

# HAIL AND FAREWELL

From 1997-1998, Larry Higgins, MD, MBA was my last fellow at the University of Pittsburgh. Shortly thereafter, I left for Harvard and MGH where I started the Shoulder Fellowship Program and eventually The Boston Shoulder Institute with Larry as my partner and colleague. Larry joined me at Harvard in 2006 after Peter Millet, my partner until 2005, left for The Steadman Clinic where he became very successful as an innovator and world leading shoulder surgeon. I have few pictures from those times.

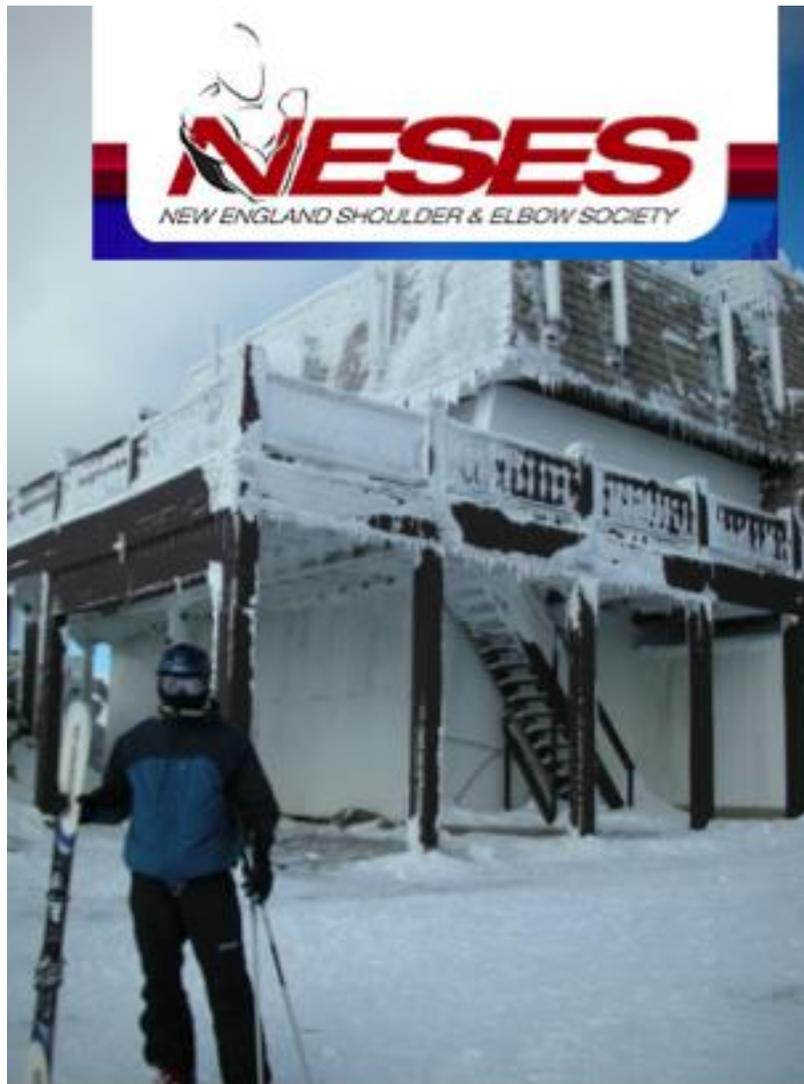


*2007- First Fellowship Reunion: Surgical laboratory with Peter and Larry*



*2007- First Fellowship Reunion: Front Row: David Kim, Ed Yian, JP Warner, Navid Ghalambor, Ivan Pacheco, John Macy; Back Row: Michael Gilbert, Larry Higgins, Laurent Lafosse, John Costouros, Reuben Gobezie, Rick Hatch, Sonu Ahluwalia.*

Over the next 12 years Larry and I built a leading postgraduate shoulder fellowship program and Larry rocketed upward in his career. Not only did he become a world-renowned shoulder expert, but he also became a respected businessman earning an MBA from Sloan-MIT in 2015. For 10 years, we traveled north to the annual New England Shoulder and Elbow Society meeting at Jay Peak in the frozen north of Vermont. This meeting was the highlight of what we both created in New England, which was a collegial group of dedicated shoulder and elbow specialists who convened to improve the craft each year by blending debate, expert presentations, and a mixture of beer and good cheer.



*2007- NESES Meeting at Jay Peak. Summit Temperature -15° F.*

During his 12 years here at Harvard, Larry led the Brigham and Women's Sports Medicine and Shoulder Service as its Chief. We collaborated together on many projects, which focused on our shared passion for Value-Based Care. This was facilitated by our education at both Harvard Business School and MIT-Sloan.



## Value Driven Health care and the value of measurement

Jon "JP" Warner, MD, HBS- Value-Based Healthcare (2012); Healthcare Innovation (2015)  
 Professor of Orthopedics, Chief, Shoulder Service MGH (1998-PRESENT)  
 Laurence Higgins, MD, MBA (Sloan- 2015)  
 Associate Professor of Orthopedics, Chief, Sports Medicine & Shoulder Service, 2005-Present



**HARVARD  
BUSINESS SCHOOL**



## Outcomes publications

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### THE RELATIONSHIP BETWEEN SURGEON AND HOSPITAL VOLUME AND OUTCOMES FOR SHOULDER ARTHROPLASTY

By Nitin B. Jain, MBS, MSPH, Ricardo Peralta, MD, Steven Ricchetti, MD, Daniel Gruber, MD, MBS, Joseph Sciacca, MBS, MSPH, and Laurence D. Higgins, MD

### Influence of provider volume on length of stay, operating room time, and discharge status for rotator cuff repair

Nitin B. Jain, MBS, MSPH, Ricardo Peralta, MD, PhD, Ulrich Guler, MD, MBS, Ajay S. Atwalia, MBS, and Laurence D. Higgins, MD, Durham, NC, and Basel, Switzerland

### Economic evaluations in shoulder pathologies: a systematic review of the literature

Ifedayo O. Kuye, BA, Nitin B. Jain, MD, MSPH, Lauren Warner, James H. Herndon, MD, MBA, Jon J.P. Warner, MD

### Total arthroplasty versus hemiarthroplasty for glenohumeral osteoarthritis: Role of provider volume

Nitin B. Jain, MBS, MSPH, Steven Ricchetti, MD, Ricardo Peralta, MD, PhD, Ulrich Guler, MD, MBS, Peter Balko, BS, and Laurence D. Higgins, MD, Durham, NC, Basel, Switzerland, and New York, NY

Clin Orthop Relat Res  
DOI 10.1007/s11999-012-2481-4

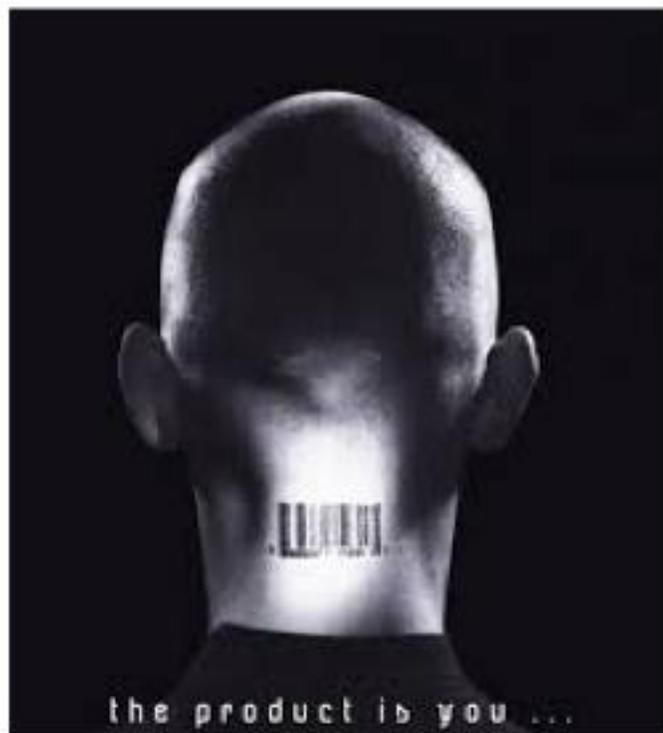
**CLINICAL RESEARCH**

**Clinical Orthopaedics  
and Related Research**  
A Division of The International Journal of Orthopaedics

### Surgeon Volume is Associated With Cost and Variation in Surgical Treatment of Proximal Humeral Fractures

Nitin B. Jain MD, MSPH, Ifedayo Kuye BS, Laurence D. Higgins MD, Jon J. P. Warner MD

Larry will be departing for the next exciting chapter in his already exceptional life. He will become a Senior VP at Arthrex where he will contribute his great skills to a world leading company in Sports Medicine, Arthroscopy and Orthopedics. They are so very lucky to have him, as he always improves everything he touches.



THE LEGEND BEGINS...

My privilege has been to have had two great partners – Peter Millet and then Larry Higgins. This represents what I consider one of the “5 Pillars of Success”.



So, Hail and Farewell, best of luck from all of us...

