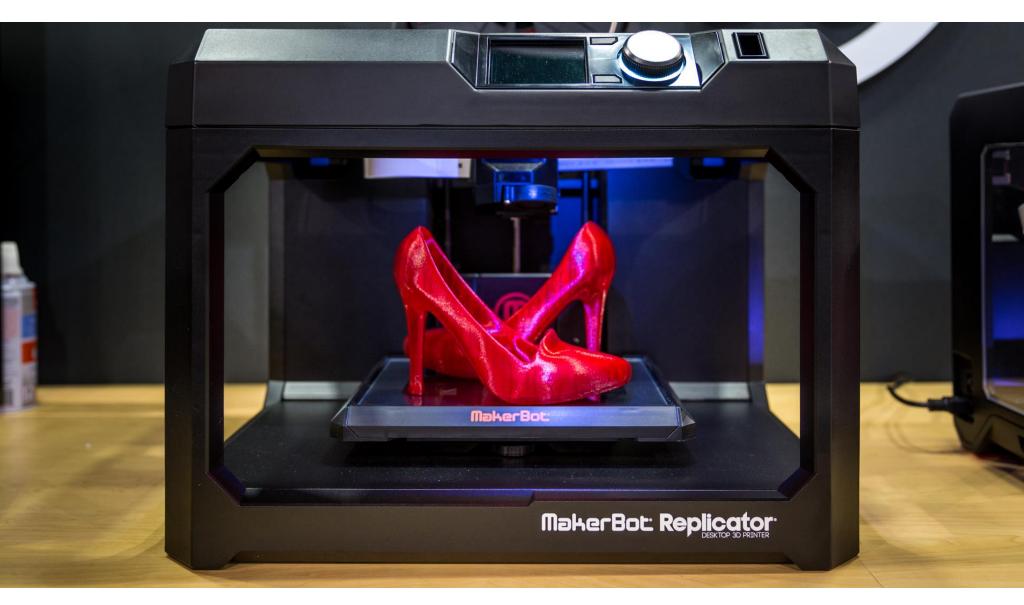
Old Globalization



New Globalization

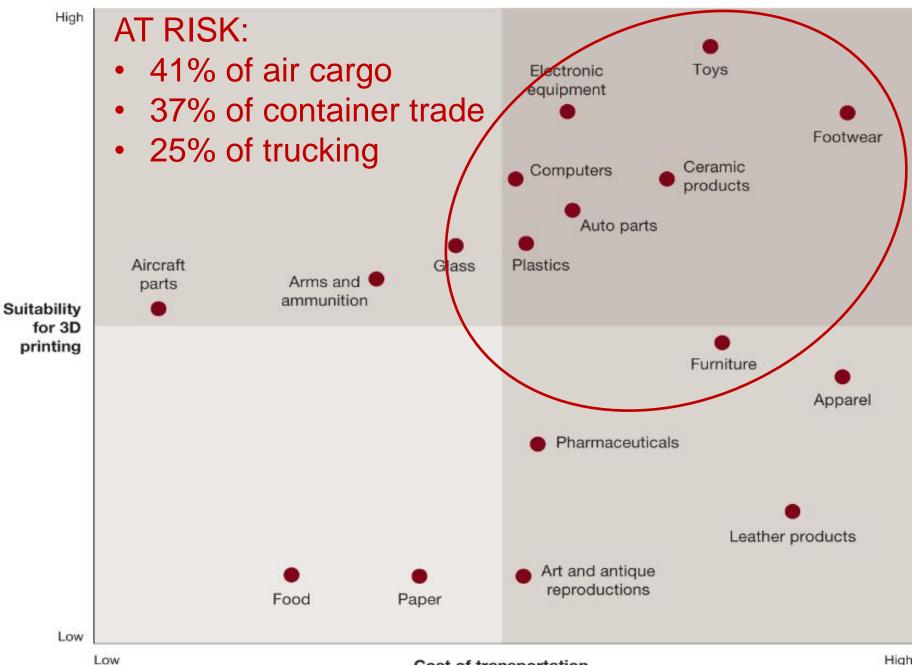


New Globalization



- Lower production, inventory, & shipping costs: savings conservatively 50%
- Huge efficiencies plastic braces: used to take 13 min. to make 1, now 5 min. to make 70
- Volvo engines: time to manufacture down from 36 days to 2 days, 94% gain

Global Local Supply Chains



Cost of transportation as a % of total producer cost

New Globalization



"Apple Manufacturer Foxconn to Fully Replace Humans With Robots" – *Digitimes*, 2016

Result: Localized Production & Less Physical Supply Chain Trade

Going away:

- Labor costs
- Supply chain management costs
- Inventory costs

Coming:

- Localized production
- Customized goods
- Smaller runs profitable to run a small factory making custom goods

Leads to:

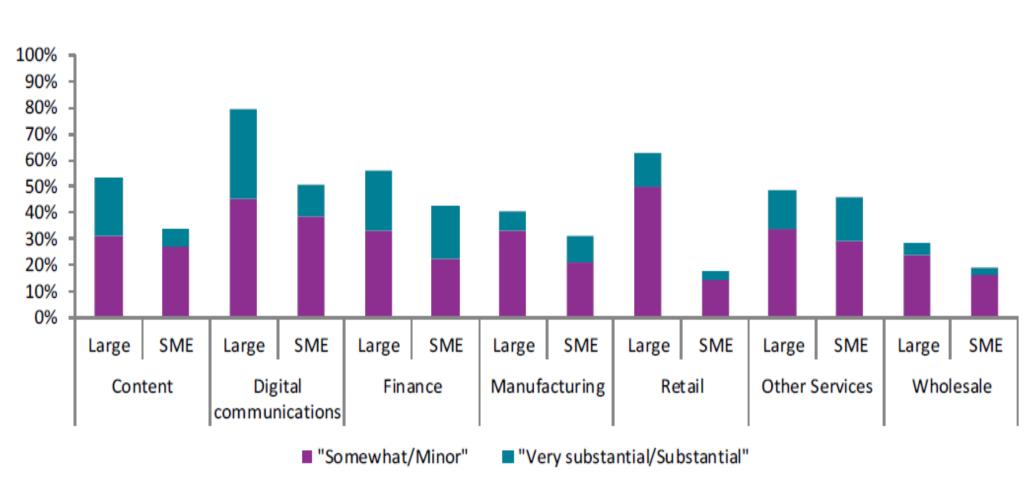
- Less exports of intermediates
- Less assembly jobs
- Greater variety = welfare-increasing
- More cross-border ecommerce (because consumers love variety)

Challenges to Digital Trade

- Splinternet: Fragmented landscape of digital regulations; barriers to data flows
- Still steep barriers to trade in services
- Digital transformation and capabilities in firms
- Tradelash and Techlash

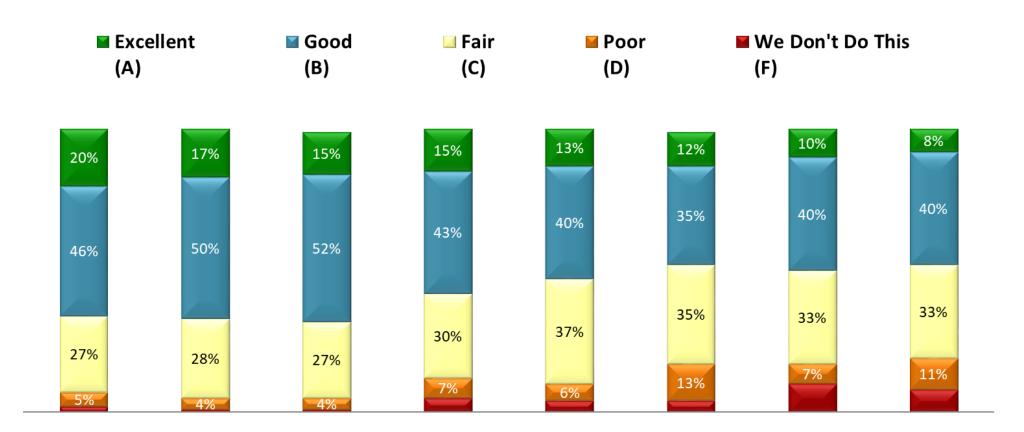
Splinternet

% U.S. companies saying foreign data privacy rules are a problem



C+ Digital Capabilities

U.S. Companies Self-Assigned Grade on Digitization, by Business Area



Customer service and customer interaction



Managing back office functions

Daily management of the business Sales

Business analytics and strategy development

Innovation

Inbound and outbound logistics

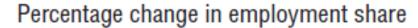
Demand generation, advertising, marketing

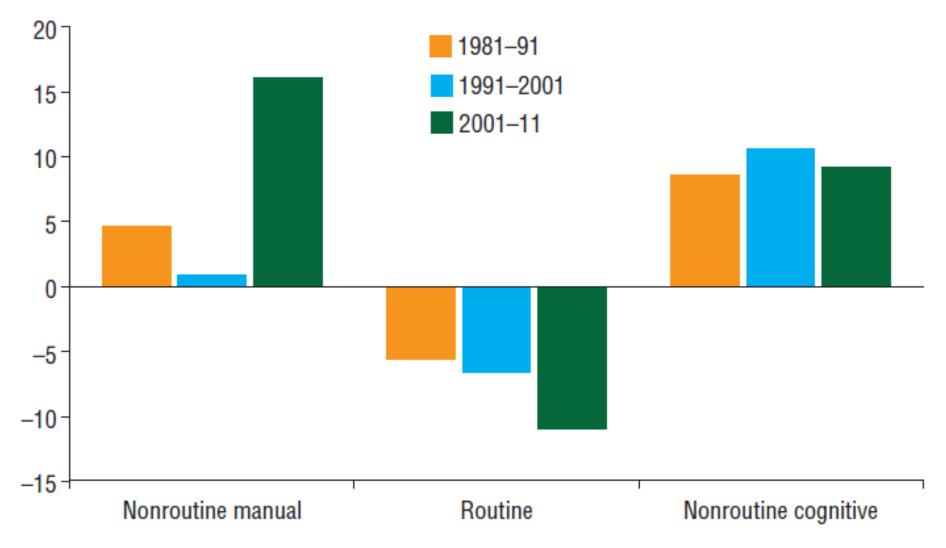






Tradelash & Techlash





Techlash

"In the end, every device that lightens human toil and increases production is a boon to humanity.

It is only the period of adjustment, when machines turn workers out of their old jobs into new ones, that we must learn to handle them so as to reduce distress to the minimum."

- U.S. Secretary of Labor James J. Davis, 1927

