

Gender Pay Gap Report – 2017

As an employer with 250 employees or more, we are required by law to carry out Gender Pay Reporting under the Equality Act 2010 (Gender Pay Gap Information) Regulations 2017. These calculations will show how large the pay gap is between male and female employees.

As an umbrella payroll company, we have split our population in two, both our umbrella employees and our Head Office staff. This report is based on pay data as at 5th April 2017 and involves the standard six calculations required by law to show the difference between the average earnings of men and women.

Head Office Employees

	Women's earnings are
Mean gender pay gap in hourly pay	6.3% higher
Median gender pay gap in hourly pay	2.9% higher
Difference in mean bonus payments	15.5% lower
Difference in median bonus payments	35.2% lower



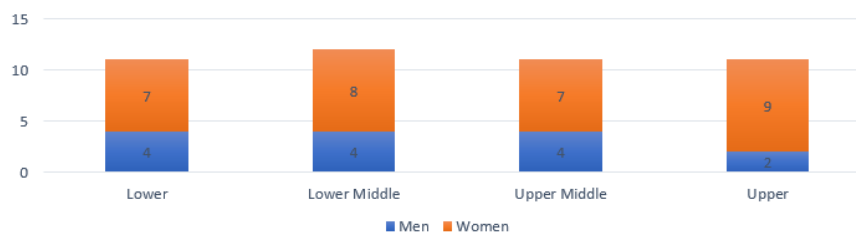
Men
14.3% were
paid a bonus



Women
19.4% were
paid a bonus

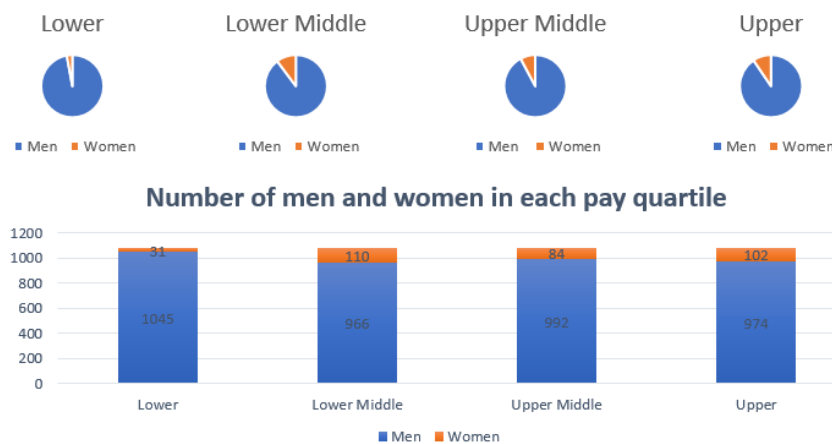


Number of men and women in each pay quartile



Umbrella Employees

	Women's earnings are
Mean gender pay gap in hourly pay	8.2% higher
Median gender pay gap in hourly pay	7.0% higher
Difference in mean bonus payments	No Bonuses
Difference in median bonus payments	No Bonuses



Written Statement

Clipper Contracting Group engages thousands of contractors on assignments across the UK within several sectors including construction and IT. We employ these workers through our Umbrella solutions on contract assignments, most of which are found through recruitment agencies.

For our Head Office employees, the results are indicative of our largely female workforce, of which women also make up most of our more senior roles throughout the business.

The results of our umbrella employees reflect that the main sector Clipper Contracting operates in is construction; much of our workforce is male. For instance, a large part of this construction workforce consists of labourers who are lower paid and dominated by male workers. The rate of pay of women we employ is typically higher than many of these labourers and this helps explain why women's earnings are higher overall.

The challenge in our company is to reduce any gender pay gap and Clipper Contracting can confirm that it does not discriminate when taking on employees and establishing pay rates. We provide equal opportunities to men and women and talent is recognised throughout the business.